



**CYFARFOD BWRDD PRIFYSGOL IECHYD
UNIVERSITY HEALTH BOARD MEETING**

DYDDIAD Y CYFARFOD: DATE OF MEETING:	26 May 2022
TEITL YR ADRODDIAD: TITLE OF REPORT:	Statutory Partnerships Update
CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:	Jill Paterson, Director of Primary Care, Community and Long Term Care Lisa Gostling, Director of Workforce and OD Dr Joanne McCarthy, Deputy Director of Public Health
SWYDDOG ADRODD: REPORTING OFFICER:	Anna Bird, Assistant Director - Strategic Partnerships, Diversity and Inclusion Kelvin Barlow, Head of Regional Collaboration

Pwrpas yr Adroddiad (dewiswch fel yn addas)

Purpose of the Report (select as appropriate)

Er Gwybodaeth/For Information

ADRODDIAD SCAA

SBAR REPORT

Sefyllfa / Situation

Hywel Dda University Health Board (HDdUHB) is a statutory member of Public Services Boards (PSBs) in Carmarthenshire, Ceredigion and Pembrokeshire and the West Wales Regional Partnership Board (RPB).

The purpose of this report is to provide an update to the Board in respect of the recent work of the three PSBs, and to report on progress regarding the Population Assessment and Market Stability Report, which the Regional Partnership Board have a statutory duty to publish.

Cefndir / Background

PSBs were established under the Well-being of Future Generations (Wales) Act 2015 (the Act), with the purpose of improving the economic, social, environmental and cultural well-being of populations within their geographic areas by strengthening joint working across all public services in Wales. The effective working of PSBs is subject to overview and scrutiny by the Well-being of Future Generations Commissioner and Audit Wales, as well as by designated Local Authority overview and scrutiny committees.

The Well-being of Future Generations (Wales) Act 2015 requires each local authority area in Wales to establish a Public Services Board (PSB). HDdUHB is therefore a member of Carmarthenshire PSB, Ceredigion PSB and Pembrokeshire PSB, and is represented on these strategic partnerships by the Chair, the Deputy Chief Executive/Medical Director and the Director of Public Health.

The WFGA places a collective well-being duty on each Board to improve the economic, social, environmental and cultural well-being of its area through its contribution to meeting seven national Well-being Goals established by Welsh Government. In broad terms the well-being duty means that a PSB must:

1. Assess the state of well-being in its area (i.e. prepare and produce a “Local Assessment of Well-being”). The first Assessments were published in May 2017 and must be refreshed at least once in every electoral cycle.
2. Set local objectives (i.e. “Well-being Objectives”) to maximise its contribution within its area to achieving the national Well-being Goals.
3. Prepare and publish a plan (i.e. “Well-being Plan”) setting out its local objectives and the steps it proposes to take to meet them.
4. Take all reasonable steps to meet its objectives.

Regional Partnership Boards, based on Local Health Board footprints, became a legislative requirement under Part 9 of the Social Services and Wellbeing (Wales) Act 2014 (SSWBWA). Their core remit is to promote and drive the transformation and integration of health and social care within their areas. The West Wales Care Partnership is the formal name of the Regional Partnership Board within the Hywel Dda area.

Asesiad / Assessment

Assessments of Local Well-being

Regular progress reports on the work to refresh the Assessments of Local Well-being, based on information presented to the Public Service Boards, has been included in the Statutory Partnership Update reports received at each meeting of HDdUHB Board. The purpose of the Assessment is to gain a comprehensive picture of the state of well-being of local people and communities, now and for the future. The Assessment seeks to capture a broad spectrum of economic, social, environmental and cultural factors that impact on people’s daily lives. This includes identifying the strengths, assets, challenges and opportunities that citizens in each local authority area face.

The three PSBs worked in partnership to establish a joint methodology framework and joint engagement plan to support the county based work to refresh the Assessments. Producing a robust and accurate assessment of well-being, which places the views and needs of the residents of Hywel Dda at the forefront, is critical. The Assessments will also provide valuable insights to the Health Board to support its own strategic planning, operational delivery and transformation agenda.

Each PSB is at different stages of developing Community Area Profiles; for Ceredigion and Pembrokeshire these are based on Medium Super Output Areas (MSOAs) although for Carmarthenshire these are based on Upper Super Output Areas (USOAs) due to the large number of individual wards within the county. Within the profiles, key information is summarised to show data such as population distribution, ethnicity, key health indicators, environmental, economic, housing and community safety. Carmarthenshire and Ceredigion Community Area Profiles were completed and published alongside the Assessment. Pembrokeshire PSB plan to finalise their Community Area Profiles following the publication of updated Census data later this year.

The final versions of all PSB Well-being Assessments were presented to the Strategic Development and Operational Delivery Committee (SDODC) meeting on 28th April 2022, prior to presentation to Board for information on 26th May 2022. Links to the PSB Well-being Assessments can be found below:

[Carmarthenshire Assessment of Local Wellbeing](#)
[Ceredigion Local Wellbeing Assessment](#)
[Pembrokeshire Local Assessment of Wellbeing](#)

Carmarthenshire Public Services Board (PSB)

The PSB last met on 8th March 2022 and an update on the agenda items and meeting discussions was included in the March 2022 Statutory Partnerships Update report. The PSB was due to meet again on 18th May 2022; however, the meeting has been postponed due to a clash with a Future Generation Commissioner's workshop.

A link to the Carmarthenshire PSB website is provided below, where copies of agenda and meeting papers are available to review:

<http://www.thecarmarthenshirewewant.wales/meetings/>

Ceredigion Public Services Board (PSB)

The PSB last met on 7th March 2022 and an update on the agenda items and meeting discussions was included in the March 2022 Statutory Partnerships Update report. The PSB is due to meet again on 13th June 2022.

A link to the agenda and papers of Ceredigion PSB is provided below:

<https://www.ceredigion.gov.uk/your-council/partnerships/ceredigion-public-services-board/public-services-board-meetings/>

Pembrokeshire Public Services Board (PSB)

The PSB last met on 15th March and an update on the agenda items and meeting discussions was included in the March 2022 Statutory Partnerships Update report. The PSB is due to meet again on 17th May 2022, in the form of a workshop to discuss the development of well-being objectives for the draft Well-being Plan.

A link to the agenda and papers of Pembrokeshire PSB is provided below:

<https://www.pembrokeshire.gov.uk/public-services-board/psb-agendas-and-minutes>

Regional Partnership Board (RPB) Update

The West Wales Care Partnership (WWCP) met on 23rd March 2022 and considered as a substantive agenda item progress in developing an Investment Proposal for West Wales for use of the Health and Social Care Regional Integration Fund (RIF). The RIF is a 5 year fund from April 2022 to March 2027 which will seek to create sustainable system change through the integration of health and social care services. The aim of the RIF is to build upon the excellent work undertaken through the Integrated Care Fund (ICF) and the Transformation fund (TF), but is not a continuation of those schemes.

The RIF is a new programme with distinctly different architecture and objectives. The fund brings together several existing funding streams to provide a renewed focus on community based care, emotional health and well-being, supporting families to stay together safely, care experienced children, home from hospital services and accommodation based solutions. The expectation is that the utilisation of the RIF will closely align to other key strategic programmes in West Wales to help create a whole systems approach. In particular, the Accelerated Cluster Development and the Unscheduled and Emergency Care Policy Goals as well as our regional priorities.

The ability of partners to undertake a comprehensive review on a regional basis and in advance of the guidance being issued was impacted as a result of COVID-19, severe operational pressures and staff changes during winter 2021. It was acknowledged that the strategic priorities of the RPB do require further development and this will be undertaken following the publication of the Population Assessment (PA) and Market Stability Report (MSR). These key documents will assist in identifying shared strategic priorities and shape future RPB investment plans, including RIF, and will be reflected in the West Wales Area

Plan, which is being developed for publication in 2023. Against this context, 2022-23 will be a transitional year in relation to the use of the RIF.

A Funding Transformation Steering Group was established in January 2022 comprising of representation from all partner organisations, including third sector leads, to oversee the transition to and implementation of the RIF in West Wales. The group met weekly during the initial months to:

1. Evaluate all projects funded via TF/ICF in West Wales.
2. Identify the continuation or exit strategy for all projects funded via TF/ICF.
3. Develop investment proposals in line with Welsh Government Guidance for the RIF for 2022-2027.
4. Develop a Memorandum of Understanding and suitable governance arrangements to support the implementation of this new funding agreements.
5. Secure match funding requirements from partners.
6. Ensure there are robust business plans in place to support the development, implementation and review of new investment proposals.
7. Identify new proposals for investment.
8. Advise the Integrated Executive Group and RPB of risks and mitigating actions.

The group has also acted as the regional coordination point for activities that have been undertaken on a county basis and those undertaken by the following regional groups:

- West Wales Carers Development Group
- Regional Improving Lives Partnership
- Regional Children's Group
- Regional Dementia Steering Group

The Health Board will act as “banker” for the RIF funding and work has been undertaken to develop a ‘Key Features’ financial guide and establish a schedule for reporting. A Memorandum of Understanding is also under development.

The Funding Transformation Steering group has coordinated the development of six programmes based on the RIF models of care. The programmes comprise of existing projects that have been remodelled to fit within RIF as well as new projects for investment. Appendix 1 provides a summary of the composition of the programmes which, subject to agreement by RPB, will be further refined prior to submission to Welsh Government. It is recognised that further work is required to agree shared strategic objectives for the RPB and that the current RIF programme would be interim for 12-months to allow for further evaluation, remodelling and reprogramming. It was agreed by the RPB that further work in order to submit Investment Proposals to Welsh Government would be overseen by the Integrated Executive Group (IEG). A key future priority will be to ensure that RIF programmes can support the outcomes of the PA and MSR, and any priorities identified and published in the refreshed West Wales Area plan.

RIF guidance recognises that it is essential that all RPBs have adequate resources and infrastructure arrangements to support delivery against the collective duties and expectations placed on them under the Part 9 duties of the Social Services and Well-being (Wales) Act 2014. RIF allows 100% of project management costs to be included. In order to support the delivery of change, existing RPB Transformation Lead posts have been extended initially until March 31st 2023. The Regional Partnership Programme Manager Post is a secondment for up to 12 months from December 2021. The WWCP Team continue to oversee and support Programme Management for a number of ‘Enabling’ workstreams,

including integrated commissioning, workforce and capital programmes. They will also provide project management capacity for a number of initiatives, including capital projects and the NEST framework.

It is relevant to note that the WWCP have wider responsibilities beyond RIF to support the work of the RPB, including the commissioning and production of the Population Assessment and Market Stability Reports, the Annual Report and the development and publication of a West Wales Area Plan. The Area Plan is due to be refreshed and must be published within 12-months of the Population Assessment.

The respective focus of the Local Transformation Leads and WWCP Team are set out below.

WWCP Team	Local Transformation Leads
<ol style="list-style-type: none"> 1. Finance and Performance Management 2. Partnership Governance 3. Engagement 4. Programme Management and Project Support 5. Service Improvement 	<ol style="list-style-type: none"> 1. Local Implementation 2. Project Management and partner support 3. Financial Management 4. Alignment with local priorities developments

These arrangements will continue and fall within the available budget of RIF and Local Authority contributions. A detailed review of the functions of the WWCP is planned to be undertaken by June 2022 to establish a permanent structure for agreement by partners.

Argymhelliad / Recommendation

The Board is asked to:

- **NOTE** the final versions of the PSB Assessments of Local Well-being, which were presented to SDODC in April 2022;
- **NOTE** the update on recent activity of the PSBs and RPB;
- **NOTE** the links to the PSB and RPB websites, where the agenda and minutes of recent meetings can be accessed.

Amcanion: (rhaid cwblhau)

Objectives: (must be completed)

Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Not applicable
Safon(au) Gofal ac Iechyd: Health and Care Standard(s):	Governance, Leadership and Accountability

Amcanion Strategol y BIP: UHB Strategic Objectives:	All Strategic Objectives are applicable
Amcanion Cynllunio Planning Objectives	4J Regional Well-being Plans
Amcanion Llesiant BIP: UHB Well-being Objectives: Hyperlink to HDdUHB Well-being Objectives Annual Report 2018-2019	9. All HDdUHB Well-being Objectives apply

Gwybodaeth Ychwanegol: Further Information:	
Ar sail tystiolaeth: Evidence Base:	Well-being of Future Generations (Wales) Act 2015 Social Services and Well-being (Wales) Act 2014
Rhestr Termau: Glossary of Terms:	Contained within the body of the report
Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y Cyfarfod Bwrdd Iechyd Prifysgol: Parties / Committees consulted prior to University Health Board:	Strategic Development and Operational Delivery Committee (SDODC)

Effaith: (rhaid cwblhau) Impact: (must be completed)	
Ariannol / Gwerth am Ariannol: Financial / Service:	HDdUHB staff time to support progression of PSB Assessments of Local Well-being as well as supporting project groups established to deliver existing Well-being Plans. The Regional Partnership Board is working collaboratively to deliver A Healthier West Wales. Welsh Government are transitioning from Transformation Funding and Integrated Care Funding to a new Health and Social Care Regional Integration Fund (RIF). This funding will flow into the Health Board but its use must be agreed through the RPB. Guidance issued in relation to the new fund also identifies a requirement to identify an element of match-funding in order to be eligible for RIF funding.
Ansawdd / Gofal Claf: Quality / Patient Care:	Improving the well-being of the population is at the forefront of the two key pieces of legislation that provide a focus for PSBs and RPBs. "A Healthier West Wales: Transformation proposal by the West Wales Regional Partnership Board" embraces a "through-age" model which will support people in Starting and Developing Well; Living and Working Well; and Growing Older Well.
Gweithlu: Workforce:	Implementing the five ways of working required under the Well-being of Future Generations (Wales) Act 2015 should

	<p>lead to increased collaboration and integration between services, professionals and communities. “A Healthier West Wales: Transformation proposal by the West Wales Regional Partnership Board” includes a key programme of work focused on “an asset-based workforce”. This work will be refreshed as part of the development of new proposals to implement the requirements of the new Regional Integration Fund.</p>
<p>Risg: Risk:</p>	<p>Whilst each PSB Well-being Plan is different, there are consistent themes of activity. There is a risk that whilst addressing local need, there may be some inconsistency in approach between counties for our wider population. We have a duty as PSB members to encourage consistency of approach where appropriate in order to minimise inequity. Resourcing the project and delivery groups of PSBs could be considered an “add on” responsibility by staff and the synergy with achieving HDdUHB’s goals need to be understood.</p> <p>Transition from the current RPB funding streams (ICF and Transformation) to the new Health and Social Care Regional Integration Fund will require risk consideration, in particular to manage any requirements of projects which don’t meet the new criteria or which require evidence of match funding.</p>
<p>Cyfreithiol: Legal:</p>	<p>It is a statutory duty for each PSB to produce a Well-being Plan and Area Plan and for the UHB as named statutory partners to work with the PSBs and RPB to support the development and delivery of the actions within the Plan.</p>
<p>Enw Da: Reputational:</p>	<p>There is a statutory requirement for HDdUHB to contribute to the work of the PSBs and RPB. There is a statutory duty for the UHB to work in partnership with its three partner local authorities to transform health and social care delivery. The RPB Governance arrangements provide a framework to support operational action.</p>
<p>Gyfrinachedd: Privacy:</p>	<p>Not applicable</p>
<p>Cydraddoldeb: Equality:</p>	<p>The focus of equality runs throughout the work of the PSBs and the RPB and aligns to a number of the Well-being goals: A More Equal Wales, A Healthier Wales, A More Prosperous Wales, A Wales of Cohesive Communities. This is an update paper therefore no EqIA screening has been undertaken.</p>

Appendix 1

Overview of West Wales RIF Programme 2022-23

Summary by RIF Programme models of care



Programme 1

Community based care – prevention and community coordination

This is our Prevention programme and will help to build the resilience of people and communities, moderating demand for acute health and social care needs, and thereby ensuring when more complex needs arise they can be met.

In West Wales this will include the following projects:

1. TEC Solutions
2. Transformative Day Opportunities
3. Innovative Communities
4. Dream Team & LD Charter
5. Assist My Life
6. Accessible Health Checks
7. Investors in Carers
8. Regional Innovation Fund

This programme represents approximately 20% of our investment

Programme 2: Community based care – complex care closer to home

This programme aims to maximise recovery following a period of ill health or other life events and reduce reliance on long term care, reducing admission and long-term care dependence.

This will support our integrated coordinated care and support at home for individuals with more complex care and support needs.

In West Wales this will include the following projects:

1. Integrated Community Networks
2. Workforce Development
3. Collaborative Care Sector
4. Knowing Your Rights-Income Maximisation

This programme represents approximately 21% of our investment

Our Complex Care Closer to Home Programme and P5 Home from Hospital will be closely aligned and developed together with the Urgent and Emergency Care Framework: [6 goals for urgent and emergency care: policy handbook for 2021 to 2026 | GOV.WALES](#)

This will ensure that in West Wales we develop coherent systems, avoid duplication wherever possible and maximise our use of the available resources.

Programme 3: Promoting good Emotional Health and Well-Being (EH&WB)

This aim of this programme is to complement, not replace, Welsh Government investment in acute mental health services including the child and adolescent mental health service

This programme will support individuals to take more responsibility for their own EH&WB. It will allow organisations to support individuals across all priority population groups with EH&WB needs including children and young people

In West Wales this will include the following projects:

1. Pathways to Employment
2. Exercise Buddies
3. Positive Behavioural Support
4. Citizen Champions
5. Carers Breaks
6. Children's Emotional Health including NEST

This programme represents approximately 7% of our investment.

Programme 4 Supporting families to stay together safely, and therapeutic support for care experienced children

In keeping with the principle of prevention and early intervention this programme will work with families to help them stay together safely and prevent the need for children to become looked after. This programme will complement the statutory functions of partner organisations.

In West Wales this will include the following projects:

1. Edge of Care
2. Step Up Step Down
3. Parent & Baby
4. SGO Support Service
5. Integrated OT Service
6. Grow Your Own
7. Safeguarding within Education

This programme represents approximately 11% of our investment

Programme 5 Home from Hospital

This programme will allow us to develop and build on models of care to support with Home from Hospital planning and delivery and implementation of the D2RA framework. This refers to care and support offered to patients to leave hospital for ongoing recovery then assessment with an aim of limiting unnecessary time in hospital setting and improving outcomes.

In West Wales, this will include the following projects:

1. Community led 3rd Sector Support
2. Integrated Community Based Support
3. Carers Discharge Support Service

This programme represents approximately 30% of our investment

Our Home from Hospital Programme and Programme 2: Complex Care Closer to Home will be closely aligned and developed together with the Urgent and Emergency Care Framework: [6 goals for urgent and emergency care: policy handbook for 2021 to 2026 | GOV.WALES](#)

This will ensure that in West Wales we develop coherent systems, avoid duplication wherever possible and maximise our use of the available resources.

Programme 6 Accommodation Based Solutions

Developing accommodation that can support people's independent living and meet their care and support needs is an important part of our health and care system.

In West Wales our programme will:

- Develop accommodation solutions that can support people's independent living.
- Ensure the accommodation needs of our priority groups, both in the community and in supported settings are met.
- Ensure people are actively involved in developing accommodation options and have opportunity to choose where they live.
- Link accommodation solutions to existing and new capital funding opportunities.

In West Wales, this will include the following projects:

1. Progression to Independent Living
2. Housing Development for Independence
3. Intermediate and Step-Down Accommodation
4. Children's Safer Accommodation

This programme represents approximately 6% of our investment

National Priorities

In addition to the 6 models of care, Welsh Government have established a number of national priorities.

Carers

RIF guidance states that RPBs will be expected to invest a minimum of 5% of the RIF into direct support for unpaid carers in 2022/23. In addition, a further £121,000 has been allocated as a ring-fenced National Priority to specifically fund activity to improve the involvement of unpaid carers in hospital discharge processes. This funding was previously received directly by Local Health Boards and is part of the £1m commitment to unpaid Carers which is overseen by the Ministerial Advisory Group for Carers.

In addition to the national priority funding, the West Wales Carers Development Group have developed the following RIF projects:

- Carers breaks: Promoting good emotional health and wellbeing
- Income Maximisation
- Investors in carers
- Discharge Support Service

These are incorporated within the 6 Programmes and reach the 5% target of £788,652 set within the guidance and the plan also supports the investment in services delivered via third sector partners. This approach will allow us to deliver on the priorities within the West Wales Carers Strategy [Carers-Strategy-Final-20.10.20-Eng.pdf \(wwcp.org.uk\)](#) and will ensure the needs of carers are considered across each of our programmes, avoid duplication and maximise the impact of RIF investment.

Dementia & Memory Assessment

The Dementia Steering Group oversees an established programme of work.

This has delivered a number of projects, including:

- Expanding community-based memory assessment services
- Establishing a team of Admiral Nurses
- Establishing a regional community dementia well-being team
- Developing a regional dementia strategy
- Developing a regional dementia training framework
- Co-designing a person centred community-based wrap around care and support pathway

The West Wales Dementia Strategy is in the process of being approved by partners. The strategy will ensure that we focus on further refinement of integrated service model/ care pathway delivering community-based person-centred, wrap-around, diagnosis, care and support, particularly post-diagnostic support and coordination for people living with dementia, their family and carers. There will also be a further refinement of initiatives to encourage early diagnosis and improve diagnosis rates by 3% per annum

These projects will continue and be aligned and incorporated within our 6 Programmes to avoid any duplication and maximise investment. The

Dementia Programme will be overseen by a dedicated Programme and Change Manager who will be in post early in the first quarter of 22-23

Integrated Autism Service

The Integrated Autism Service (IAS) is a joint service delivered by Hywel Dda University Health Board and the 3 Local Authorities. The services provide adult autism diagnostic assessment, support and advice for autistic adults, parents/ carers, and professionals.

The delivery of the service is overseen by the West Wales Strategic Autism Group. The group also oversees the implementation of the Code of Practice for Autism in West Wales and provides a report to the RPB twice each year. The IAS will continue to be overseen and delivered in this way.