Reference:	FOI.13168.23
Subject:	Management consultants
Date of Request:	17 November 2023

Requested:

- 1. Information on the total spend on external management consultants by health board for the financial years 2018/19, 2019/20, 2020/21, 2021/22, and 2022/23, broken down per year.
- 2. A list of projects/initiatives which external management consultants had been contracted to work on during the financial years 2018/19, 2019/20, 2020/21, 2021/22, and 2022/23, broken down per year.

Response:

Consultancy services utilised by Hywel Dda University Health Board (UHB) are a provision for management to receive objective advice and assistance relating to strategy, structure, management or operations of an organisation in pursuance of its purposes and objectives.

1. The UHB provides, within the table overleaf, the spend on external management consultants, during the 2018/19 to 2022/23 financial years.

Financial year	Spend
2018/19	£1,620,082.73
2019/20	£1,517,841.00
2020/21	£1,837,669.00
2021/22	£1,741,293.00
2022/23	£1,628,603.00

2. The UHB provides, within the table below, the projects/initiatives that external management consultants were contracted to work on, during the 2018/19 to 2022/23 financial years.

Financial year	Project/initiative
2018/19	Estates Reviews
	Other Service Reviews
	Legal Advice and Redress
	VAT / Tax Advice
	Transforming Clinical Services
	Referral to Treatment
2019/20	Transforming Clinical Services
	Legal / Redress Claims Advice
	VAT / Tax Advice
	HR Advice
	Estates Advice
	Other Service Reviews
2020/21	Transforming Clinical Services
	Legal / Redress Claims Advice
	VAT / Tax Advice
	IT Consultancy
	Estates Advice

2021/22	Transforming Clinical Services
	Demand capacity modelling/consultancy for agile working
	VAT/ Tax advice
	IT consultancy
	Estates advice
	Other service reviews/advice
2022/23	Transforming Clinical Services
	Estates Planning Advice regarding new hospital site
	IT Consultancy
	Other service reviews/advice