



**CYFARFOD BWRDD PRIFYSGOL IECHYD  
UNIVERSITY HEALTH BOARD MEETING**

<b>DYDDIAD Y CYFARFOD: DATE OF MEETING:</b>	24 November 2022
<b>TEITL YR ADRODDIAD: TITLE OF REPORT:</b>	A Healthier Mid and West Wales Strategy - Land Identification Plan
<b>CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:</b>	Lee Davies, Director of Strategic Development & Operational Planning
<b>SWYDDOG ADRODD: REPORTING OFFICER:</b>	Eldeg Rosser, Head of Capital Planning

**Pwrpas yr Adroddiad (dewiswch fel yn addas)**

**Purpose of the Report (select as appropriate)**

Er Sicrwydd/For Assurance

**ADRODDIAD SCAA**

**SBAR REPORT**

Sefyllfa / Situation

On 29<sup>th</sup> September, 2022 an update was provided to Board in relation to Implementing the “A Healthier mid and West Wales” Strategy – Land Appraisal Consultation Project Plan. The Board approved the consultation project plan, including the consultation scope and timescales for delivery; the commencement of the detailed consultation planning and resource requirements for the delivery of the consultation project and the consultancy costs.

This SBAR provides a follow up status report to enable the Board to consider the key issues in relation to the following:

- The jointly commissioned, independent review of the clinical model detailed in our strategy that will be undertaken.
- Moving from Programme Business Case (PBC) to Strategic Outline Case (SOC)
- Land selection process and consultation

Cefndir / Background

The Programme Business Case (PBC) in support of our Health and Care Strategy: “A Healthier Mid and West Wales - our Future Generations Living Well” was endorsed by Board at its meeting in January 2022 and subsequently submitted to Welsh Government for scrutiny.

The University Health Board presented the PBC to the Welsh Government Infrastructure Investment Board in May 2022 and at the end of August 2022, a letter with formal feedback was received from Welsh Government. The September In-Committee Board was apprised of the need to undertake a jointly commissioned clinical strategy review and the need to produce a Strategic Outline Case (SOC) in advance of moving to Outline Business Case (OBC) stage.

A further meeting was held in October 2022 with Welsh Government to discuss the next steps and approach to moving the PBC forward.

## **Land Selection Process**

Following the Board's decision to shortlist three potential sites for the new urgent and planned care hospital and the approvals given by the Board in September, work has progressed with:

- the procurement of a planning consultant
- the procurement of technical support
- extension of the land agents commission
- planning for the land selection consultation

## **Asesiad / Assessment**

### **Clinical Strategy Review**

To align with the governance of other major schemes across Wales, WG have requested an independent review of our clinical strategy as this underpins the Programme Business Case. The scope of work has been drafted in conjunction with WG colleagues and a follow-up meeting is being organised with WG to agree the final scope and the procurement methodology.

### **Producing the Strategic Outline Case (SOC)**

To ensure a consistent approach for all major capital schemes across Wales WG have now requested that a Strategic Outline Case (SOC) be prepared. A recent meeting was held with WG to discuss the scope of the SOC.

### **Land Selection Process**

In order to mitigate any risk, the Health Board will continue to communicate with landowners to keep them informed of the land acquisition process.

### **Land Selection Consultation**

The UHB are seeking to reduce the number of shortlisted sites to take into the Outline Business Case and want to gather views from the public, staff and stakeholders.

Health Board decision making will not be based solely on the consultation feedback. It is also important to note that there will be other issues and elements outside the consultation that will be important to enable the Board to make an informed decisions on any site or sites taken forward following the public consultation. These will include the outcome of the land appraisal workstreams

- Technical
- Workforce
- Financial and Economic
- Clinical

Additional information will also be available on:

- Commercial negotiations and risks of deliverability
- Additional technical information

### **Resource Requirements**

A paper outlining the additional resource requirements and updated costs was presented to the Sustainable Resources Committee (SRC) on 10<sup>th</sup> November 2022. The Board update from SRC should reflect any decisions required by Board.

### **Programme of Work**

An updated programme of work will be presented to the Board in January 2023 outlining timelines for the:

- land consultation findings/recommendations

- update on the progress of the land technical work and commercial negotiations
- and a draft SOC

### Argymhelliad / Recommendation

The Board is requested to **note** the following:

- The requirement to undertake a jointly commissioned review of the clinical model
- The requirement to produce a Strategic Outline Case (SOC)
- The resource requirements as reported in the update by the Sustainable Resources Committee (SRC)
- The work being undertaken to develop a forward programme to be presented to Board in January 2023

### Amcanion: (rhaid cwblhau)

#### Objectives: (must be completed)

Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Risk 1196 - Insufficient investment in facilities/equipment/digital infrastructure (risk score 16)
Safon(au) Gofal ac Iechyd: Health and Care Standard(s):	1.1 Health Promotion, Protection and Improvement
Amcanion Strategol y BIP: UHB Strategic Objectives:	All Strategic Objectives are applicable
Amcanion Cynllunio Planning Objectives	5C_22 Business Cases for A Healthier Mid and West Wales 3M Communications 4T Continuous engagement implementation
Amcanion Llesiant BIP: UHB Well-being Objectives: <a href="#">Hyperlink to HDdUHB Well-being Objectives Annual Report 2018-2019</a>	9. All HDdUHB Well-being Objectives apply

### Gwybodaeth Ychwanegol:

#### Further Information:

Ar sail tystiolaeth: Evidence Base:	Contained in the body of the report
Rhestr Termau: Glossary of Terms:	Contained in the body of the report
Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y Cyfarfod Bwrdd Iechyd Prifysgol:	Not applicable

Parties / Committees consulted prior to University Health Board:

<b>Effaith: (rhaid cwblhau)</b>	
<b>Impact: (must be completed)</b>	
<b>Ariannol / Gwerth am Arian: Financial / Service:</b>	The PBC sets out both the revenue and capital funding assumptions for the programme including a detailed Financial Case section in the PBC
<b>Ansawdd / Gofal Claf: Quality / Patient Care:</b>	Implicit within the PBC. This is an integral part of the PBC case for change
<b>Gweithlu: Workforce:</b>	Implicit within the PBC. This is an integral part of the PBC case for change and is the subject of Workforce Appendix which is being finalised for submission to WG in support of the PBC.
<b>Risg: Risk:</b>	Risk 1196 Insufficient investment in facilities/equipment/digital infrastructure
<b>Cyfreithiol: Legal:</b>	Implicit within the PBC
<b>Enw Da: Reputational:</b>	Implicit within the PBC
<b>Gyfrinachedd: Privacy:</b>	Implicit within the PBC
<b>Cydraddoldeb: Equality:</b>	Included within the PBC is Equality & Health Impact Assessment which will remain 'live' through the duration of the programme