

CYFARFOD BWRDD PRIFYSGOL IECHYD
UNIVERSITY HEALTH BOARD MEETING

DYDDIAD Y CYFARFOD: DATE OF MEETING:	26 May 2022
TEITL YR ADRODDIAD: TITLE OF REPORT:	Implementing the Healthier Mid and West Wales Strategy - Programme Business Case Update
CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:	Lee Davies, Director of Strategic Development & Operational Planning
SWYDDOG ADRODD: REPORTING OFFICER:	Paul Williams, Assistant Director of Strategic Planning (Programme Manager)

Pwrpas yr Adroddiad (dewiswch fel yn addas)

Purpose of the Report (select as appropriate)

Ar Gyfer Penderfyniad/For Decision

ADRODDIAD SCAA

SBAR REPORT

Sefyllfa / Situation

The purpose of this paper is to:

- Provide an update on the progress made since the 31st March 2022 Public Board meeting in respect of Implementing the Healthier Mid & West Wales Strategy Programme Business Case (PBC)
- Seek endorsement of Technical Criteria for the land selection Technical Appraisal

Cefndir / Background

At the 27th January 2022 Public Board meeting, the Programme Business Case (PBC) to support the delivery of our strategy - *A Healthier Mid & West Wales* (AHMWW) was approved for submission to Welsh Government (WG). The PBC was submitted to WG on 2nd February 2022 for scrutiny.

This report provides an update on the work undertaken since submission of the PBC, including parallel work to identify a suitable site for the proposed new Urgent and Planned Care Hospital and Communication and Engagement activities.

The Board is asked to note the current position and endorse the technical criteria set out in the report.

Asesiad / Assessment

Programme Business Case Update

The PBC was submitted to WG on 2nd February 2022. PBC Scrutiny feedback was received from WG on 25th March 2022 and a detailed response, including the Workforce Plan, was submitted to WG on 26th April 2022.

The next step planned is presentation of the PBC to the WG Infrastructure Investment Board (IIB) scheduled for 26th May 2022. A verbal update from this meeting will be provided to the Board during their meeting on the afternoon of 26th May 2022.

Ministerial endorsement will be required in advance of the release of capital funding for the next stages of the programme development and the supporting Outline Business Cases.

Recommended Shortlist of Sites

The Board endorsed the final shortlist of 5 sites for further appraisal. As previously reported, this includes a Narberth site, and two sites in each of Whitland and St Clears.

Four appraisal workstreams have been established as follows:

- Technical
- Clinical
- Workforce
- Financial and Economic

Technical Appraisal

Technical Appraisal Criteria

On 26th April 2022, a Technical Evaluation Criteria Workshop was held with key stakeholders to debate and discuss the proposed technical appraisal criteria for the shortlisted sites. The invited membership mirrored that for the site shortlisting workshops of October 2021 and February 2022. The workshop was facilitated by the Consultation Institute. The format of the workshop was to test and discuss proposed technical criteria and agree changes, to arrive at recommended criteria to be used for the technical appraisal of the shortlisted sites.

Proposed Criteria:

Criteria	Title	Question Description
1	Site Conditions	How important are the site conditions in deciding the location of the new facility
2	Infrastructure, Access & Active Access	How important is the accessibility of the new facility in deciding its location
3	Environment & Ecology	How important is the impact upon the environment and its ecology in deciding the location of the new facility
4	Efficiency of Design	How important is the ability to orientate and expand the new facility on the site in deciding its location
5	Sustainability	How important is the sustainability of the new facility in deciding its location
6	Planning & Acquisition	How important is the ease of obtaining planning and site acquisition in deciding the location of the new facility
7	Transport – Patients and public	How important are transport links and times in deciding the location of the new facility
Decarbonisation runs through each theme		

Technical Appraisal Group Membership

The Board endorsed the process outlined for the work to establish membership of the Shortlist Technical Appraisal Group on 31st March 2022.

Work to identify the group participants for the Technical Appraisal Weighting Workshop (to agree the weighting for each of the identified criteria) and Technical Appraisal Scoring Workshop to be held on 25th May and 28th June 2022 is being finalised. This includes residents who submitted an expression of interest in being part of the process and the stakeholder list identified by the Diversity and Inclusion Team to ensure representation from residents with protected characteristics. Public participants are intended to make up 52% of the representation in both workshops. The remaining 48% are UHB invited participants (staff) and other stakeholders. In addition, there will be stakeholders who will attend but not participate in the scoring of options.

All sessions will be held virtually, with additional support arranged for those who may have access requirements.

Clinical Appraisal Workstreams

The scope of this work is to undertake an objective assessment of the clinical implications of siting the new hospital at the east, west and central locations of the agreed zone for the following clinical areas:

- Paediatric, obstetric, and neonatal care services
- Stroke services

Clinical Workshops have taken place in order to deliver the outputs to the Board in August 2022.

Workforce Appraisal

This has been established as a separate workstream. The scope has particular reference to the accessibility impact for the UHB workforce.

Financial/Economic Appraisal

Discussions have been held with WG colleagues to confirm the scope of this appraisal and the detail required. This is to ensure that WG have all of the information required to enable the appraisal process and outcome to be assessed.

It should be noted that Impact Assessments will also be required in support of the Board recommendations in August 2022. There may also be a need to formally consult on the results of the above, before a final decision can be made.

Communication and Engagement Update

To support the engagement and understanding of our strategy and the PBC, the communications team is revisiting and refreshing the communications materials available. This includes updating our FAQs, developing a video with young people from our communities, and updating resources available to our staff and Board members. In addition to engaging with, and responding to, individuals and groups who have expressed an interest in the strategy, we will be holding briefing meetings with newly-elected local authority councillors during the coming months.

As previously mentioned, we are in the process of forming a land selection technical appraisal group, with representation from our diverse communities, to ensure we continue to engage and involve people. We will continue to update the public on key milestones.

Argymhelliad / Recommendation

The Board is requested to:

- **NOTE** the update provided on implementing the Healthier Mid and West Wales Strategy Programme Business Case and the communication and engagement update;
- **ENDORSE** the Technical Criteria for the Technical Appraisal.

Amcanion: (rhaid cwblhau)

Objectives: (must be completed)

Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Risk 1196 - Insufficient investment in facilities/equipment/digital infrastructure (risk score 16)
Safon(au) Gofal ac Iechyd: Health and Care Standard(s):	1.1 Health Promotion, Protection and Improvement
Amcanion Strategol y BIP: UHB Strategic Objectives:	All Strategic Objectives are applicable
Amcanion Cynllunio Planning Objectives	5C_22 Business Cases for A Healthier Mid and West Wales 3M Communications 4T Continuous engagement implementation
Amcanion Llesiant BIP: UHB Well-being Objectives: Hyperlink to HDdUHB Well-being Objectives Annual Report 2018-2019	9. All HDdUHB Well-being Objectives apply

Gwybodaeth Ychwanegol:

Further Information:

Ar sail tystiolaeth: Evidence Base:	Contained in the body of the report.
Rhestr Termiau: Glossary of Terms:	Contained in the body of the report.
Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y Cyfarfod Bwrdd Iechyd Prifysgol: Parties / Committees consulted prior to University Health Board:	Land Workstream Programme Group Strategic Development & Operational Delivery Committee Executive Team

Effaith: (rhaid cwblhau) Impact: (must be completed)	
Ariannol / Gwerth am Arian: Financial / Service:	The PBC sets out both the revenue and capital funding assumptions for the programme including a detailed Financial Case section in the PBC.
Ansawdd / Gofal Claf: Quality / Patient Care:	Implicit within the PBC. This is an integral part of the PBC case for change.
Gweithlu: Workforce:	Implicit within the PBC. This is an integral part of the PBC case for change and is the subject of Workforce Appendix which is being finalised for submission to WG in support of the PBC.
Risg: Risk:	Risk 1196 Insufficient investment in facilities/equipment/digital infrastructure
Cyfreithiol: Legal:	Implicit within the PBC
Enw Da: Reputational:	Implicit within the PBC
Gyfrinachedd: Privacy:	Implicit within the PBC
Cydraddoldeb: Equality:	Included within the PBC is Equality & Health Impact Assessment which will remain 'live' through the duration of the programme