The purpose of the report is to outline Hywel Dda University Health Board’s (HDdUHB) Quarter 1 response to the Coronavirus (COVID-19) NHS Wales Operating Framework, issued by Welsh Government, on the 6th May 2020.

The Operational Framework outlines, not only the need to deliver essential health services for our population, but where possible, recommence more routine care. The Framework, states, the NHS needs to do this progressively, and with caution, through short planning cycles that will maintain the flexibility and agility that was witnessed, over recent months.

We have sought to respond to the Welsh Government (WG) NHS Wales COVID-19 Operating Framework under the following headings:

- A specific focus on Essential Services, any risks and regional solutions
- A summary of new ways of working and plans for evaluation
- Clear roles and activity plans for independent sector facilities and field hospitals
- Progressive implementation of routine activity
- A reflection of local discussions with partners about social care resilience
- Workforce plans including use of additional temporary workforce.
In order to deal with the unprecedented crisis in facing COVID-19, the UHB has put in place a Command and Control Structure in order to deal with the key strategic (Gold); Tactical (Silver); and Operational (Bronze) issues and decisions.

### Asesiad / Assessment

It should be noted that the consequence of the seismic shift that the COVID-19 pandemic has had on planning, deployment and implementation of systems, structures and services across the University Health Board has been both significant and dynamic and cannot be underestimated.

It has potentially changed and advanced the way we approach our future planning, meaning that many changes previously identified for the longer-term have had to already be implemented or are due to be so over the next few months – digital enablement being a prime example of this, along with the emphasis on delivering through our health care strategy – ‘A Healthier Mid and West Wales’.

This means our planning assumptions and future planning need to be significantly re-thought, along with their timelines as we move into a transformational period. Despite the challenges and fundamental changes, we are currently encountering there may be unexpected opportunities presented to re-set, accelerate and expedite where appropriate to transform our services through our three transformation programmes – Transforming Our Communities; Transforming our Hospitals; and Transforming Mental Health (and Learning Disabilities).

### Argymhelliad / Recommendation

The Finance Committee is asked to review the financial consequences of HDdUHB’s Quarter 1 response to the Coronavirus (COVID-19) NHS Wales Operating Framework in advance of its approval by the Board.

### Amcanion: (rhaid cwblhau)

<table>
<thead>
<tr>
<th>Objectives: (must be completed)</th>
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<tr>
<td><strong>Committee ToR Reference:</strong> Cyfeirnod Cylch Gorchwyl y Pwyllgor:</td>
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</table>

4.5 Provide assurance on financial performance and delivery against Health Board financial plans and objectives and, on financial control, giving early warning on potential performance issues and making recommendations for action to continuously improve the financial position of the organisation, focusing in detail on specific issues where financial performance is showing deterioration or there are areas of concern.

| Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score: |

856 (score 20) Risk to delivery of the Financial Plan for 2020/21

646 (score 12) Ability to achieve financial sustainability over medium term
| Health and Care Standard(s): | 5. Timely Care  
7. Staff and Resources |
<table>
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<tr>
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<tbody>
<tr>
<td>UHB Strategic Objectives:</td>
<td>All Strategic Objectives are applicable</td>
</tr>
<tr>
<td>Hyperlink to HDdUHB Well-being Statement</td>
<td></td>
</tr>
<tr>
<td>UHB Well-being Objectives:</td>
<td>Improve Population Health through prevention and early intervention</td>
</tr>
<tr>
<td>Evidence Base:</td>
<td>Monitoring returns to Welsh Government based on HDdUHB’s financial reporting system.</td>
</tr>
</tbody>
</table>
| BGH – Bronglais General Hospital  
CHC – Continuing Healthcare  
FNC – Funded Nursing Care  
FYE – Full Year Effect  
GGH – Glangwili General Hospital  
GMS – General Medical Services  
MHLD – Mental Health & Learning Disabilities  
NICE – National Institute for Health and Care Excellence  
OOH – Out of Hours  
PPH – Prince Philip Hospital  
PSPP – Public Sector Payment Policy  
RTT – Referral to Treatment Time  
T&O – Trauma & Orthopaedics  
WG – Welsh Government  
WGH – Withybush General Hospital  
WRP – Welsh Risk Pool  
WHSSC – Welsh Health Specialised Services Committee  
YTD – Year to date |
| Finance Team  
Management Team  
Executive Team  
Finance Committee  
Hywel Dda University Health Board Gold Command  
Hywel Dda University Health Board Silver Tactical  
Hywel Dda University Health Board Bronze Group Chairs |
<table>
<thead>
<tr>
<th>Effaith: (rhaid cwblhau)</th>
<th>Impact: (must be completed)</th>
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</thead>
<tbody>
<tr>
<td><strong>Ariannol / Gwerth am Arian:</strong> Financial / Service:</td>
<td>Financial implications are inherent within the report.</td>
</tr>
<tr>
<td><strong>Ansawdd / Gofal Claf:</strong> Quality / Patient Care:</td>
<td>The impact on patient care is assessed within the savings schemes.</td>
</tr>
<tr>
<td><strong>Gweithlu:</strong> Workforce:</td>
<td>The report considers the financial implications of our workforce.</td>
</tr>
<tr>
<td><strong>Risg:</strong> Risk:</td>
<td>Financial risks are detailed in the report.</td>
</tr>
<tr>
<td><strong>Cyfreithiol:</strong> Legal:</td>
<td>HDdUHB has a legal duty to deliver a breakeven financial position over a rolling three-year basis and an administrative requirement to operate within its budget within any given financial year.</td>
</tr>
<tr>
<td><strong>Enw Da:</strong> Reputational:</td>
<td>Adverse variance against HDdUHB’s financial plan will affect its reputation with Welsh Government, the Wales Audit Office, and with external stakeholders</td>
</tr>
<tr>
<td><strong>Gyfrinachedd:</strong> Privacy:</td>
<td>Not applicable</td>
</tr>
<tr>
<td><strong>Cydraddoldeb:</strong> Equality:</td>
<td>Not applicable</td>
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