

## CYFARFOD BWRDD PRIFYSGOL IECHYD UNIVERSITY HEALTH BOARD MEETING

<b>DYDDIAD Y CYFARFOD: DATE OF MEETING:</b>	26 May 2022
<b>TEITL YR ADRODDIAD: TITLE OF REPORT:</b>	Chief Executive's Report
<b>CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:</b>	Steve Moore, Chief Executive
<b>SWYDDOG ADRODD: REPORTING OFFICER:</b>	Sian-Marie James, Assistant Director of Corporate Legal Services & Public Affairs

**Pwrpas yr Adroddiad** (dewiswch fel yn addas)

**Purpose of the Report** (select as appropriate)

Ar Gyfer Penderfyniad/For Decision

### ADRODDIAD SCAA SBAR REPORT

#### Sefyllfa / Situation

The purpose of this report is to update the Board on relevant matters undertaken as Chief Executive of Hywel Dda University Health Board (the UHB) since the Board meeting held on 31<sup>st</sup> March 2022.

#### Cefndir / Background

This report provides the opportunity to present items to the Board to demonstrate areas of work that are being progressed and achievements that are being made, which may not be subject to prior consideration by a Committee of the Board, or may not be directly reported to the Board through Board reports.

#### Asesiad / Assessment

##### **(1) Register of Sealings**

The UHB's Common Seal has been applied to legal documents and a record of the sealing of these documents has been entered into the Register kept for this purpose. The entries at **Appendix A** have been signed by the Chair and Chief Executive or the Deputy Chief Executive (in the absence of the Chief Executive) on behalf of the Board (Section 8 of the UHB's Standing Orders refers).

##### **(2) Consultations**

The UHB receives consultation documents from a number of external organisations. It is important that the UHB considers the impact of the proposals contained within these consultations against its own strategic plans, and ensures that an appropriate corporate response is provided to highlight any issues which could potentially impact upon the organisation. A status report for Consultation Documents received and responded to is detailed at **Appendix B**, should any Board Member wish to contribute.

### **(3) Strategic and Operational Issues: local and regional**

#### Retirement of the Director of Public Health

In April 2022, Ros Jervis, Director of Public Health, announced that she would be retiring from service having been a member of the Executive Team since 2017.

I would like to thank Ros particularly for her recent work to support our local response to the COVID-19 pandemic. She led a team that has been at the forefront of the fight against this pandemic, rising to challenge after challenge in one of the most unprecedented periods in the Health Board's history. In addition to Ros' input to the pandemic, her positive leadership ensured that we have developed the long term view for a sustainable future that focuses on prevention, with leadership and power for decision making from within our own communities now being a possibility for our residents through *Our Future Generations – Living Well strategy*.

Ros is a great loss to our Health Board but her legacy will live within our communities for decades.

Alison Shakeshaft, Director of Therapies and Health Sciences will continue to hold Executive responsibility for the portfolio in the interim whilst arrangements are made to realign executive portfolios and appoint to a new Director of Public Health.

#### Proposed new Planning Objective arising from national discussions at the NHS Leadership Board

At a recent meeting of the NHS Wales Leadership Board, which followed detailed conversations by the Chief Executive Officers of Health Boards, NHS Trusts and Special Health Authorities, it was agreed that further urgent action was required over the summer period to improve flow across the urgent and emergency care system. These actions would be in addition to the various actions already being pursued by health organisations to meet the six goals for urgent and emergency care in Wales, which are already incorporated into Planning Objectives in Hywel Dda.

The action agreed upon is focused on significantly expanding our community care response so that, at national level, we aim to reduce the number of patients in acute hospital beds by 1,000. This will create lower average occupancy levels and in conjunction with developments, such as Same Day Emergency Care (SDEC) and Physician Triage and Assessment services (PTAS), will provide resilience as we head into another challenging winter.

In response to this national initiative, the Executive Team has agreed an additional urgent Planning Objective as set out below:

*“By October 2022, through a rapid expansion of all types of community care, put in place the necessary support so that sufficient Hywel Dda residents are able to remain / return home to reduce the number of non-elective patients in acute hospital beds by an average of 120 per day (averaged across the week and compared to the weekly average for the period between January and March 2022).”*

The Operations Group, chaired by the Director of Operations, has already begun drawing up implementation plans to address this, supported by our corporate teams and will be able to provide a verbal update on progress at the meeting. Given that this arose out of a national requirement agreed at the NHS Leadership Board, a Gold Command Group meeting was not required. In order to ensure good governance and oversight, I am instead seeking Board ratification of the Planning Objective as set out above.

### Petitions Committee

The Petitions Committee is a Committee of the Senedd (Welsh Parliament) set up to consider all admissible petitions submitted to the Senedd. The Committee has four Members who come from the different party groups represented in the Senedd: Jack Sargeant MS (Chair (Alyn and Deeside – Welsh Labour)); Luke Fletcher MS (South Wales West – Plaid Cymru); Joel James MS (South Wales Central – Welsh Conservative Group); and Buffy Williams MS (Rhondda – Welsh Labour).

Petitions can raise awareness of an issue; bring about a change in WG policy or a different way of delivering services; propose or influence a new law; prompt a Senedd Committee to hold an inquiry; lead to, or influence, a debate in the Senedd; or prompt a Committee or individual Members of the Senedd to take further action themselves, for instance by asking questions.

From 1<sup>st</sup> January 2022, any petition submitted (with two supporters), will need to collect 250 signatures to be discussed and considered by the Committee after they have finished collecting signatures. Signatures can be collected for a maximum of six months. The Committee will consider all petitions with more than 10,000 signatures for a debate in the Senedd.

Members are advised that there is a current Petition logged in relation to our Strategy: *Save A&E. Withybush General Hospital must retain 24 hour, 7 days a week, Consultant Led urgent care.*

To date (4<sup>th</sup> May 2022), it has 10,572 signatures but will remain open for further signatures up to and including 18<sup>th</sup> May 2022. As over 10,000 signatures have been collected, after 18<sup>th</sup> May 2022, this petition will be considered by the Committee for a debate in Plenary Session of the Senedd.

### Cost of Living support for staff

A Task and Finish Group has been established, led by the Health Board's Head of Culture and Workforce Experience. The group will report into the Executive Team and its aims are to identify ways in which the Health Board can support staff who find themselves struggling with cost of living increases. Support will range from independent financial advice, staff benefits to take advantage of reductions in cost by accessing staff discounts, and other schemes that will be identified to practically support individuals. Further progress of this group will be updated in future reports.

### Argymhelliad / Recommendation

The Board is invited to:

- **Endorse** the Register of Sealings (**Appendix A**) since the previous report on 31<sup>st</sup> March 2022;
- **Note** the status report for Consultation Documents (**Appendix B**) received/responded to;
- **Endorse** the new Planning Objective referred to in point (3) above to improve the flow of patients across the urgent and emergency care system.

**Amcanion: (rhaid cwblhau)**

**Objectives: (must be completed)**

Cyfeirnod Cofrestr Risg Datix a Sgôr  
Cyfredol:

Not Applicable

Datix Risk Register Reference and Score:	
Safon(au) Gofal ac Iechyd: Health and Care Standard(s):	All Health & Care Standards Apply
Amcanion Strategol y BIP: UHB Strategic Objectives:	All Strategic Objectives are applicable
Amcanion Cynllunio Planning Objectives	All Planning Objectives Apply
Amcanion Llesiant BIP: UHB Well-being Objectives: <a href="#">Hyperlink to HDdUHB Well-being Objectives Annual Report 2018-2019</a>	9. All HDdUHB Well-being Objectives apply

<b>Gwybodaeth Ychwanegol: Further Information:</b>	
Ar sail tystiolaeth: Evidence Base:	Chief Executive's meetings (internal, external and NHS Wales wide), diary and correspondence
Rhestr Termiau: Glossary of Terms:	Included within the body of the report
Partion / Pwyllgorau â ymgynhorwyd ymlaen llaw y Cyfarfod Bwrdd Iechyd Prifysgol: Parties / Committees consulted prior to University Health Board:	Not Applicable

<b>Effaith: (rhaid cwblhau) Impact: (must be completed)</b>	
<b>Ariannol / Gwerth am Arian: Financial / Service:</b>	Any issues are identified in the report
<b>Ansawdd / Gofal Claf: Quality / Patient Care:</b>	Any issues are identified in the report
<b>Gweithlu: Workforce:</b>	Any issues are identified in the report
<b>Risg: Risk:</b>	<p>This report provides evidence of current key issues at both a local and national level, which reflect national and local objectives and development of the partnership agenda at national, regional and local levels.</p> <p>Ensuing that the Board is sighted on key areas of its business, and on national strategic priorities and issues, is essential to assurance processes and related risks.</p>

<b>Cyfreithiol: Legal:</b>	Any issues are identified in the report
<b>Enw Da: Reputational:</b>	Any issues are identified in the report
<b>Gyfrinachedd: Privacy:</b>	Not Applicable
<b>Cydraddoldeb: Equality:</b>	<ul style="list-style-type: none"> <li>• Has EqIA screening been undertaken? Not on the Report</li> <li>• Has a full EqIA been undertaken? Not on the Report</li> </ul>

## Appendix A - Register of Sealings from 7<sup>th</sup> March 2022 – 4<sup>th</sup> May 2022

Entry Number	Details	Date of Sealing
352	Lease of Selwyn Samuel Centre, Llanelli, Carmarthenshire Between Llanelli Town Council and Hywel Dda University Local Health Board	17.03.2022
353	Agreement for Lease with Landlord's refurbishment works Relating to Unit 3, Heol Cropin, Dafen Park, Llanelli, SA14 8QE between Peter Reynolds, Properties Limited and Hywel Dda University Health Board	23.03.2022
354	Lease relating to Unit 3, Heol Cropin, Dafen Park, Llanelli, SA14 8QE between Peter Reynolds, Properties Limited and Hywel Dda University Health Board	23.03.2022
355	Deed of Surrender relating to Leases of Existing Creche Facilities located in the Nurses' Residential Quarters, Prince Philip Hospital, Llanelli, Carmarthenshire between Hywel Dda University Health Board and The Playroom Management Services Limited	23.03.2022
356	Lease by Reference to an Existing Lease relating to Existing Creche Facilities located in the Nurses' Residential Quarters, Prince Philip Hospital, Llanelli, Carmarthenshire between Hywel Dda University Health Board and The Playroom Management Services Limited	23.03.2022
357	Lease by Reference to an Existing Lease relating to Further Creche Facilities located in the Nurses' Residential Quarters, Prince Philip Hospital, Llanelli, Carmarthenshire between Hywel Dda University Health Board and The Playroom Management Services Limited	23.03.2022
358	Contract for Enablement Works for New CT Suites at Glangwili General Hospital (Phase 1) and Withybush General Hospital (Phase 2) between Hywel Dda University Local Health Board and Edmunds Webster Limited	23.03.2022
359	Contract for Patient Safety Improvements, Mental Health at St Caradogs, Bro Cerwyn, Haverfordwest; Cwm Seren, Hafan Derwen, Carmarthen; and Ty Bryn, Hafan Derwen, Carmarthen between Hywel Dda University Local Health Board and Edmunds Webster Limited	23.03.2022

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Entry Number	Details	Date of Sealing
360	Contract for Teifi Ward Refurbishment Works at Glangwili General Hospital between Hywel Dda University Local Health Board and Edmunds Webster Limited	23.03.2022
361	Lease Relating to Part of the Ground, First and Second Floors, Glien House, Glien Road, Cillefwr Industrial Estate, Carmarthen between Hywel Dda University Local Health Board and P & R Estates Limited	28.03.2022
362	Lease Relating to Premises Forming Part of St David's Park, Carmarthen, Building 14 between Carmarthenshire County Council and Hywel Dda University Local Health Board	31.03.2022
363	Ceredigion Flying Start Collaboration Agreement for the Provision of Speech and Language Therapy Services 2021/2024 between Ceredigion County Council and Hywel Dda University Local Health Board	31.03.2022
364	Ceredigion Flying Start Collaboration Agreement for the Provision of Health Visiting Services 2021/2024 between Ceredigion County Council and Hywel Dda University Local Health Board	31.03.2022
365	Ceredigion Flying Start Collaboration Agreement for the Provision of Specialist Mental Health Midwifery Services 2021/2024 between Ceredigion County Council and Hywel Dda University Local Health Board	31.03.2022

## Appendix B: Consultations Update Status Report up to 4<sup>th</sup> May 2022

Ref No	Name of Consultation (hyperlink included for online consultations)	Consulting Organisation	Consultation Lead	Received On	CLOSING DATE	Response Sent
474	<a href="#">Tobacco control strategy for Wales and delivery plan</a>	Welsh Government	Bethan Lewis, Joanna Dainton - lead, Joanne McCarthy, Jan Batty	10.11.2021	31.03.2022	24.03.2022
475	<a href="#">Violence against women, domestic abuse and sexual violence (VAWDASV) National Strategy</a>	Welsh Government	Mandy Rayani, Mandy Nichols-Davies, Rachel Munkley	14.12.2021	01.02.2022	25.01.2022
476	<a href="#">Disability Workforce reporting</a>	UK Government	Lisa Gostling, Annmarie Thomas	04.01.2022	25.03.2022	23.03.2022
477	Obesity Surgery for Severe and Complex Obesity	Welsh Health Specialised Services Committee	Claire Jones, Dr Meryl James, Dr Akhila Mallipedhi, Zoe Paul-Gough	05.01.2022	09.02.2022	09.02.2022
478	Learning Disability Action Plan 2021-2026	Welsh Government	Andrew Carruthers, Liz Carroll, Melanie Evans	24.01.2022	28.02.2022	28.02.2022
479	<a href="#">Possible - Audit Wales proposed equality objectives for 2022-2026</a>	Audit Wales	Lisa Gostling, Anna Bird, Helen Sullivan	01.02.2022	04.03.2022	22.02.2022



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Ref No	Name of Consultation (hyperlink included for online consultations)	Consulting Organisation	Consultation Lead	Received On	CLOSING DATE	Response Sent
480	<a href="#">Mental health workforce plan for health and social care in Wales</a>	Health, Education and Improvement Wales	Lisa Gostling, Tracy Walmsley	07.02.2022	28.03.2022	23.03.2022
481	Specialised and Non Specialised Paediatric Orthopaedics	Welsh Health Specialised Services Committee	Prof. Phil Kloer, Mark Henwood, Owain Ennis, Lydia Davies	24.01.2022	04.03.2022	02.03.2022
482	Spinal Services Operational Delivery Network (CP241)	Welsh Health Specialised Services Committee	Sion James, Catherine Burrell, Owain Ennis, Lydia Davies, Lance Reed, Claire Sims	08.03.2022	19.04.2022	19.04.2022
483	Post-EU Funding	Welsh Parliament	Huw Thomas, Rebecca Richards	07.03.2022	01.05.2022	28.04.2022 contributed via Welsh NHS Confederation response
484	<a href="#">Liberty Protection Safeguards</a>	Welsh Government	Andrew Carruthers, Liz Carroll, Sarah Roberts, Madeleine Peters, Stewart Mills, Chris Sayer, Ceri Jones	25.03.2022	07.07.2022	

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Ref No	Name of Consultation (hyperlink included for online consultations)	Consulting Organisation	Consultation Lead	Received On	CLOSING DATE	Response Sent
485	Policy for the development, review and update of WHSSC policies: Policy for Policies, CPL-024 and WHSSC Equality Impact Assessment Policy (EQIA), CPL-025	Welsh Health Specialised Services Committee	Lisa Gostling, Anna Bird, Helen Sullivan, Kathryn Cobley	16.03.2022	26.04.2022	26.04.2022
486	Trauma-informed Wales Framework - A Societal Approach to understanding, preventing and supporting the impacts of Trauma and Adversity	The Adverse Childhood Experiences (ACE) Support Hub and Traumatic Stress Wales	Mandy Rayani, Jo McCarthy, Dawn Davies, Mandy Nichols-Davies, Bethan Lewis, Angela Lodwick	23.03.2022	17.06.2022	
487	All Wales Guidance for Prescribing Intervals	All Wales Therapeutics and Toxicology Centre	Jill Paterson, Jenny Pugh-Jones, Robert Bevan	11.04.2022	12.05.2022	28.04.2022