



**CYFARFOD BWRDD PRIFYSGOL IECHYD  
UNIVERSITY HEALTH BOARD MEETING**

<b>DYDDIAD Y CYFARFOD: DATE OF MEETING:</b>	27 May 2021
<b>TEITL YR ADRODDIAD: TITLE OF REPORT:</b>	Statutory Partnerships Update
<b>CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:</b>	Ros Jervis, Director of Public Health Jill Paterson, Director of Primary Care, Community and Long Term Care
<b>SWYDDOG ADRODD: REPORTING OFFICER:</b>	Anna Bird, Assistant Director - Strategic Partnerships, Diversity and Inclusion Martyn Palfreman, Head of Regional Collaboration

**Pwrpas yr Adroddiad (dewiswch fel yn addas)**

**Purpose of the Report (select as appropriate)**

Er Gwybodaeth / For Information

**ADRODDIAD SCAA**

**SBAR REPORT**

**Sefyllfa / Situation**

Hywel Dda University Health Board (HDdUHB) is a statutory member of Public Services Boards (PSBs) in Carmarthenshire, Ceredigion and Pembrokeshire and the West Wales Regional Partnership Board (RPB).

The purpose of this report is to provide an update to the Board in respect of the recent work of the three PSBs and the Regional Partnership Board.

**Cefndir / Background**

PSBs were established under the Well-being of Future Generations (Wales) Act 2015 (the Act), with the purpose of improving the economic, social, environmental and cultural well-being of populations within their geographic areas by strengthening joint working across all public services in Wales.

The effective working of PSBs is subject to overview and scrutiny by the Well-being of Future Generations Commissioner and Audit Wales, as well as by designated Local Authority overview and scrutiny committees.

Regional Partnership Boards, based on Local Health Board footprints, became a legislative requirement under Part 9 of the Social Services and Wellbeing (Wales) Act 2014 (SSWBWA). Their core remit is to promote and drive the transformation and integration of health and social care within their areas.

**Asesiad / Assessment**

**Carmarthenshire Public Services Board (PSB)**

The PSB held an on-line meeting on 4<sup>th</sup> May 2021 which included agenda items on:

- A presentation was made on Section 6 of the Environment Act and highlighted the work required by public bodies to seek and maintain biodiversity. This was

complemented by a presentation on Carmarthenshire Nature Network who are producing a state of nature report for Carmarthenshire and wildlife profiles for each ward.

- The Older People's Commissioner for Wales made a presentation on Age-friendly Communities. PSB partners were supportive of the initiative and agreed to undertake some scoping work before considering formal adoption of this approach which has strong links to the work of the RPB and the Health Board's social model for health.
- The plan to develop the next Well-being Assessment which will include a regional approach and methodology, working closely with the RPB. The Well-being Assessment must be published no later than May 2022 and will require approval by each statutory partner prior to publication. A regional working group has been established and a collective approach is being undertaken, including on data review, analysis and engagement activities. The PSBs have also been successful in a bid to secure funding from Welsh Government to establish a regional Well-being Assessment Co-ordinator who will work on behalf of all the PSBs. The Health Board data lead will be Dr Michael Thomas on behalf of the Local Public Health team and the engagement lead will be Nicola O'Sullivan and/or Delyth Evans.
- Phase 1 of the Foundational economy work with the Centre for Local Economic Strategies (CLES – the national organisation for local economies) has been completed. This identified procurement challenges and areas of collaboration and the Health Board, via Huw Thomas, Director of Finance, have confirmed continued involvement as an anchor institution. There will be to key areas of focus for the next phase of the work:
  - Develop a shared, strategic approach to food strategy and policy
  - Develop collaborative approaches to food procurement
- Town Centre Public Services Hubs – work is ongoing between PSB partners to review estate assets within Carmarthen, Llanelli and Ammanford as well as the 10 rural towns in Carmarthenshire. The Director of Finance is representing the Health Board at these meetings and it is hoped that a pilot can be developed for Llandovery or Llandeilo once mapping work is completed on organisational need.

A link to the Carmarthenshire PSB website is provided below, where copies of agenda and meeting papers are available to review:

<http://www.thecarmarthenshirewewant.wales/meetings/>

### **Ceredigion Public Services Board (PSB)**

The PSB met virtually on 26<sup>th</sup> April 2021. In addition to updates from PSB project group leads, members also received:

- An update on the community wealth building partner programme with CLES (the national organisation for local economies) looking at how support can be provided to local businesses through procurement practices.
- A report from the PSB Poverty sub-group and an update on the Tackling Hardship Strategy which focused on three pillars of support:
  - Help for those who are experiencing financial hardship
  - Help for those experiencing exhaustion, stress and anxiety
  - Making sure that people can access services.

The report highlighted the Health Board's recent appointment of a Community Development Outreach Team who will engage with minority ethnic communities to minimise risks associated with inequalities in health.

- A presentation on the joint methodology and approach to developing the Well-being assessment which must be published by May 2022.

A link to the agenda and papers of Ceredigion PSB is provided below:

<https://www.ceredigion.gov.uk/your-council/partnerships/ceredigion-public-services-board/public-services-board-meetings/>

### **Pembrokeshire Public Services Board (PSB)**

Pembrokeshire PSB met virtually on 27<sup>th</sup> April 2021. The meeting included items on:

- The plan to develop the next Well-being Assessment which will include a regional approach and methodology, working closely with the RPB.
- Correspondence from the Future Generations Commissioner and the summary report from the Parliamentary Public Accounts Committee inquiry “Delivering for Future Generations: the story so far” were also highlighted and will be considered as part of the development of the Well-being Assessments.
- Project group updates were considered, including work which is ongoing to build stronger links with Town and Community Councils.
- A briefing paper was presented on a Volunteering Strategy for Pembrokeshire which is being developed by consultants commissioned on behalf of the PSB. Engagement activities are planned to coincide with National Volunteers Week at the beginning of June. The establishment of a Volunteering Strategy Implementation Group was proposed to oversee delivery and which will work under the umbrella of the PSB Communities Sub-Group.
- The PSB were asked to consider the establishment of a Pembrokeshire Community Fund as a charitable incorporated organisation for the receipt and distribution of funds, and to provide strategic oversight of this. The aim of the Fund would be to replace the existing LEADER approach to fund community action, social enterprise and innovation and encouraging place-based giving to enhance local investment.
- Pembrokeshire Locality Manager, Claire George, provided an update on the work to develop Integrated Locality Networks which use a model of Asset Based Community Development (ABCD) which will support the well-being assessment for the community by providing localised information and intelligence on population need. The Health Board, working with Pembrokeshire County Council and Pembrokeshire College have applied to Academi Wales for a graduate to support the development of this agenda.

A link to the agenda and papers of Pembrokeshire PSB is provided below:

<https://www.pembrokeshire.gov.uk/public-services-board/psb-agendas-and-minutes>

### **Regional Partnership Board (RPB) Update**

The RPB met on 18<sup>th</sup> March and 29<sup>th</sup> April 2021.

At the meeting on 18<sup>th</sup> March 2021 the RPB:

1. Received a detailed report on **regional governance arrangements**, including the establishment of a new Healthier West Wales Programme Board to provide strategic oversight of the three core programmes supported through the Welsh Government’s Transformation Fund over the current transitional year. This Programme Board, co-chaired by Carmarthenshire County Council’s Director of Communities and Hywel Dda University Health Board’s Director of Finance, is meeting on a monthly basis. Its focus will be on considering outcomes and demonstrated benefits of the programmes and implications for their sustainability beyond the funding period, working with recently-appointed independent evaluators (see below), and financial scrutiny, monitoring spend and ensuring that any in-year slippage is directed appropriately within the programme to optimise the regional investment. The RPB also noted wider governance arrangements,

and that several programme groups were being reinstated having been stood down temporarily to accommodate the response to the pandemic. It was further advised that discussions were taking place regarding the possible establishment of a joint 'assurance group' spanning statutory partners and overseeing the Partnership's processes, activity and spend. Further updates will be provided as this work progresses.

2. Discussed its **joint response to the consultation on the White Paper 'Rebalancing Care and Support'**, which was subsequently submitted to Welsh Government in early April 2021. Whilst welcoming the opportunity for a national conversation on the future of social care, the response sought further clarity regarding proposals for national commissioning frameworks and, importantly, questioned the evidence of the need for further legislation to enable RPBs to be established as separate legal entities. Members felt that existing arrangements were adequate to facilitate integration and transformation where this was seen to benefit citizens and improve efficiency, whereas further changes as proposed would raise significant concerns around local democratic accountability.
3. Considered a **draft Manifesto** which sets out the strategic intent of the RPB and key deliverables for the coming 2 years; this was agreed in principle and will be further refined before being re-presented for sign-off in July 2021.
4. Received an update on the **West Wales Integrated Autism Service (IAS)** and the implications of the new **Autism Code of Practice** introduced under the Social Services and Wellbeing (Wales) Act and the National Health Service (Wales) Act 2006. It was noted that the IAS, which is funded through the Integrated Care Fund (ICF), continues to provide a range of support to autistic children and young people and their families and diagnosis for adults with a severe or enduring mental health condition. Adaptations have been made to the service in the light of restrictions due to COVID-19, with virtual support being provided as and where appropriate. The Code of Practice has several implications for RPBs, for example a requirement for the specific needs of autistic people to be considered when undertaking population assessments and developing area plans.

On 29<sup>th</sup> April 2021, the RPB:

1. Received a detailed update on the **deployment of the Transformation Fund within West Wales** and forward plans, including:
  - Position statements for each of the **Healthier West Wales programmes** and key priorities for 2021-22
  - Details of additional funding provided to the region to support (1) **Performance and Evaluation**, (2) **Continuous Engagement**, (3) implementation of the **Welsh Community Care Information System (WCCIS)** and (4) **improvement of Discharge to Recover and Assess (D2RA) pathways** for supporting independence at home and reducing demand on primary and community care
  - A full report on the work of the **West Wales Research, Innovation and Improvement Coordination Hub (RIICH)**, established to coordinate these disciplines across the partnership to facilitate the development and scaling of new models of seamless care. The RPB was advised of a major event taking place on 12<sup>th</sup> May 2021 to report on the outcomes of a review undertaken by Swansea University mapping existing assets, gaps, enablers and obstacles across the partnership landscape. These findings will inform priorities for 2021-22, among which will be the development of a research, innovation and improvement 'front door' supporting health, care and third sector partners to grow capacity and expertise in this area

2. Agreed an outline plan for the development of the second **West Wales Population Assessment**, which will be published in March 2022 and will provide a clear evidence base of care and support needs and carers' needs to underpin the planning, commissioning and delivery of care and support over the next 5 years. Supplementary advice released in March 2021 by Welsh Government builds on existing Statutory Guidance and makes clear the need for RPBs to:
- Work in partnership to assess the needs of people across a range population groups
  - Align the assessment process with wellbeing assessments being undertaken by Public Services Boards over the same timescale, Primary Care Cluster programmes and annual/ medium term planning processes within health
  - Underpin their work with meaningful engagement with the public and care providers
  - Take the impact of Covid-19, including 'Long Covid' into account when assessing future need
  - Produce the assessment in parallel with the regional Market Stability Assessment, required under new Statutory Guidance, which will provide (1) an analysis of the sufficiency of provision in meeting identified needs and (2) a projection of the stability of the market moving forward

Development of the Population Assessment will be a key priority for the RPB over the coming 12 months, with partners committed to shared strategic responsibility for ensuring the robustness of the process and the resulting document.

3. Received an update on the **ICF in West Wales**, including (1) an end-year revenue report for 2020-21 and (2) an update on the development of Capital schemes for 2021-22, including development of a regional hub and local 'spokes' to support the delivery of a regional, trauma-informed, multi-agency model of care for children and young people with complex emotional and behavioural needs. As reported to the UHB at its last meeting, a separate revenue bid has been submitted to Welsh Government in respect of the delivery model.
4. Was notified of the end-year position in relation to the **West Wales Integrated Winter Plan**. The RPB noted a net underspend across the various funding streams, which upon the agreement of Welsh Government has been factored into broader finance plans across other COVID-19 responses. Full spend against the Discharge to Recover and Assess (D2RA) funding, which was awarded through the RPB, was achieved. The RPB further noted that partners would be meeting in May 2021 to consider outcomes and impacts of funded schemes, so that successful models might be rolled forward through ongoing funding, or be fully scoped and costed in anticipation of further funding becoming available during the coming financial year.
5. Received an update on the planned deployment of the Welsh Government's funding to support delivery of the national **Carers' Strategy** in 2021-22.
6. Agreed a **Forward Plan** for the remainder of the financial year, which reflects key decision points and will facilitate further alignment with activities across partner agencies.

More generally, engagement between the RPB and Welsh Government continues via monthly meetings between Officials, the Head of Partnership and counterparts in the remaining regions. Potential future funding arrangements beyond the current transitional year remain a key focus of these conversations.

In addition, a recently-established Network of RPB Chairs met with senior Officials on 5<sup>th</sup>

May 2021 to consider key messages from responses to the 'Rebalancing Care and Support' White Paper (see above). A verbal update on key messages from this session will be provided at the meeting.

Finally, confirmation was received in April 2021 that all seven RPBs will be Early Adopters of the 'Early Help and Enhanced Support Framework' or NEST, to meet the emotional and mental health needs of children and young people, details of which were provided at the previous meeting. Implementation will be overseen by the regional Children and Young People's Group and, along with the trauma-informed model of care mentioned above, will form a key element of the region's response to the recent 'No Wrong Door' report from the Children's Commissioner.

Agendas and minutes of RPB meetings are available [here](#).

### Argymhelliad / Recommendation

The Board is asked to:

- Note the PSB update and links to the PSB and RPB websites, where the agenda and minutes of recent meetings can be accessed.
- Note the update from the RPB.

### **Amcanion: (rhaid cwblhau)**

#### **Objectives: (must be completed)**

Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Not applicable
Safon(au) Gofal ac Iechyd: Health and Care Standard(s): <a href="#">Hyperlink to NHS Wales Health &amp; Care Standards</a>	Governance, Leadership and Accountability
Amcanion Strategol y BIP: UHB Strategic Objectives: <a href="#">Hyperlink to HDdUHB Strategic Objectives</a>	4. Improve the productivity and quality of our services using the principles of prudent health care and the opportunities to innovate and work with partners.
Amcanion Llesiant BIP: UHB Well-being Objectives: <a href="#">Hyperlink to HDdUHB Well-being Statement</a>	Improve population health through prevention and early intervention, supporting people to live happy and healthy lives. Transform our communities through collaboration with people, communities and partners.

### **Gwybodaeth Ychwanegol:**

#### **Further Information:**

Ar sail tystiolaeth: Evidence Base:	Well-being of Future Generations (Wales) Act 2015 Social Services and Well-being (Wales) Act 2014
Rhestr Termau: Glossary of Terms:	Contained within the body of the report.



Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y Cyfarfod Bwrdd Iechyd Prifysgol: Parties / Committees consulted prior to University Health Board:	Not applicable
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<b>Effaith: (rhaid cwblhau) Impact: (must be completed)</b>	
<b>Ariannol / Gwerth am Arian: Financial / Service:</b>	HDdUHB staff time to support progression of PSB project and delivery group meetings being established to drive forward implementation of the Well-being Plans. The Regional Partnership Board is working collaboratively to deliver “A Healthier West Wales: Transformation proposal by the West Wales Regional Partnership Board”.
<b>Ansawdd / Gofal Claf: Quality / Patient Care:</b>	Improving the well-being of the population is at the forefront of the two key pieces of legislation that provide a focus for PSBs and RPBs. “A Healthier West Wales: Transformation proposal by the West Wales Regional Partnership Board” embraces a “through-age” model which will support people in Starting and Developing Well; Living and Working Well; and Growing Older Well.
<b>Gweithlu: Workforce:</b>	Implementing the five ways of working required under the Well-being of Future Generations (Wales) Act 2015 should lead to increased collaboration and integration between services, professionals and communities. “A Healthier West Wales: Transformation proposal by the West Wales Regional Partnership Board” includes a key programme of work focused on “an asset-based workforce”.
<b>Risg: Risk:</b>	Whilst each PSB Well-being Plan is different, there are consistent themes of activity. There is a risk that whilst addressing local need, there may be some inconsistency in approach between counties for our wider population. We have a duty as PSB members to encourage consistency of approach where appropriate in order to minimise inequity. Resourcing the project and delivery groups of PSBs could be considered an “add on” responsibility by staff and the synergy with achieving HDdUHB’s goals need to be understood.
<b>Cyfreithiol: Legal:</b>	It is a statutory duty for each PSB to produce a Well-being Plan and Area Plan and for the UHB as named statutory partners to work with the PSBs and RPB to support the development and delivery of the actions within the Plan.
<b>Enw Da: Reputational:</b>	There is a statutory requirement for HDdUHB to contribute to the work of the PSBs and RPB. There is a statutory duty for the UHB to work in partnership with its three partner local authorities to transform health and social care delivery. The RPB Governance arrangements for an essential framework to support operational action.
<b>Gyfrinachedd: Privacy:</b>	Not applicable
<b>Cydraddoldeb: Equality:</b>	The focus of equality runs throughout the work of the PSBs aligns to a number of the Well-being goals: A More Equal

Wales, A Healthier Wales, A More Prosperous Wales, A Wales of Cohesive Communities. This is an update paper therefore no EqlA screening has been undertaken.