

## CYFARFOD BWRDD PRIFYSGOL IECHYD UNIVERSITY HEALTH BOARD MEETING

<b>DYDDIAD Y CYFARFOD: DATE OF MEETING:</b>	30 July 2020
<b>TEITL YR ADRODDIAD: TITLE OF REPORT:</b>	Statutory Partnerships Update
<b>CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:</b>	Sarah Jennings, Director of Partnerships and Corporate Services
<b>SWYDDOG ADRODD: REPORTING OFFICER:</b>	Anna Bird, Assistant Director - Strategic Partnerships, Diversity and Inclusion Martyn Palfreman, Head of Regional Collaboration

<b>Pwrpas yr Adroddiad (dewiswch fel yn addas) Purpose of the Report (select as appropriate)</b>
Ar Gyfer Penderfyniad/For Decision

### ADRODDIAD SCAA SBAR REPORT

<p><b><u>Sefyllfa / Situation</u></b></p> <p>Hywel Dda University Health Board (HDdUHB) is a statutory member of Public Services Boards (PSBs) in Carmarthenshire, Ceredigion and Pembrokeshire and the West Wales Regional Partnership Board (RPB).</p> <p>The purpose of this report is to provide an update to the Board in respect of the recent work of the three PSBs and the Regional Partnership Board.</p>
<p><b><u>Cefndir / Background</u></b></p> <p>PSBs were established under the Well-being of Future Generations (Wales) Act 2015 (the Act), with the purpose of improving the economic, social, environmental and cultural well-being of populations within their geographic areas by strengthening joint working across all public services in Wales.</p> <p>The effective working of PSBs is subject to overview and scrutiny by the Well-being of Future Generations Commissioner and Audit Wales, as well as by designated Local Authority overview and scrutiny committees.</p> <p>Regional Partnership Boards, based on Local Health Board footprints, became a legislative requirement under Part 9 of the Social Services and Wellbeing (Wales) Act 2014 (SSWBWA). Their core remit is to promote and drive the transformation and integration of health and social care within their areas.</p>
<p><b><u>Asesiad / Assessment</u></b></p> <p><b>Carmarthenshire Public Services Board (PSB)</b></p> <p>The PSB meeting held on 6<sup>th</sup> July 2020 was conducted using Microsoft Teams. Members received a presentation covering Digital Connectivity, which highlighted that, whilst there has been an increase of 1.1% in the number of households with access to ultrafast broadband connections, there remain 12,838 householders who cannot access superfast</p>

connections.

Natural Resources Wales provided a presentation on the South West Wales Area Statement, which covers the Local Authority areas of Carmarthenshire, Pembrokeshire, Swansea and Neath Port Talbot, and which is set within the context of the Welsh Government's (WG) declaration on the inter-related issues of climate and nature emergency. The analysis presented related to four key themes: reducing health inequalities, ensuring sustainable land management, reversing the decline of, and enhancing, biodiversity, and a cross-cutting theme of mitigating and adapting to climate change. A link to the Area Statement is provided below: <https://naturalresources.wales/about-us/area-statements/south-west-wales-area-statement/?lang=en>

The draft Annual Report detailing the work of the PSB during 2019/20 was approved, and members discussed future priority areas of work, including technology-enabled care, volunteering and community hubs (all of which link to the work of the RPB), as well as skills development and the need to link more closely with the Regional Learning and Skills Partnership.

The Health Board (HB) is also participating in a Foundational Economy Challenge Fund project on public service food procurement. The PSB was successful in attracting WG funding last year, and this work is now taking shape. Local procurement and supply chains have come to attention as essential elements of the COVID-19 economic recovery which require public bodies' support, and this project is therefore both timely and apposite.

A link to the Carmarthenshire PSB website is provided below, where copies of agenda and meeting papers are available to review: <http://www.thecarmarthenshirewant.wales/meetings/>

### **Ceredigion Public Services Board (PSB)**

The meetings planned for 20<sup>th</sup> April and 15<sup>th</sup> June 2020 were both cancelled and the PSB has not met since 10<sup>th</sup> February 2020. A link to the agenda and papers of previous meetings of Ceredigion PSB is provided below: <https://www.ceredigion.gov.uk/your-council/partnerships/ceredigion-public-services-board/public-services-board-meetings/>

### **Pembrokeshire Public Services Board (PSB)**

The PSB meeting on 22<sup>nd</sup> June 2020 was conducted using Microsoft Teams. Ann Owen was welcomed as the new WG representative to serve on the PSB. Members discussed WG correspondence regarding the role of PSBs in the COVID-19 recovery phase together with key opportunities that have emerged from the pandemic relating to working arrangements and travel, community and volunteers, climate benefits, and the role of natural surroundings in promoting physical and mental well-being.

PSB members acknowledged the significant and effective partnership working which has enabled a rapid mobilisation of staff and services, working with minimal governance arrangements. Partners briefly discussed re-shaping the current Well-being Plan around COVID-19 recovery, and it was agreed that this should be taken forward as a two-step process as follows:

- PSB work should complement organisational recovery plans using a 'map and gap' process once all organisational plans are available;
- The current Well-being Plan should be revised in view of requirements over the next 12-

18 months.

The significant support from individuals and communities was acknowledged, and it was noted that offers of help frequently outnumbered requests for support. Sue Denman from Solva Care attended to present details of work being undertaken with limited grant and public sector funding. Challenges to plans enabling communities to take responsibility for their well-being and to promote autonomy were highlighted in discussion, with a recognition that there are currently no central incentives to support these plans. Ms Denman identified difficulties in initiating projects such as Solva Care and challenges facing future projects in terms of maintaining momentum, emphasising that a broader grant funding approach was needed to build resilience.

It was noted that a summary Annual Report on the work of the PSB in 2019/20 will be developed for virtual sign-off by members prior to submission to WG.

A link to the agenda and papers of Pembrokeshire PSB is provided below:

<https://www.pembrokeshire.gov.uk/public-services-board/psb-agendas-and-minutes>

### **Regional Partnership Board (RPB) Update**

The RPB is scheduled to meet via video-conferencing link on 22nd July 2020. A verbal update on proceedings will be provided to the Board at the meeting to be held on 30<sup>th</sup> July 2020. Agendas and minutes of all meetings are available [here](#).

Over the pandemic period, the Health and Social Care COVID-19 Planning Group (HSCCPG) has met on a weekly basis. As reported previously, this Group temporarily replaced the Integrated Executive Group (IEG) sitting under the RPB, and has provided a forum for taking joint operational decisions regarding the response to the pandemic, sharing intelligence on key activities such as Test, Trace, Protect and approving key regional frameworks such as the Nursing and Residential Care Homes Risk and Escalation Management Policy. Decisions have also been taken regarding deployment in West Wales of the £1.4m allocation to the region to support local arrangements to implement WG's [COVID-19 Hospital Discharge Requirements](#) between now and the Autumn.

As partners move to the next phase of response/ recovery, the HSCCPG was disestablished at the end of June 2020 and the IEG reinstated with effect from 6 July 2020. The COVID-19 response will continue to provide a key area of focus for the IEG over the coming months; however, the Group will also work with the RPB to review the partnership's priorities in light of the pandemic, reflect on how business has been conducted over the pandemic period and apply lessons for enhanced joint working moving forward. Appropriate links will be established with HDdUHB's Quarterly Operational Planning process and Transformation Steering Group, and opportunities identified for further joint working with the three PSBs (see below).

Delivery of the three Transformation Fund Programmes has continued, each contributing significantly to the COVID-19 response through proactive engagement with vulnerable groups (Programme 1), medical crisis response as a key means of keeping people at home rather than in hospital (Programme 3) and accelerated mobilisation of volunteers within communities (Programme 7). The impact of each programme is being monitored locally, and external capacity will be commissioned in the near future to undertake a broader assessment of the new models of care supported through the Transformation Fund and the Integrated Care Fund (ICF) over the summer, which will inform decisions regarding the potential mainstreaming of successful approaches beyond March 2021, when both funding

streams are scheduled to end. Meanwhile, dialogue continues with WG regarding possible transitional/ successor funding to help ensure sustainability within the system, with final decisions anticipated by the end of the summer.

The 2020-21 ICF Revenue Investment Plan will be submitted to the RPB for approval on 22nd July 2020 and will largely comprise roll-over programmes from 2019-20, with some refocusing, particularly in relation to the Dementia stream, to reflect emerging needs arising from the pandemic. As previously reported, a significant proportion of the ICF Capital Funding for West Wales was diverted to support the build and restoration costs for Field Hospitals across the region; however alternative WG funding has now been accessed for these, and as a result, the ICF programme will be revisited with a view to recommencing paused programmes where feasible. These include the planned development of a regional residential resource for children with complex needs, allowing children to be repatriated to the region from placements across the UK, and addressing concerns identified by the Children's Commissioner in her report ['No Wrong Door: Bringing Services Together to Meet Children's Needs' \(June 2020\)](#), which calls for better integration of services within this service area. Broader recommendations within the report calling for RPBs to prioritise children's and young people's services will be considered in West Wales, and work is underway to strengthen sub-Board-level governance to ensure that this takes place.

A further significant development over the past two months has been the appointment to key roles within the new Research, Innovation and Research Coordination Hub (RIICH), funded through a ringfenced allocation from the Transformation Fund and established within the HDdUHB area and other regions in response to a WG commitment included within 'A Healthier Wales' to bring together all research, innovation and improvement activity within each RPB footprint with a focus on supporting local innovation and partnership work leading to the development of new models of care. The RIICH will go live from mid-summer 2020 and will provide an invaluable resource across the health and care sector.

Finally, an additional £40K has been provided to the region through the Transformation Fund to enhance continuous engagement around the transformation agenda. Discussions are underway with all partners to agree how this resource can be used collectively, and support work being taken forward through the regional multi-agency Engagement Community of Practice. Further updates will be provided as this work progresses.

### **Collaborative working between the PSBs and the RPB**

The Board has been previously advised of joint work being undertaken across the RPB and the three PSBs in the following areas:

- Technology-Enabled Care
- Continuous Engagement
- Social and Green Solutions for Health
- Connecting People, Kind Communities

Further discussions will be held over the coming period to align activity and clarify respective responsibilities as the HB moves into the 'recovery' phase of the pandemic. These discussions will take place within the context of the recent [review of strategic partnerships](#) undertaken by WG, the Welsh Local Government Association and the Welsh NHS Confederation, which calls for strategic partnerships to actively review existing arrangements and take action to ensure improved alignment.

## Argymhelliad / Recommendation

The Board is asked to:

- Note the progress updates for each PSB, and the key areas of discussion highlighted in the report.
- Note the links to the PSB and RPB websites, where the agenda and minutes of recent meetings can be accessed.
- Note updates from the RPB and - in relation to joint working - between the RPB and PSBs.

### **Amcanion: (rhaid cwblhau)**

#### **Objectives: (must be completed)**

Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Not applicable
Safon(au) Gofal ac Iechyd: Health and Care Standard(s): <a href="#">Hyperlink to NHS Wales Health &amp; Care Standards</a>	Governance, Leadership and Accountability
Amcanion Strategol y BIP: UHB Strategic Objectives: <a href="#">Hyperlink to HDdUHB Strategic Objectives</a>	4. Improve the productivity and quality of our services using the principles of prudent health care and the opportunities to innovate and work with partners.
Amcanion Llesiant BIP: UHB Well-being Objectives: <a href="#">Hyperlink to HDdUHB Well-being Statement</a>	Improve efficiency and quality of services through collaboration with people, communities and partners

### **Gwybodaeth Ychwanegol:**

#### **Further Information:**

Ar sail tystiolaeth: Evidence Base:	Well-being of Future Generations (Wales) Act 2015 Social Services and Well-being (Wales) Act 2014
Rhestr Termiau: Glossary of Terms:	Contained within the body of the report.
Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y Cyfarfod Bwrdd Iechyd Prifysgol: Parties / Committees consulted prior to University Health Board:	Not applicable

### **Effaith: (rhaid cwblhau)**

#### **Impact: (must be completed)**

<b>Ariannol / Gwerth am Ariannol:</b> <b>Financial / Service:</b>	HDdUHB staff time to support progression of PSB project and delivery group meetings being established to drive forward implementation of the Well-being Plans. The Regional Partnership Board is working collaboratively to deliver "A Healthier West Wales: Transformation proposal by the West Wales Regional Partnership Board".
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<b>Ansawdd / Gofal Claf: Quality / Patient Care:</b>	Improving the well-being of the population is at the forefront of the two key pieces of legislation that provide a focus for PSBs and RPBs. "A Healthier West Wales: Transformation proposal by the West Wales Regional Partnership Board" embraces a "through-age" model which will support people in Starting and Developing Well; Living and Working Well; and Growing Older Well.
<b>Gweithlu: Workforce:</b>	Implementing the five ways of working required under the Well-being of Future Generations (Wales) Act 2015 should lead to increased collaboration and integration between services, professionals and communities. "A Healthier West Wales: Transformation proposal by the West Wales Regional Partnership Board" includes a key programme of work focused on "an asset-based workforce".
<b>Risg: Risk:</b>	Whilst each PSB Well-being Plan is different, there are consistent themes of activity. There is a risk that whilst addressing local need, there may be some inconsistency in approach between counties for our wider population. We have a duty as PSB members to encourage consistency of approach where appropriate in order to minimise inequity. Resourcing the project and delivery groups of PSBs could be considered an "add on" responsibility by staff and the synergy with achieving HDdUHB's goals need to be understood.
<b>Cyfreithiol: Legal:</b>	It is a statutory duty for each PSB to produce a Well-being Plan and Area Plan and for the UHB as named statutory partners to work with the PSBs and RPB to support the development and delivery of the actions within the Plan.
<b>Enw Da: Reputational:</b>	There is a statutory requirement for HDdUHB to contribute to the work of the PSBs and RPB. There is a statutory duty for the UHB to work in partnership with its three partner local authorities to transform health and social care delivery. The RPB Governance arrangements for an essential framework to support operational action.
<b>Gyfrinachedd: Privacy:</b>	Not applicable
<b>Cydraddoldeb: Equality:</b>	The focus of equality runs throughout the work of the PSBs aligns to a number of the Well-being goals: A More Equal Wales, A Healthier Wales, A More Prosperous Wales, A Wales of Cohesive Communities. This is an update paper therefore no EqIA screening has been undertaken.