



**CYFARFOD BWRDD PRIFYSGOL IECHYD  
UNIVERSITY HEALTH BOARD MEETING**

<b>DYDDIAD Y CYFARFOD: DATE OF MEETING:</b>	30 September 2021
<b>TEITL YR ADRODDIAD: TITLE OF REPORT:</b>	Chief Executive's Report
<b>CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:</b>	Steve Moore, Chief Executive
<b>SWYDDOG ADRODD: REPORTING OFFICER:</b>	Sian-Marie James, Assistant Director of Corporate Legal Services & Public Affairs

**Pwrpas yr Adroddiad (dewiswch fel yn addas)**

**Purpose of the Report (select as appropriate)**

Ar Gyfer Penderfyniad/For Decision

**ADRODDIAD SCAA  
SBAR REPORT**

**Sefyllfa / Situation**

The purpose of this report is to:

- Update the Board on relevant matters undertaken as Chief Executive of Hywel Dda University Health Board (the UHB) since the Board meeting held on 29<sup>th</sup> July 2021; and
- Provide an overview of the current key issues, both at a local and national level, within NHS Wales.

**Cefndir / Background**

This report provides the opportunity to present items to the Board to demonstrate areas of work that are being progressed and achievements that are being made, which may not be subject to prior consideration by a Committee of the Board, or may not be directly reported to the Board through Board reports.

**Asesiad / Assessment**

**(1) Register of Sealings**

The UHB's Common Seal has been applied to legal documents and a record of the sealing of these documents has been entered into the Register kept for this purpose. The entries at **Appendix A** have been signed by the Chair and Chief Executive or the Deputy Chief Executive (in the absence of the Chief Executive) on behalf of the Board (Section 8 of the UHB's Standing Orders refers).

**(2) Consultations**

The UHB receives consultation documents from a number of external organisations. It is important that the UHB considers the impact of the proposals contained within these consultations against its own strategic plans, and ensures that an appropriate corporate response is provided to highlight any issues, which could potentially impact upon the

organisation. A status report for Consultation Documents received and responded to is detailed at **Appendix B**, should any Board Member wish to contribute.

### **(3) Strategic and Operational Issues**

I am very pleased to confirm these recent accreditations, awarded to the UHB as it continues to deliver quality services and support to our valuable employees during this unprecedented time:

#### Joint Advisory Group on Gastro-Intestinal (GI) Endoscopy (JAG) Accreditation: Glangwili General Hospital

In August 2021, the Royal College of Physicians, who deliver the JAG accreditation programme, confirmed that Glangwili General Hospital had maintained its JAG accreditation at its annual review.

#### Defence Employer Recognition Scheme – Gold Award

In July 2021, the Ministry of Defence confirmed that the UHB had achieved Gold status under the Defence Employer Recognition Scheme. This includes our support as an employer for Reservists, Service leavers, Veterans and spouses of serving personnel.

### **(4) National and Regional Issues**

#### **Welsh Health Specialised Services Committee (WHSSC)**

##### All Wales Position Emission Tomography Programme Business Case

At the last Board meeting (29<sup>th</sup> July 2021), the Board supported the WHSSC programme for four Projects that will, over the course of five years, update the existing fixed facility at Cardiff, replace mobile scanners with fixed scanners at the Swansea and North Wales sites and at a fourth location (to be defined). I am pleased to confirm that Welsh Government has endorsed this programme of work.

WHSSC has advised that a robust appraisal process will be undertaken to identify the optimum location of the fourth scanner. Detailed plans are yet to be made; however, the appraisal process will likely include two steps:

1. Request for expressions of interest to host a PET-CT scanner; then
2. An independent review of potential site(s) with the ability to answer population demand, have sufficient workforce, patient access, clinical alignment, estates and facilities considerations and costs.

It is anticipated this process will commence in April 2023, following the Programme Board review of the live clinical demand data at that time.

##### Adoption of Service Specification for Hepato-Pancreato-Biliary (HPB) Surgery

At the last Board meeting, the Board also noted that WHSSC was requested to take on the commissioning of HPB Surgery, and the Hepato Cellular Carcinoma (HCC) Multi-Disciplinary Team, as a delegated responsibility.

At its Joint Committee meeting held on 7<sup>th</sup> September 2021, WHSSC supported requests received from the NHS Wales Health Collaborative Executive Group for WHSSC to:

- Commission Hepato-Pancreato-Biliary Services (**Appendix C**);
- Commission the Hepato-Cellular Carcinoma (HCC) MDT (**Appendix C**); and
- Develop a specialist orthopaedic paediatric service specification with a view to future commissioning of the service (**Appendix D**).

Members are asked to note and approve these decisions.

## Memorandum of Understanding

On 13<sup>th</sup> September, we re-affirmed our deep partnership with the University of Wales Trinity Saint David through the signing of a new Memorandum of Understanding (MoU). The MoU provides the opportunity to take our partnership to the next level in the context of supporting 'A Healthier Mid and West Wales', in the related fields of education, research, innovation, and enterprise.

## Links with Swansea Bay University Health Board

### Strategic Outline Case for the South Wales Adult Thoracic Surgical Centre

The Strategic Outline Case (SOC) for the proposed South Wales Adult Thoracic Surgical Centre to be located at Morriston Hospital was recently considered in detail by the Executive Team. As a result, the Director of Strategic Planning has written to Swansea Bay UHB to confirm the UHB's support for the SOC to include the establishment of the centre and the enhancements to facilities required to meet the agreed service specification.

The UHB will continue to work with Swansea Bay UHB to ensure the pathways of care spanning our local services and the tertiary elements within the new Surgical Centre will provide timely, high quality care for our population. We will also want to ensure appropriate Thoracic input to the Major Trauma Centre service at the University Hospital of Wales. The potential revenue implications will be considered through the annual WHSSC prioritisation process.

Members are invited to note and endorse the UHB's support of the SOC and I will ensure that that Members will be fully apprised of the developments in future Board papers.

### Changing for the Future

Swansea Bay University Health Board is undertaking a period of engagement on health and hospital services in the Swansea Bay area that ends on 1 October 2021: Changing for the Future - Swansea Bay University Health Board (nhs.wales)

<https://changingforthefuture.uk.engagementhq.com/>

The UHB is reviewing the proposals and working with Swansea Bay UHB and our local Community Health Council to understand the potential impact on Hywel Dda residents. At this stage, we believe the proposed changes will lead to a change in service for only a very small number of Hywel Dda residents, but we would encourage our community to read the proposals and feed back their views.

## Argymhelliad / Recommendation

The Board is invited to:

- **Endorse** the Register of Sealings (**Appendix A**) since the previous report on 29<sup>th</sup> July 2021;
- **Note** the status report for Consultation Documents (**Appendix B**) received/responded to;
- **Note** the decision of the Welsh Health Specialised Services Committee (WHSSC) Joint Committee on the 7<sup>th</sup> September 2021 supporting the requests received from the NHS Wales Health Collaborative Executive Group requesting that WHSSC commissions Hepato-Pancreato-Biliary (HPB) Services, the Hepato Cellular Carcinoma (HCC) Multi-Disciplinary Team (MDT) and develops a service specification for specialised paediatric orthopaedic surgery;

- **Approve** the delegation of the commissioning responsibility for HPB services and the HCC MDT services, with the required resource mapped to WHSSC;
- **Approve** that WHSSC develop a service specification for specialised paediatric orthopaedic surgery;
- **Approve** the delegation of Paediatric Orthopaedic surgery commissioning, if considered appropriate by the Joint Committee, following development of the service specification, to WHSSC; and
- **Note and endorse** the UHB's approval of the Strategic Outline Case (SOC) for the proposed South Wales Adult Thoracic Surgical Centre to be located at Morrision Hospital.

#### Amcanion: (rhaid cwblhau)

#### Objectives: (must be completed)

Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Not Applicable
Safon(au) Gofal ac Iechyd: Health and Care Standard(s): <a href="#">Hyperlink to NHS Wales Health &amp; Care Standards</a>	All Health & Care Standards Apply
Amcanion Strategol y BIP: UHB Strategic Objectives: <a href="#">Hyperlink to HDdUHB Strategic Objectives</a>	All Strategic Objectives are applicable
Amcanion Llesiant BIP: UHB Well-being Objectives: <a href="#">Hyperlink to HDdUHB Well-being Statement</a>	Improve efficiency and quality of services through collaboration with people, communities and partners Develop a sustainable skilled workforce Support people to live active, happy and healthy lives

#### Gwybodaeth Ychwanegol:

#### Further Information:

Ar sail tystiolaeth: Evidence Base:	Chief Executive's meetings (internal, external and NHS Wales wide), diary and correspondence
Rhestr Termiau: Glossary of Terms:	Included within the body of the report
Partion / Pwyllgorau â ymgynhorwyd ymlaen llaw y Cyfarfod Bwrdd Iechyd Prifysgol: Parties / Committees consulted prior to University Health Board:	Not Applicable

#### Effaith: (rhaid cwblhau)

#### Impact: (must be completed)

Ariannol / Gwerth am Arian: Financial / Service:	Any issues are identified in the report.
Ansawdd / Gofal Claf: Quality / Patient Care:	Any issues are identified in the report.
Gweithlu: Workforce:	Any issues are identified in the report.

<b>Risg:</b> <b>Risk:</b>	<p>This report provides evidence of current key issues at both a local and national level, which reflect national and local objectives and development of the partnership agenda at national, regional and local levels.</p> <p>Ensuing that the Board is sighted on key areas of its business, and on national strategic priorities and issues, is essential to assurance processes and related risks.</p>
<b>Cyfreithiol:</b> <b>Legal:</b>	<p>Any issues are identified in the report.</p>
<b>Enw Da:</b> <b>Reputational:</b>	<p>Any issues are identified in the report.</p>
<b>Gyfrinachedd:</b> <b>Privacy:</b>	<p>Not Applicable</p>
<b>Cydraddoldeb:</b> <b>Equality:</b>	<ul style="list-style-type: none"> <li>• Has EqIA screening been undertaken? Not on the Report</li> <li>• Has a full EqIA been undertaken? Not on the Report</li> </ul>

## Appendix A - Register of Sealings from 12<sup>th</sup> July 2021 – 6<sup>th</sup> September

Entry Number	Details	Date of Sealing
322	Call off Contract for Regional Supply Chain Partner between Hywel Dda University Local Health Board, Sir Robert McAlpine Limited and Vinci Construction UK Limited re: Fire Precaution Upgrade Works at Withybush General Hospital and Bro Cerwyn/St. Brynach Day Hospitals, Haverfordwest Phase 1	29.07.2021
323	Parent Company Guarantee for the Regional Supply Chain Partner relating to Fire Precaution Upgrade Works at Withybush General Hospital and Bro Cerwyn/St. Brynach Day Hospitals, Haverfordwest between Vinci PLC and Sir Robert McAlpine (Holdings) Ltd, VINCI Construction UK Ltd and Sir Robert McAlpine Ltd, and Hywel Dda University Local Health Board	29.07.2021
324	Call off Contract for Regional Supply Chain Partner between Hywel Dda University Local Health Board, Sir Robert McAlpine Limited and Vinci Construction UK Limited re: Fire Precaution Upgrade Works at Glangwili General Hospital, Carmarthen	29.07.2021
325	Parent Company Guarantee for the Regional Supply Chain Partner relating to Fire Precaution Upgrade Works at Glangwili General Hospital between Vinci PLC and Sir Robert McAlpine (Holdings) Ltd, VINCI Construction UK Ltd and Sir Robert McAlpine Ltd, and Hywel Dda University Local Health Board	29.07.2021
326	Call off Contract for Regional Project Manager between Hywel Dda University Local Health Board and Mace Limited relating to Fire Precaution Upgrade Works at Glangwili General Hospital, Carmarthen Phase 1	29.07.2021
327	Parent Company Guarantee for the Project Manager for Glangwili Fire Precaution Works between Mace Group Limited, Hywel Dda University Local Health Board and Mace Limited	29.07.2021

## Appendix A - Register of Sealings from 12<sup>th</sup> July 2021 – 6<sup>th</sup> September

328	Call off Contract for Regional Cost Adviser between Hywel Dda University Local Health Board and Lee Wakemans Limited re: Fire Precaution Upgrade Works at Glangwili General Hospital, Carmarthen Phase 1	29.07.2021
329	Renewal Lease by Reference to an Existing Lease Relating to Pantyfedwen, 9 Market St., Aberystwyth, Ceredigion SY23 1DL, between The James Pantyfedwen Foundation and Hywel Dda University Local Health Board	11.08.2021
330	Agreement for the Creation of a Virtual Pooled Fund for Older Persons Care Home Services between Carmarthenshire County Council, Ceredigion County Council, Pembrokeshire County Council and Hywel Dda University Local Health Board	11.08.2021
331	Lease Relating to Unit D2A Dafen Industrial Estate, Dafen, Llanelli SA14 8QE between Peter Reynolds Properties Limited and Hywel Dda University Local Health Board	19.08.2021
332	Agreement in relation to the Integrated Care Fund Main Capital Programme relating to CAMU 'Mlaen – Hafan Y Waun, between Hywel Dda University Local Health Board and Cyngor Sir Ceredigion County Council	19.08.2021
333	Agreement in relation to the Integrated Care Fund Main Capital Programme relating to Parent and Baby Support and Assessment Centre, Penparcau, Aberystwyth, Ceredigion between Hywel Dda University Local Health Board and Cyngor Sir Ceredigion County Council	19.08.2021
334	Section 33 of the National Health Service (Wales) Act 2006 Partnership Agreement in Respect of a Pooled Fund for the Integrated Provision of Community Equipment Services between Ceredigion County Council and Hywel Dda University Local Health Board	26.08.2021

**Appendix B: Consultations Update Status Report up to 6<sup>th</sup> September 2021**

Ref No	Name of Consultation (hyperlink included for online consultations)	Consulting Organisation	Consultation Lead	Received On	CLOSING DATE	Response Sent
460	<a href="#">Arthritis and long-term musculoskeletal conditions in adults</a>	Welsh Government	Dr Phil Kloer, Lisa Davies, Owain Ennis, Keith Jones, Stephanie Hire	24.03.2021	30.07.2021	30.07.2021
461	WHSSC: Stereotactic Ablative Body Radiotherapy (SABR) - Service Specification (CP219)	Welsh Health Specialised Services Committee	Dr Phil Kloer, Mark Henwood, Dr Alison Brewster, Jegadish Mathias, Debra Bennett, Lisa Humphrey, Gina Beard	31.03.2021	05.05.2021	04.05.2021
462	<a href="http://www.gov.uk">Protect Duty - GOV.UK (www.gov.uk)</a>	UK Government	Mandy Rayani, Andrew Carruthers, Phil Lloyd, Sam Hussell	12.04.2021	02.07.2021	04.06.2021
463	WHSSC consultation: Positron Emission Tomography (PET)	Welsh Health Specialised Services Committee	Dr Phil Kloer, Mark Henwood, Jegadish Mathias, Debra Bennett, Lisa Humphrey	13.04.2021	11.05.2021	Response not required as advised by Cancer Services Team
464	Possible WHSSC- CAR T cell therapy	Welsh Health Specialised Services Committee	Dr Phil Kloer, Mark Henwood, Jegadish Mathias, Debra Bennett	14.04.2021	11.05.2021	Response not required as advised by Cancer Services Team
465	<a href="#">Race Equality Action Plan: An Anti-racist Wales</a>	Welsh Government	Ros Jervis, Anna Bird, Helen Sullivan, Jo Wilson, Alison Gittins,	30.04.2021	15.07.2021	14.07.2021



**Appendix B: Consultations Update Status Report up to 6<sup>th</sup> September 2021**

Ref No	Name of Consultation (hyperlink included for online consultations)	Consulting Organisation	Consultation Lead	Received On	CLOSING DATE	Response Sent
			Lisa Gostling, Annmarie Thomas			
466	<a href="#">Priorities for the Children, Young People and Education Committee</a>	Senedd Cymru/Welsh Parliament	Andrew Carruthers, Mandy Rayani, Keith Jones, Lisa Humphrey	27.07.2021	17.09.2021	13.09.2021
467	<a href="#">Domestic Abuse Act statutory guidance</a>	The Home Office/UK Government	Mandy Rayani, Sian Passey, Mandy Nichols-Davies - lead	05.08.2021	14.09.2021	08.09.2021
468	<a href="#">Point of Care</a>	UK Government	Alison Shakeshaft, Will Oliver	16.08.2021	23.09.2021	
469	<a href="#">LGBTQ+ Action Plan for Wales</a>	Welsh Government	Ros Jervis, Anna Bird, Helen Sullivan	25.08.2021	22.10.2021	
470	<a href="#">Shaping Wales' future: using national indicators and milestones to measure our nation's progress</a>	Welsh Government	Lisa Gostling, Huw Thomas, Lee Davies, Ros Jervis - Catherine Evans & Anna Bird - leads	02.09.2021	26.10.2021	



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Kate Eden  
 Chair  
 Welsh Health Specialised Services Committee  
**Via Email:** [kate.eden2@wales.nhs.uk](mailto:kate.eden2@wales.nhs.uk)

29 June 2021

Dear Kate

I am writing in my capacity as the chair of the NHS Wales Health Collaborative Executive Group (CEG), to formally request that WHSSC take on the commissioning of Hepato-Pancreato-Biliary (HPB) Surgery in South Wales.

As you will be aware, the commissioning arrangements for these services in South Wales are split between Health Boards and WHSSC, whereas, in NHS England, these services are all commissioned directly as specialised services.

At present, WHSSC commission the hepatobiliary surgery service at Cardiff to provide liver resection surgery for patients with suspected malignant disease of the liver and biliary tree. All other services, including other hepatobiliary surgery or staging procedures, and pancreatic surgery, are funded by the Health Boards. Furthermore, these services are currently split and located on separate sites:

- Hepatobiliary surgery at the University Hospital of Wales, Cardiff
- Pancreatic surgery at Morriston Hospital, Swansea

Over the last year, the CEG commissioned the Wales Cancer Network to develop a model service specification to inform the future commissioning of these services. This was partly in response to a letter from the Deputy Chief Medical Officer, in which he sought advice on the potential to bring the pancreatic and liver surgical teams together into one service, on one site. The model service specification was approved in principle at the May meeting of the CEG.

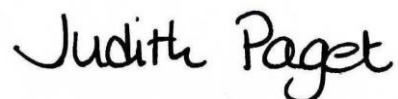
The model service specification is clear that there needs to be much closer integration between the two services, and in response I will be writing to the Chief Executives of Cardiff and Vale UHB and Swansea Bay UHB, to request that they establish a inter organisation multidisciplinary task and finish group to make recommendations on an appropriate service model which complies with the model service specification.

However, it is also clear that HPB surgery is a specialised service, and as such it would be more appropriate for it to be commissioned through WHSSC. Following discussion at CEG, it was agreed that the responsibility for commissioning the services in Cardiff and Swansea, should be delegated to WHSSC. The work undertaken on the specification also highlighted the fragility of the Hepato Cellular Carcinoma (HCC) MDT at Cardiff and Vale, and it was agreed that as there is an established interdependency with HPB surgery, this would also benefit from being commissioned through WHSSC.

In order to progress this in a timely and structured manner, I would be grateful if the WHSSC team could prepare a detailed proposal, with timeline, for taking on the delegated responsibility for commissioning HPB surgery and the HCC MDT, for consideration at the next available Joint Committee meeting.

Please let me know if you have any queries, I look forward to hearing from you.

Yours sincerely

A handwritten signature in black ink that reads "Judith Paget". The signature is written in a cursive, flowing style.

**Judith Paget**  
**Chair - NHS Wales Health Collaborative**

Copy to: Sian Lewis, Managing Director, WHSSC



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Sian Lewis  
 Managing Director  
 Welsh Health Specialised Services Committee  
**Via Email:** [sian.lewis100@wales.nhs.uk](mailto:sian.lewis100@wales.nhs.uk)

29 June 2021

Dear Sian

I am writing to request the support of the WHSSC team in the development of a service specification for specialised paediatric orthopaedic surgery.

At the May meeting of the NHS Wales Health Collaborative Executive Group (CEG), members received a paper (attached), from the Regional and Specialised Services Provider Planning Partnership (RSSPPP), on the current sustainability issues within paediatric orthopaedic surgery services in South and West Wales. Following discussion, it was agreed that service specifications were needed in order to inform the commissioning of these services.

As these services provide a mixture specialised and non-specialised procedures, it will be necessary to have service specifications that span the entire range of procedures. Therefore, the CEG has agreed to commission two complementary service specifications:

- Non specialised – commissioned by Health Boards
- Specialised – currently commissioned by Health Boards, but included in the WHSSC signal of commissioning intent for the 2022/23 Integrated Commissioning Plan

As WHSSC has a well-established process for developing comprehensive and detail specialised service specifications, I am writing in my capacity as chair of the CEG, to request your support to develop a service specification for specialised paediatric orthopaedic surgery. In parallel to this, I will be writing to the chair of the Welsh Orthopaedic Board to request their support to develop a service specification for non-specialised paediatric orthopaedic surgery. I have asked Ian Langfield, Associate Programme Director for Tertiary and Specialist Services Planning Partnership, to liaise with both teams to support the development of these documents, and to ensure that the respective processes for approval are fully aligned.

Please can you confirm that WHSSC team would be able to take this work forward, in order to ensure that there are service specifications in place for these services by the end of this year.

Yours sincerely

**Judith Paget**  
**Chair - NHS Wales Health Collaborative**