



**CYFARFOD BWRDD PRIFYSGOL IECHYD
UNIVERSITY HEALTH BOARD MEETING**

DYDDIAD Y CYFARFOD: DATE OF MEETING:	25 November 2021
TEITL YR ADRODDIAD: TITLE OF REPORT:	Report of the Chair
CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:	Miss Maria Battle, Chairman
SWYDDOG ADRODD: REPORTING OFFICER:	Miss Maria Battle, Chairman

Pwrpas yr Adroddiad (dewiswch fel yn addas) Purpose of the Report (select as appropriate)
Er Sicrwydd/For Assurance

**ADRODDIAD SCAA
SBAR REPORT**

Sefyllfa / Situation

To provide an update to the Board on relevant matters undertaken by the Chair of Hywel Dda University Health Board (the UHB) since the previous Board meeting.

Cefndir / Background

This overarching report highlights the key areas of activity and strategic issues engaged in by the Chair and also details topical areas of interest to the Board.

Asesiad / Assessment

COVID-19 Update
Following a significant increase in cases of COVID-19 in hospital and the community, as a Health Board we made the difficult decision to temporarily suspend visiting to all our hospitals. We acknowledge how important it is to stay in touch with friends or family members when in hospital, and the enormous value for a patient's well-being and recovery. However, these are unprecedented times, which require specific measures to be put in place to protect our patients and our staff. The Patient Support Team are helping to maintain contact between patients and families in a number of ways, with visiting only being permitted with prior arrangement in extenuating circumstances, such as end of life and critical visits. This is being kept under constant review.

COVID-19 Booster Vaccination Programme

As a Board, we are aware that there have been some challenges over recent weeks regarding our COVID-19 vaccination programme and I would like to apologise to our population for any inconvenience or distress which may have been caused.

The vaccine has successfully weakened the link between contracting COVID-19 and becoming seriously ill and the eligible groups for vaccination continues to extend as the programme progresses. The purpose of the booster programme is to maximise protection in those who are

most vulnerable to serious infection, ahead of the winter months, with the JCVI advising booster vaccinations should be given from 6 months after the 2nd vaccination.

In order to maximise vaccine uptake, we initially offered the option of walk-in vaccinations in addition to booked appointments. There was an overwhelmingly positive response from members of the public and the walk-in demand exceeded our expectations, leading to some long queues at our vaccination sites. As a result, we have since paused the walk-in offer.

We are also aware of transport issues to attend some of our Mass Vaccination Centres. Transport support is in place for those who cannot attend their appointment at our Mass Vaccination Centres by any other means, by contacting our Command Centre (**0300 303 8322** or by emailing covidenquiries.hdd@wales.nhs.uk) This information is contained within the appointment letters.

We do appreciate that the Vaccination Centres are located in areas that are further away than local GP surgeries, but as primary care colleagues are returning to seeing patients face to face, they no longer have the capacity to provide the COVID-19 vaccine locally. Also, we are predominantly using the Pfizer vaccine for boosters, which has transport and storage challenges.

In addition, GPs are providing booster doses to care home residents and to those who are housebound in the majority of areas. Therefore, we developed plans to immunise the entire population from the Mass Vaccination Centres to ensure that we can deliver the number of vaccines needed within the booster programme, alongside first dose vaccinations to the 12-15 year olds, the third primary dose for those patients who are immunosuppressed prior to having a booster and we are now introducing 2nd dose vaccines for the 16-17 year old group.

In order to provide sufficient appointments for our population, we are offering vaccinations throughout the day and into the late afternoon and evening. As the dark nights are starting to draw in, we will continue to support people to rearrange their appointment to a more suitable time should they prefer not to attend once it is dark and are encouraging people to contact us via our Command Centre either by phone or by email to request this change.

I would like to reassure all our population that all sites have suitable disabled access; however, should there be any difficulty in entering the building, we will support a person to receive their vaccination in their car if not able to redirect to our drive through centre in Carmarthen.

Finally, we have also had some issues with incorrect or missing information in approximately 4% of our vaccination appointment letters, leading to high levels of calls to our phone lines. We acted quickly to address errors and re-send letters and sourced additional staff to manage the phone line demand; however, some members of the public were unable to get through to our call centre to seek advice or clarity.

I would like to apologise for the impact of any the above issues on members of our community and would kindly ask our population to be patient, as you will be called for vaccination at an appropriate time. Latest data published by Public Health Wales shows 82,380 booster vaccines have been delivered across Carmarthenshire, Ceredigion and Pembrokeshire by Sunday 14th November 2021, as well as 5341 third primary doses to the severely immuno-compromised population.

I would also like to thank our staff for their consistent and successful effort in delivering such an enormous and challenging vaccination programme, the biggest in the history of the NHS,

in a responsive and timely way and in the context of changing requirements with each Joint Committee on Vaccination and Immunisation (JCVI) update.

Remembrance Sunday Services

On Sunday 14th November 2021, the HDdUHB's Armed Forces Champion and staff, Independent Members and I attended Remembrance Services across the three counties to lay wreaths created out of the tops of vaccine vials to remember the service and sacrifice of all those that have defended our freedoms and protected our way of life. Further to this, we remember the vital role played by the emergency services and those that have lost their lives as a result of conflict or terrorism and in the response to the global pandemic.

The vial wreaths were handmade by the VC Gallery and some of the members of the public attending shared stories of how the vaccine had enabled them to live and be part of their community again and how proud they were of the NHS and impressed by the logistics and the kindness of staff in the Mass Vaccination Centres. Members of the public and the military spontaneously applauded Hywel Dda at the Pembroke Remembrance Ceremony for the hard work during the pandemic and the administration of the vaccines which undoubtedly have saved lives.

In June 2021, we launched the HDdUHB Armed Forces Staff Network to provide peer support to Armed Forces Veterans, Cadets, Reservists and their families. Following our pledge to demonstrate and advocate support to defence and the armed forces community, and in aligning our values with the Armed Forces Covenant, the Health Board received the Defence Employer Recognition Scheme Gold award in July 2021.

New Orthodontic Service Brings Care Closer to Home

At the start of November 2021, orthodontic services for patients in the North Ceredigion and Lampeter area are now being provided closer to home. Residents who live in SY and SA48 postcodes areas can now receive their treatment at My Dentist in Lampeter rather than travelling to Carmarthen. This development is welcomed within the North Ceredigion area and the practice and supports the Health Board's aspiration to enable patients from the area to access Orthodontic care closer to home.

Funding Won to Improve Cancer Services

The Health Board is pleased to announce that the Moondance Cancer Initiative has awarded just over £200,000 to three innovative projects across north and west Wales to improve cancer services. The Moondance Cancer Initiative Innovation Time Awards were created in Summer 2021 to encourage and support staff across Welsh health and care services to adopt practical and clinical innovations to improve cancer outcomes with immediate impact - whether in cancer services, diagnostics, treatments, enabling technologies or workforce on the ground. This is especially important as the NHS aims to recover from the impact of public health measures taken during the ongoing COVID-19 pandemic.

Board Seminar 14th October 2021

Learning from Field Hospitals - Ysbyty Enfys Selwyn Samuel

Members received a presentation providing an overview of the lessons learned from the Hywel Dda University Health Board (HDdUHB) Field Hospitals and in particular Ysbyty Enfys, Selwyn Samuel. In total, 9 field hospitals were established with over 950 beds available for the first wave of the pandemic. This had been achieved by overcoming many challenges within the buildings identified for these field hospitals and in conjunction with many other local agencies to provide the required facilities for patients and families. Members expressed immense pride in all the teams involved in terms of their leadership, management, and values; in what has been

achieved in terms of the provision and standard of care throughout an incredibly challenging time and circumstances. Members received assurance that the lessons learnt, and the teamwork involved would be taken forward, and praised the team.

IMTP/Route Map to Financial Balance

Members received a presentation on the Integrated Medium Term Plan (IMTP) and the Route Map to Financial Balance, noting the informal feedback from Welsh Government (WG) on the HDdUHB plan submitted in June 2021 and details of the Annual Plan 2020/21 Parameter letter from WG. Due to uncertainty around the pandemic, WG have not provided a definitive instruction on the framework or a date for submission of an IMTP. However, the Health Board is anticipating the need to submit the final IMTP at the end of February 2022. Members noted the current position in terms of the Roadmap to Sustainability and received assurance that this will be regularly scrutinised by the Sustainable Resources Committee (SRC).

Winter Preparedness

Members received a presentation on Winter Preparedness acknowledging a significant difference in this coming winter season compared to previous, in terms of the ability of the service in normal circumstances to stretch its capacity for winter pressures, which is not available this year as it is already stretched to the limit. It was noted that the main aim with the proposed model is to prevent the pressures crossing the threshold into our Emergency Departments using the Enhanced Bridging Service, the Delta Service, the conveyance avoidance and front door turnaround to minimise this occurrence. Members commended the work involved, noting that the model is in use at Wthybush General Hospital (WGH). In order to keep the public informed, an update will be presented to the November 2021 Public Board meeting on the current position, the results already achieved and how the management of this is being delivered.

Chairs Action

There may be circumstances where decisions which would normally be made by the Board need to be taken between scheduled meetings, and it is not practicable to call a meeting of the Board. In these circumstances the Chair, supported by the Board Secretary as appropriate, may deal with these matters on behalf of the Board.

There has been one such action to report since the previous meeting of the Board (attached as Appendix 1), which relates to the approval of outsourcing clinical services until 31st March 2022 and the purchase of up to two computerised tomography (CT) scanners.

Key Meetings

I have attended the following meetings, however in light of COVID-19, most of these have been held via MS Teams: The meetings with all political parties, local authority leaders and the CHC have been moved to fortnightly in the light of the pressures across health and social care.

- BAME Advisory Group Meeting
- Fortnightly Political Update
- Fortnightly CHC Meetings
- Fortnightly Council Leaders Meeting
- Fortnightly IMs update
- Chair Peer Group Meeting
- Meeting with Councillors (Ceredigion)
- Public leaders Forum
- Meeting with Swansea Bay University Health Board Chair
- Queens Green Canopy

- Claire Bryant National Nurse Stroke Lead, Advanced Nurse Practitioner Bronglais Hospital
- Hospital Radio Teams

Visits

- I visited Tenby Managed GP Practice and thanked the staff in primary care who continue to work hard to offer a service to their patients during this difficult time.
- I also visited South Pembrokeshire Hospital and met staff and listened to their experiences through the pandemic.
- Outpatients Team, Glangwili Hospital
- Cilgerran Children's Ward, Glangwili Hospital
- Llandovery Hospital
- Community Dental Practice, Haverfordwest
- Laundry Team, Glangwili Hospital

Celebrating Carers Rights Day – 25th November 2021

Carers Rights Day is an annual campaign to help raise awareness to Carers of their rights and to ensure unpaid Carers are able to access the support that is available to them as soon as they need it. The Strategic Partnerships, Diversity and Inclusion Team co-ordinate a Carers Strategy Group who take forward actions to support unpaid Carers and address the Health Board Planning Objective 2.A.

This year Carers Rights Day falls on the same day as our Board meeting and during the week leading up to this, and on the day, there will be a number of activities taking place including:

- A Staff Carers Network coffee and catch up on Carer's Rights Day
- Launch of a video documenting the experience of a staff member who is an unpaid Carer and how they have benefited from the support of their line manager
- Information stands at some general hospitals
- Launch of the annual staff Carer's Survey to help inform future work on how we can support employees with caring responsibilities
- Participation in a Carer's Rights Day event at Parc y Scarlets where the Assistant Director – Strategic Partnerships, Diversity and Inclusion will be a speaker.
- Sharing information on Global and Social Media to promote events which are taking place across the Health Board area

As a Board we are committed in building a supportive and inclusive workplace for staff who are, or will become, carers, recognising that with an increasing ageing population, carers are a growing reality in our workforce.

Celebrating Success/Awards

Royal College of Nursing Wales – Nurse of the Year Awards 2021

The Royal College of Nursing Wales – Nurse of the Year Awards 2021 ceremony took place on 10th November 2021. The COVID-19 pandemic has served to highlight the role of nursing across the whole world. Hywel Dda nurses did exceptionally well and it was wonderful to see how they were recognised nationally. On behalf of the Board, we recognise the incredible work of nursing professionals and wish to extend our congratulations to our winners and finalists below:

Winners:

- Nursing Student Award – Winner: Christine Brookes, Student Nurse/School Nurse Support Worker
- Community Nursing Award – Winner: Anwen Mai Jones, Community Diabetes Specialist Nurse, Ceredigion
- Improving Individual and Population Health Award – Winner: Sue Rees BEM, Advanced Nurse Practitioner (Community Infection Prevention)

Runners-up:

- Innovation and Digitalisation in Nursing category – Runner Up: Suzanne Davies, Rheumatology Clinical Nurse Specialist in Withybush Hospital, Pembrokeshire
- Health Care Support Worker category – Runner Up: Betsan Ifans, Nursery Nurse/Health Visitor Support Worker in Fishguard, Pembrokeshire
- Supporting Education and Learning in Practice category – Runner Up: Sarah Kingdom-Mills, Care Home Education Facilitator
- Improving Individual and Population Health category – Runner Up: Bethan Lewis, Interim Assistant Director of Public Health
- Suzanne Goodall Paediatric Nursing category – Runner Up: Rebecca McDonald, Paediatric Palliative Care Nurse/Community Children’s Nurse

Hywel Dda Midwife shortlisted for Royal College of Midwives (RCM) Midwife of the Year Award

I would like to congratulate Emma McKay, a community midwife in Ceredigion for being shortlisted for the Midwives’ Midwife of the Year Award. The RCM offer these awards to commend and highlight outstanding individuals who have made a positive impact on parents and their new-borns, showcasing world-class midwifery standards. Emma is a PROMPT (PRactical Obstetric Multi-Professional Training) Wales facilitator and received the nomination after developing a training aid to assist colleagues across the Health Board in managing obstetric emergencies in the community. The Health Board would also wish to thank the RCM for recognising Emma and putting the spotlight on one of our exceptional midwives.

Employee or Team of the Month

Members of staff, patients, service users and the public can nominate staff who have gone above and beyond the call of duty and for their excellent work. Since the Board was last updated at its September 2021 meeting, the following employees/teams have received the Employee or Team of the Month award.

I have been privileged to meet them all and have been humbled by their courage in serving patients during the pandemic. With such busy and demanding roles it is often the only time a team or individuals stop and reflect on their work, their dedication and the challenges of the last 18 months. It is important that on behalf of the Board I am able to thank them personally.

Employee or Team	Reason for Nomination
Tenby Vaccination Centre Tenby Leisure Centre Tenby	Nominated by Julie Wall, Clinical Supervisor, in recognition of their outstanding dedication, competence and conscientious performance and contribution to the service. The team have demonstrated an exceptional ability to foster collaboration, communication and co-operation among partners, colleagues, and stakeholders to provide excellent patient experience.

<p>Theatre Team Prince Philip Hospital Llanelli</p>	<p>Nominated by Zohra Omar, Lead Clinical Research Nurse, in recognition of their outstanding dedication, competence and conscientious performance. The team have all strived to develop and deliver excellent services through the work on the Reduction of Surgical Site Infection using several Novel Interventions research trial (ROSSINI 2). The team worked above and beyond the normal requirements of the role to ensure that necessary training was completed swiftly to avoid any delays on the commencement of the trial. In addition the team were incredibly enthusiastic to be involved and collaborated in order to have a positive impact on the project which we hope will significantly improve patient satisfaction.</p>
<p>Skaiste Savickaite Clinical Supervisor Covid-19 Immunisations Withybush General Hospital Haverfordwest</p>	<p>Nominated by Sonia Briggs, Senior Project Officer, for her outstanding dedication, competence and conscientious performance whilst running the Mass Vaccination Van. Skaiste has significantly improved patient services by ensuring that patients who could not attend the centre are able to access the Vaccination Service.</p>
<p>Debbie Abrams-Steele and Louise Davies Ward Sisters Ward 9 Prince Philip Hospital</p>	<p>Nominated by Steve Moore, Chief Executive, in recognition of their consistent dedication displayed to students on placement at Ward 9 in Prince Philip Hospital. Having heard from Simon Jones, one of the students at Swansea University, it is clear that Louise and Debbie have demonstrated an exceptional ability to nurture the nurses of the future and have been an inspiration to the students that are placed on Ward 9.</p>
<p>Scott Thomas Learning and Development Sealyham Building Withybush General Hospital</p>	<p>Nominated by Vicky Glanville, Education and Development Officer, in recognition of his outstanding dedication, competence and conscientious performance. Whilst only working in the Health Board for less than a year, he has continuously gone above and beyond to support so many people within the Hywel Dda. This is having a significant impact on the department, its core goals and objectives as he is always striving to do the best to support all projects.</p>
<p>Sarah Williams Senior Nurse Manager Ysbyty Enfys Selwyn Samuel Llanelli</p>	<p>Nominated by Anna Llewellyn, Head of Nursing COVID-19 Operations, in recognition of her outstanding dedication, competence and conscientious performance during the response to the pandemic. Sarah was pivotal to the establishment of clinical processes and procedures that would allow both Carmarthenshire Filed Hospitals to run a safe service and adhere to clinical governance requirements. Further demonstrating an exceptional ability to foster collaboration, communication and co-operation among partners, colleagues and stakeholders and ensure the best outcome for patient safety and staff experience through chairing the Patient Identification Panel. By striving to develop and deliver excellent services,</p>

	Sarah has demonstrated an innovative approach, ensuring that staff were encouraged to be multi-skilled and promoted the ethos of blended roles.
Quality Assurance Information System Team Audit Porta Cabin Prince Philip Hospital	Nominated by Cathie Steele, Head of Quality and Governance, in recognition of their tireless and positive approach to introducing the new DatixCymru system within the Health Board. The team were instrumental to the roll out and demonstrated outstanding dedication, competence and conscientious performance by ensuring that they were knowledgeable about the system so that they could support staff with the change.
Grace Elms Bryngofal Ward Prince Philip Hospital Llanelli	Nominated by Dr Hemma Sungum, Speciality Doctor, and Emily Evans, Advanced Nurse Practitioner, in recognition of her outstanding dedication, competence and conscientious performance. Grace consistently put her patients and colleagues at the centre of her practice and is a role model of advanced practice within the mental health team. Grace has demonstrated an exceptional ability to foster collaboration, communication and co-operation. Further to this, she has demonstrated great leadership skills and dedicated time to make sure that both new and long-standing colleagues are supported. Grace has had a significant impact on the service and led the liaison team development in Llanelli during a difficult pandemic period and she continues to further progress this service. Grace is a wonderful asset to the service and continually embodies the values of the Health Board.
Culture and Workforce Experience Team Hafan Derwen St Davids Park Carmarthen	Nominated by Sarah Russell, Culture and Workforce Experience Team Assistant, because since joining the team a few months ago Sarah has received an overwhelming amount of kindness and compassion as the whole team live and breathe the organisational values. The senior managers foster collaboration, communication and co-operation and ensure that everyone's opinion is valued equally regardless of banding or hierarchy. The team go above and beyond within their roles to ensure positive experiences for colleagues across the Health Board.
Briony Sullivan Interim Team Manager CRHT Mental Health Llanelli Brynmair Clinic	Nominated by Dr Hemma Sungum, Speciality Doctor, in recognition of her consistent enthusiasm in learning new skills and the provision of support to her colleagues. Briony expresses a thoughtful demeanour and an adaptive approach to changes of location, staffing and ways of working. Briony continually seeks better ways of working whilst applying her knowledge and for these reasons is deserving of this award.
Archive Vaccination Team Pembrokeshire Archives Prendergast Haverfordwest	Nominated by Sonia Briggs, Senior Project Officer, in recognition of their fantastic contribution to the service. The team have all demonstrated outstanding collaboration, communication, and co-operation.

	Despite the long hours, all staff, registered, unregistered and the administration team work diligently to ensure that the needs of the service are met.
Ceredigion Home Oxygen Team CICS Ceredigion	Nominated by Claire Hurlin, Head of Clinical Conditions Management, in recognition of performing at a level above and beyond their normal job requirements. The team have demonstrated an outstanding dedication, competence, and conscientious performance by supporting and delivering the service across all 3 counties to cover staff sickness. They have ensured that patients continue to get the care and support they need and undertaken additional clinics and home visits without hesitation. This has had a significant impact on the department, and we are very grateful for everything they have done.
Penally Camp Health Team	Nominated by Maria Battle, Chair of the Health Board, in recognition of the exceptional teamwork, professionalism, kindness, innovation and determination in responding to the Health needs of the men in Penally Camp, an area within which they had no experience. I would like to personally thank them all on behalf of the Board for their dedication, innovation, sacrifices and their moral compass, particularly in the challenge of the unacceptable, inhumane and wrong decision of the Home Office in relation to Penally Camp.
Clinical Education Team Alun Ward Hafan Derwen St David's Park Carmarthen	Nominated by Andy King, Assistant Practitioner, in recognition of their outstanding dedication, competence and conscientious performance. During the Pandemic the Team have gone above and beyond to consistently deliver an exceptionally high standard of training to a huge workforce, training over 1,000 new staff across several roles including Health Care Support Workers, Family Liaison Officers, Social Care Domiciliary Workers, the Military, Delta Wellbeing and Health Care Apprentices. They adapted quickly to deliver to a larger audience and had to move several times to non-Health Board venues. The team demonstrated exemplary Health Board values and took this in their stride despite the challenges they faced with the IT infrastructure and equipment. The team have had a significant impact on the organisation, through their dedication to ensuring high quality training was delivered to all during a time of mass recruitment.
Maria Langdon Staff Nurse Ward 4 Prince Philip Hospital	Nominated by Sian Ajzan, Senior Sister, in recognition of her professionalism and compassionate service to patients. One patient in particular has highlighted how her uplifting and encouraging approach gave her the confidence and belief that she could make it through a very difficult battle with a serious health concern. The patient credited Maria in her recovery and felt compelled to provide the Health Board with her positive feedback. Maria has clearly displayed that she puts the

	patients at the heart of everything she does and therefore is fully deserving of this award.
Outpatients Nursing Team Outpatients Glangwili General Hospital Carmarthen SA31 2AF	Nominated by Nicola Morris, Senior Sister, in recognition of the resilience and commitment to effective team working that they have displayed during the ever changing and challenging situation caused by the Pandemic. They have supported new teams and adapted to the new environment and their efforts clearly went above and beyond what is expected.

Associate Board Member Update

I am pleased to confirm that, following approval by the Minister for Health & Social Services Mrs Hazel Lloyd-Lubran has been re-appointed as the Associate Board Member in her capacity as Chair of the Stakeholder Reference Group for Hywel Dda University Health Board, for a period of one year.

Argymhelliad / Recommendation

The Board is asked to:

- Support the work engaged in by the Chair since the previous meeting and note the topical areas of interest;
- Ratify the actions undertaken by the Chair on behalf of the Board, detailed in Appendix 1.

Amcanion: (rhaid cwblhau) Objectives: (must be completed)	
Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Not Applicable
Safon(au) Gofal ac Iechyd: Health and Care Standard(s):	Governance, Leadership and Accountability
Amcanion Strategol y BIP: UHB Strategic Objectives:	Not Applicable
Amcanion Llesiant BIP: UHB Well-being Objectives: Hyperlink to HDdUHB Well-being Objectives Annual Report 2018-2019	6. Contribute to global well-being through developing international networks and sharing of expertise 8. Transform our communities through collaboration with people, communities and partners

Gwybodaeth Ychwanegol: Further Information:	
Ar sail tystiolaeth: Evidence Base:	Chairman's Diary & Correspondence
Rhestr Termiau: Glossary of Terms:	Included within the body of the Report

Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y Cyfarfod Bwrdd Iechyd Prifysgol: Parties / Committees consulted prior to University Health Board:	Chairman
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Effaith: (rhaid cwblhau) Impact: (must be completed)	
Ariannol / Gwerth am Arian: Financial / Service:	No impact
Ansawdd / Gofal Claf: Quality / Patient Care:	Ensuring the Board and its Committees makes fully informed decisions is dependent upon the quality and accuracy of the information presented and considered by those making decisions. Informed decisions are more likely to impact favourably on the quality, safety and experience of patients and staff.
Gweithlu: Workforce:	No impact
Risg: Risk:	No impact
Cyfreithiol: Legal:	No impact
Enw Da: Reputational:	No impact
Gyfrinachedd: Privacy:	No impact
Cydraddoldeb: Equality:	No EqIA is considered necessary for a paper of this type.

Appendix 1 - Register of Chairman's Actions 2021/22

Serial No.	Requesting Department	Details of Request	Cost, where applicable	Date Issued	Date Signed by Chair
127	Operations Directorate	<p>To approve the following Outsourcing Contracts:</p> <ul style="list-style-type: none"> Ophthalmology Contract with Community Health & Eyecare (CHEC) Ltd Gynaecology Contract with Spire Hospital, Bristol Orthopaedic & Endoscopy Contract with St Joseph's Hospital, Newport A new "Follow up Validation Project" for Patients delayed 0% to 100% plus with Ernst & Young LLP <p>To approve the purchase of up to two computerised tomography (CT) scanners.</p> <p>All contracts are inextricably linked to the Hywel Dda Recovery Plan. In order to achieve the Activity Planning Assumptions, set out in the Recovery Plan. The proposed contracts will commence from November 2021 to 31st March 2022. Subsequently, any delay has an overall impact on both the projected activity (patients accessing services) and projected financial spend.</p>	<p>£2,385,900</p> <p>£538,361.25</p> <p>£3,732,900</p> <p>£960,000</p> <p>£2,600,000</p> <p>Total: £10,217,161.25</p>	12.11.2021	12.11.2021