



## CYFARFOD BWRDD PRIFYSGOL IECHYD UNIVERSITY HEALTH BOARD MEETING

<b>DYDDIAD Y CYFARFOD: DATE OF MEETING:</b>	28 January 2021
<b>TEITL YR ADRODDIAD: TITLE OF REPORT:</b>	Chief Executive's Report
<b>CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:</b>	Steve Moore, Chief Executive
<b>SWYDDOG ADRODD: REPORTING OFFICER:</b>	Sian-Marie James, Assistant Director of Corporate Legal Services & Public Affairs

**Pwrpas yr Adroddiad (dewiswch fel yn addas)**

**Purpose of the Report (select as appropriate)**

Ar Gyfer Penderfyniad/For Decision

### ADRODDIAD SCAA SBAR REPORT

#### Sefyllfa / Situation

The purpose of this report is to:

- Update the Board on relevant matters undertaken as Chief Executive of Hywel Dda University Health Board (the UHB) since the previous Board meeting held on 26<sup>th</sup> November 2020; and
- Provide an overview of the current key issues, both at a local and national level, within NHS Wales.

#### Cefndir / Background

This report provides the opportunity to present items to the Board to demonstrate areas of work that are being progressed and achievements that are being made, which may not be subject to prior consideration by a Committee of the Board, or may not be directly reported to the Board through Board reports.

#### Asesiad / Assessment

##### **(1) Register of Sealings**

The UHB's Common Seal has been applied to legal documents and a record of the sealing of these documents has been entered into the Register kept for this purpose. The entries at **Appendix A** have been signed by the Chair and Chief Executive or the Deputy Chief Executive (in the absence of the Chief Executive) on behalf of the Board (Section 8 of the UHB's Standing Orders refers).

##### **(2) Consultations**

The UHB receives consultation documents from a number of external organisations. It is important that the UHB considers the impact of the proposals contained within these consultations against its own strategic plans, and ensures that an appropriate corporate response is provided to highlight any issues, which could potentially impact upon the

organisation. A status report for Consultation Documents received and responded to is detailed at **Appendix B**, should any Board Member wish to contribute.

### **(3) Strategic and Operational Issues**

#### Transformation Steering Group

From now on, I will be providing Members with an update on the actions and recommendations from the Transformation Steering Group (TSG) in my Report.

- (i) Behavioural Insights Masterclass – Warwick Business School
- In collaboration with the Warwick Business School, the TSG undertook a Behavioural Insights Masterclass. The session focused on introducing the underlying theory powering the field of behavioural science, namely dual-process theory, explaining how our brain has two different ways of processing information and making decisions, with the relationship between these two systems working very well most of the times but then in certain predictable scenarios also lead us to make systematic errors. The Group was then provided with a variety of practical examples to illustrate how behavioural insights can be used within the domain of healthcare to achieve positive outcomes.
  - The TSG as part of its workplan for 2021 will look to see how it can best include these principles into specific pieces of work.
- (ii) Social Model for Health and Wellbeing (SMfHW): Taking Forward Planning Objective 4.L
- 4.L scope has been developed to enable its outcomes to be of benefit to a wide number of Planning Objectives. The name has been altered to ‘Social Model of Health and Wellbeing’ (from Social Model of Health, and subject to Board approval) to reflect the whole system requirements of the work, and to reference the Well-being of Future Generations Act and the Social Services and Well-being Act. The planning has taken into account the current operational pressures facing the UHB and its partners. The Discover phase spans the winter months and will enable work to continue to be progressed, with minimal demands of clinicians. It is proposed that the initial stage, between December 2020 and March 2021 focuses on:
    - Agreement on the scope of work with the Executive Lead
    - Establish and brief core and wider project teams for SMfHW Sign off high level Project plans
    - Complete a comprehensive stakeholder mapping exercise for SMfHW
    - Arrange to interview thought leaders from across Public life in Wales - sign off the interviewee list and interview schedule and questions for the SMfHW engagement
    - Undertake a comprehensive literature review on the SMfHW based on the expert opinion of system leaders and input from the Advisory Group
    - Workshop SMfHW interview data and literature review data, progress to date info – collate key messages into a ‘Discover Report’
- (iii) Amendments to Planning Objectives: Members are asked to endorse the amendment of wording for the following objectives:
- Planning Objective 4.J (Executive Lead - Director of Public Health)  
Original:
    - By March 2022, publish a comprehensive population needs assessment covering both the health and wellbeing needs of the local population. This will need to be done in full partnership with Public Service Boards (PSBs) and the Regional Partnership Board (RPB).

- By April 2023 publish a revised Area Health and Wellbeing plan based on these assessments.
  - Implement the first year of these plans by March 2024.
- Proposed:
- Contribute to the development and publication of a comprehensive needs assessment by April 2022, which meets the requirements of the Well-being of Future Generations (Wales) Act 2015 and Social Services and Well-being (Wales) Act 2014.
  - Based on these assessments, contribute to the setting of PSB and RPB objectives and the publication by April 2023 of a revised Area Plan and Well-being Plan for each local authority area.
- Planning Objective 4.L (Executive Lead – Medical Director)
    - By March 2021, design and implement a process that continuously generates new proposals that can be developed into planning objectives aimed at constantly moving us towards a comprehensive “social model for health **and Wellbeing**” and cohesive and resilient communities. The process needs to involve our local population as well as a diverse set of thought and system leaders from across society

Director of Strategic Development and Operational Planning

Members are advised that an advert for the Executive Director of Strategic Development and Operational Planning has been published. With interviews planned for 25<sup>th</sup> January 2021, I should be able to update you on the outcome of that process at the Board meeting.

Argymhelliad / Recommendation

The Board is invited to:

- **Endorse** the Register of Sealings (**Appendix A**) since the previous report on 26<sup>th</sup> November 2020;
- **Note** the status report for Consultation Documents (**Appendix B**) received/responded to; and
- **Note** the actions undertaken by the Transformation Steering Group and **Endorse** the amended Planning Objectives.

**Amcanion: (rhaid cwblhau)**

**Objectives: (must be completed)**

Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Not Applicable
Safon(au) Gofal ac Iechyd: Health and Care Standard(s): <a href="#">Hyperlink to NHS Wales Health &amp; Care Standards</a>	All Health & Care Standards Apply
Amcanion Strategol y BIP: UHB Strategic Objectives: <a href="#">Hyperlink to HDdUHB Strategic Objectives</a>	All Strategic Objectives are applicable

Amcanion Llesiant BIP: UHB Well-being Objectives: <a href="#">Hyperlink to HDdUHB Well-being Statement</a>	Improve efficiency and quality of services through collaboration with people, communities and partners Develop a sustainable skilled workforce Support people to live active, happy and healthy lives
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<b>Gwybodaeth Ychwanegol: Further Information:</b>	
Ar sail tystiolaeth: Evidence Base:	Chief Executive's meetings (internal, external and NHS Wales wide), diary and correspondence
Rhestr Termau: Glossary of Terms:	Included within the body of the report
Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y Cyfarfod Bwrdd Iechyd Prifysgol: Parties / Committees consulted prior to University Health Board:	Not Applicable

<b>Effaith: (rhaid cwblhau) Impact: (must be completed)</b>	
<b>Ariannol / Gwerth am Arian: Financial / Service:</b>	Any issues are identified in the report.
<b>Ansawdd / Gofal Claf: Quality / Patient Care:</b>	Any issues are identified in the report.
<b>Gweithlu: Workforce:</b>	Any issues are identified in the report.
<b>Risg: Risk:</b>	This report provides evidence of current key issues at both a local and national level, which reflect national and local objectives and development of the partnership agenda at national, regional and local levels.  Ensuing that the Board is sighted on key areas of its business, and on national strategic priorities and issues, is essential to assurance processes and related risks.
<b>Cyfreithiol: Legal:</b>	Any issues are identified in the report.
<b>Enw Da: Reputational:</b>	Any issues are identified in the report.
<b>Gyfrinachedd: Privacy:</b>	Not Applicable
<b>Cydraddoldeb: Equality:</b>	<ul style="list-style-type: none"> <li>• Has EqIA screening been undertaken? Not on the Report</li> <li>• Has a full EqIA been undertaken? Not on the Report</li> </ul>

**Appendix A: Register of Sealings from 3<sup>rd</sup> November 2020 – 14<sup>th</sup> January 2021**

Entry Number	Details	Date of Sealing
294	Agreement in relation to the Integrated Care Fund Main Capital Programme re: ICF-WWAL-24 & ICF-WWAL-25 (2019-20) Supported Accommodation, between Hywel Dda University Health Board and Pembrokeshire County Council	25.11.2020
295	Agreement in relation to the Integrated Care Fund Main Capital Programme re: ICF-WWAL-15 (20019-20) & ICF-WWAL-15 (2020-21) Haverfordwest Reablement Centre, between Hywel Dda University Health Board and Pembrokeshire County Council	25.11.2020
296	Agreement in relation to the Integrated Care Fund Main Capital Programme re: ICF-WWAL-11 (20019-20) & ICF-WWAL-11 (2020-21) Learning Disability Flats, between Hywel Dda University Health Board and Pembrokeshire County Council	25.11.2020
297	Licence to Occupy on a short term basis re: 'Ysbyty Enfys Aberteifi' at Cardigan Swimming Pool & Leisure Complex, Napier Street Fairground Cardigan, Ceredigion SA43 1EH, between Cyngor Sir Ceredigion County Council and Hywel Dda University Local Health Board	17.12.2020
298	Licence to Occupy on a short term basis re: 'Ysbyty Enfys Aberystwyth- Plascrug ', Plascrug Leisure Centre Llanbadarn Fawr, ABERYSTWYTH, Ceredigion SY23 1HL, between Cyngor Sir Ceredigion County Council and Hywel Dda University Local Health Board	17.12.2020
299	Lease relating to Crèche Facilities at Glangwili Hospital, Dolgwili Road, Carmarthen between Hywel Dda University Local Health Board and Willow Daycare Limited	14.01.2021
300	Confirmation Notice 2 for Commencement of Stage 4, 5 and 6 Services for the Cost Advisor, Phase 2 Neonatal and Maternity Development at Glangwili General Hospital between Hywel Dda University Local Health Board and Gardiner & Theobald LLP	14.01.2021

## Appendix B: Consultations Update Status Report up to 14<sup>th</sup> January 2021

Ref No	Name of Consultation	Consulting Organisation	Consultation Lead	Received On	CLOSING DATE	Response Sent
443	A Digital Special Health Authority for Wales	Welsh Government	Anthony Tracey, Sarah Brain, Paul Solloway, Patrycja Duszynska, Gareth Beynon	08.09.2020	30.11.2020	25.11.2020
444	Nurse Staffing Levels (Wales) Act 2016: revised statutory guidance	Welsh Government	Mandy Rayani, Chris Hayes, Sharon Daniel	16.09.2020	16.12.2020	07.12.2020
445	WHSSC: Cystic Fibrosis – Adults and Young People, Service Specification (CP193)	Welsh Health Specialised Services Committee	Dr Phil Kloer, Keir Lewis, John Evans, Lisa Davies	21.08.2020	30.09.2020	30.09.2020
446	Code of practice on provision of autism services	Welsh Government	Andrew Carruthers, Liz Carroll, Angela Lodwick, Sara Rees	24.09.2020	14.12.2020	14.12.2020
447	Delivering the Auditor General's Examinations, 2020-25 (well-being objectives)	Audit Wales	Ros Jervis, Anna Bird, Clare Hale	29.09.2020	06.11.2020	29.10.2020
448	Shared Care Prescribing and Monitoring Guidance	All Wales Medicines Strategy Group	Jill Paterson, Jenny Pugh-Jones, Sue Beach	01.10.2020	23.10.2020	21.10.2020
449	Welsh Government Draft Budget proposals 2021-22	Welsh Parliament	Huw Thomas	15.10.2020	27.11.2020	20.11.2020 HDdUHB contribution via Welsh NHS Confederation

**Appendix B: Consultations Update Status Report up to 14<sup>th</sup> January 2021**

Ref No	Name of Consultation	Consulting Organisation	Consultation Lead	Received On	CLOSING DATE	Response Sent
450	HEIW - Welsh language Scheme	Health, Education and Improvement Wales	Lisa Gostling, Yvonne Burson, Sioned Evans, Emma Evans, Annmarie Thomas	23.10.2020	08.01.2021	05.01.2021
451	Termination of pregnancy arrangements in Wales	Welsh Government	Mandy Rayani, Julie Jenkins, Sarah Rees, Sally Kidsley, Lisa Humphrey	15.12.2020	23.02.2021	
452	WHSSC consultation: Specialised Paediatric Rheumatology Service (CP172)	Welsh Health Specialised Services Committee	Dr Phil Kloer, Prem Kumar Pitchaikani, Simon Fountain-Polley	06.01.2021	16.02.2021	