



CYFARFOD BWRDD PRIFYSGOL IECHYD UNIVERSITY HEALTH BOARD MEETING

DYDDIAD Y CYFARFOD: DATE OF MEETING:	28 July 2022
TEITL YR ADRODDIAD: TITLE OF REPORT:	Chief Executive's Report
CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:	Steve Moore, Chief Executive
SWYDDOG ADRODD: REPORTING OFFICER:	Sian-Marie James, Assistant Director of Corporate Legal Services & Public Affairs

Pwrpas yr Adroddiad (dewiswch fel yn addas)

Purpose of the Report (select as appropriate)

Ar Gyfer Penderfyniad/For Decision

ADRODDIAD SCAA SBAR REPORT

Sefyllfa / Situation

The purpose of this report is to update the Board on relevant matters undertaken as Chief Executive of Hywel Dda University Health Board (the UHB) since the Board meeting held on 26th May 2022.

Cefndir / Background

This report provides the opportunity to present items to the Board to demonstrate areas of work that are being progressed and achievements that are being made, which may not be subject to prior consideration by a Committee of the Board, or may not be directly reported to the Board through Board reports.

Asesiad / Assessment

(1) Register of Sealings

The UHB's Common Seal has been applied to legal documents and a record of the sealing of these documents has been entered into the Register kept for this purpose. The entries at **Appendix A** have been signed by the Chair and Chief Executive or the Deputy Chief Executive (in the absence of the Chief Executive) on behalf of the Board (Section 8 of the UHB's Standing Orders refers).

(2) Consultations

The UHB receives consultation documents from a number of external organisations. It is important that the UHB considers the impact of the proposals contained within these consultations against its own strategic plans, and ensures that an appropriate corporate response is provided to highlight any issues which could potentially impact upon the organisation. A status report for Consultation Documents received and responded to is detailed at **Appendix B**, should any Board Member wish to contribute.

(3) Strategic and Operational Issues: local and regional

Ros Jervis, former Director of Public Health

It is with great sadness that I record that Ros Jervis, our recently retired Director of Public Health, passed away on 3rd June 2022, at home. Our thoughts are with her family and friends. Ros retired from the UHB in April 2022, to enable her to spend time with her family while she received treatment for her illness.

Ros was a consummate professional, but importantly too, she was a cheerful and heart-warming individual who brought light and joy to any situation. As I have said previously, she will be a great loss to us all in the UHB, but I know that her legacy will live within our communities for decades.

Ros requested that trees are planted in her memory, and the UHB is working with her family to make appropriate arrangements.

Continuing Healthcare (CHC) and Funded Nursing Care (FNC) fee uplift

Members are invited to note the Continuing Healthcare (CHC) and Funded Nursing Care (FNC) fee uplift for 2022/23, which has been agreed following an engagement process with Local Authority partners and follows the extant approach previously agreed by the Board.

	General Nursing				EMI			
	21/22 HB Rates	22/23 HB Rates	Weekly Increase	% Uplift	21/22 HB Rates	22/23 HB Rates	Weekly Increase	% Uplift
Carmarthenshire	793.27	862.50	69.23	8.7%	886.29	973.82	87.53	9.9%
Ceredigion	859.95	926.67	66.72	7.8%	903.28	973.99	70.72	7.8%
Pembrokeshire	870.90	941.42	70.53	8.1%	928.09	1,003.35	75.27	8.1%

This year, the uplift also reflects the requirement to meet the Real Living Wage standard, as set out by Welsh Government in response to the inflationary pressures and cost of living crisis facing many of our Providers. At this stage, the uplift for FNC is interim, and is subject to final details of the nationally agreed Pay Award. Any adjustment arising from that process will be made once further details are known.

In conjunction with Local Authority partners, the Health Board has also commissioned a comprehensive review of the CHC fees (Laing and Buisson) to ensure the fee structure supports the short, medium and long term financial sustainability of Providers. The outcome of this review is expected later in this financial year and will inform the fee setting structure and approach for the financial year 2023/2024, at which point an engagement exercise with Providers will take place.

In the meantime, the Board will be pleased to note the ongoing support for Providers across the Health Board area, and the recommended uplifts, which take into account the Real Living Wage requirements set by Welsh Government.

Welsh Ambulance Services NHS Trust (WAST)

Members are advised that at its July 2022 Board meeting, the WAST Trust Board will discuss the growing number of cases of avoidable harm or death to patients as a result of the sustained and extreme pressure across the Welsh NHS urgent and emergency care system, and substantial growth in handover lost hours.

Following discussion at WAST Assurance committees, including their Quality, Patient Experience and Safety Committee, the People and Culture Committee, and the Finance and Performance Committee, the concerns were escalated to the Trust Board and to the UHB as a stakeholder.

Actions taken by WAST to mitigate avoidable patient harm and death and improve the workplace experience are being presented to the WAST Trust Board on 28th July 2022. These include the system actions agreed following various meetings with NHS Wales Chairs, Chief Executives, Emergency Ambulance Services Committee, Director General of Health and Social Services and NHS Wales Chief Executive, and with the Minister for Health and Social Services.

It is proposed that this matter will be discussed at the Quality, Safety & Experience Committee meeting in August 2022.

Petitions Committee

As I advised in my last Board Report, there was a Petition logged in relation to our Strategy: *Save A&E. Withybush General Hospital must retain 24 hour, 7 days a week, Consultant Led urgent care*. The Petition closed on 18th May 2022 and was considered by the Petitions Committee on 23rd May 2022, by which time it had collected 11,168 signatures (10,678 electronic signatures and 490 signatures on paper).

The Petitions Committee agreed that as the Petition had collected over 10,000 signatures it would be debated in the Senedd Chamber. The debate took place on 29th June 2022, led by the Chair of the Petitions Committee, with contributions from local constituency Members of the Senedd: Paul Davies (Member of the Senedd for Preseli and North Pembrokeshire); Samuel Kurtz (Member of the Senedd for); Cefin Campbell (Regional Member of the Senedd); and Jane Dodds (Regional Member of the Senedd). The Minister for Health and Social Services responded on behalf of the Welsh Government. The Senedd agreed the motion to note the Petition.

On 12th July 2022, the Petitions Committee had been provided with additional evidence from the petitioner, and there was a further discussion. The Chair referred to the petition having 11,168 signatures that led to the Plenary Debate on 29th June 2022, led by local and regional Members in the Chamber, and thanked the petitioner and the signatories; the Petition was then closed.

A Regional Collaboration for Health (ARCH): Swansea Bay City Deal

Members are advised that an Agreement dated 29th August 2018 between Carmarthenshire County Council (1) Neath Port Talbot County Borough Council (2) Pembrokeshire County Council (3) and the City and County of Swansea (4) established the Swansea Bay City Region Joint Committee for a term of 15 years from 29th August 2018. Carmarthenshire County Council was appointed as the Accountable Body responsible for the obligations set out in the Agreement.

The UHB is a co-opted partner on the Joint Committee and is also able to be co-opted onto the Programme Board as a non-voting member, and has committed to an annual payment of £50k for 2018/19, 2019/20, 2020/21, 2021/22 and 2022/23 (5 years) to support Swansea Bay City Deal. The same obligation is placed on other co-opted partners (Swansea University, University of Wales Trinity St David and Swansea Bay UHB).

I consider and recommend that we continue this relationship as it ensures our close partnership with the Swansea Bay City Deal and supports the UHB's Programme Business Case and the Pentre Awel development in Llanelli.

Carmarthenshire County Council has requested that the UHB signs a letter of commitment to support this arrangement and I am seeking Members' agreement to the final payment of £50k for 2022/23.

Update on the Joint Executive Team Meeting: 13th July 2021

Pre-COVID-19, members of the Executive Team and I met bi-annually with the Chief Executive NHS Wales and members of his senior team as a Joint Executive Team (JET). These meetings have resumed by Teams virtually, with the most recent end of year meeting held on 13th July 2022.

As always, I was pleased with the level of discussion at the meeting and my team valued the opportunity to discuss progress and challenges on their areas of responsibility, and appreciated the feedback from the Health & Social Services Group's Executive Team.

It was acknowledged that the impact of COVID-19 continued to be felt across the UHB in 2021/22, with waves of COVID infections in our community and hospitals, resulting in unprecedented pressures in the UHB's Urgent and Emergency Care system. However, despite and because of this, the UHB has driven forward a number of changes, including being the first in Wales to introduce direct admissions from the ambulance service to our Same Day Emergency Care teams, and working in partnership with WAST to deliver the Physician Triage Assessment and Streaming (PTAS) model.

The meeting focused on 2021/22 and the UHB provided information about its year-end performance, with an acknowledgement that performance at year-end was not where the UHB wanted it to be, providing assurance that the position had improved since that time. The UHB's ambition was recognised, and it was accepted that all NHS Wales organisations were in similar situations but the UHB needed to focus on a consistent approach across all specialities.

The meeting included a detailed and helpful discussion about quality and safety, with a recognition of the work undertaken nationally by Executives in this area and a confidence in the UHB's focus. The UHB provided assurance that it is undertaking a bespoke review of pressure damage to consider its approach, as well as focusing on hospital acquired infections that remain a challenge. There was a discussion about the importance of ensuring that patient outcome and experience reflected the positive strategic work, and assurance provided that the UHB was on a journey in measuring the impact on patient experiences, as this was recognised as an important indicator of safe services.

The discussion on the innovative schemes in workforce and organisation development was positive, with our Grown Your Own model now being replicated across NHS Wales.

In summary, it was acknowledged that 2021/22 was another challenging year for the UHB but despite this, a number of important milestones had been achieved. There continued to be challenges ahead for all NHS Wales bodies, but the UHB had particular challenges in responding and delivering on its waiting list backlog, delivering a three-year plan and its financial position. Welsh Government wanted to work alongside the UHB to support these areas.

Argymhelliad / Recommendation

The Board is invited to:

- **Endorse** the Register of Sealings (**Appendix A**) since the previous report on 26th May 2022;
- **Note** the status report for Consultation Documents (**Appendix B**) received/responded to;
- **Note** the Continuing Healthcare (CHC) and Funded Nursing Care (FNC) fee uplift for 2022/23;
- **Agree** to the continued relationship with Swansea Bay City Deal and approve the payment of £50k for 2022/23 to support this partnership.

Amcanion: (rhaid cwblhau)

Objectives: (must be completed)

Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Not Applicable
Safon(au) Gofal ac Iechyd: Health and Care Standard(s):	All Health & Care Standards Apply
Amcanion Strategol y BIP: UHB Strategic Objectives:	All Strategic Objectives are applicable
Amcanion Cynllunio Planning Objectives	All Planning Objectives Apply
Amcanion Llesiant BIP: UHB Well-being Objectives: Hyperlink to HDdUHB Well-being Objectives Annual Report 2018-2019	9. All HDdUHB Well-being Objectives apply

Gwybodaeth Ychwanegol:

Further Information:

Ar sail tystiolaeth: Evidence Base:	Chief Executive's meetings (internal, external and NHS Wales wide), diary and correspondence
Rhestr Termiau: Glossary of Terms:	Included within the body of the report
Partion / Pwyllgorau â ymgynhorwyd ymlaen llaw y Cyfarfod Bwrdd Iechyd Prifysgol: Parties / Committees consulted prior to University Health Board:	Not Applicable

Effaith: (rhaid cwblhau) Impact: (must be completed)	
Ariannol / Gwerth am Arian: Financial / Service:	Any issues are identified in the report
Ansawdd / Gofal Claf: Quality / Patient Care:	Any issues are identified in the report
Gweithlu: Workforce:	Any issues are identified in the report
Risg: Risk:	<p>This report provides evidence of current key issues at both a local and national level, which reflect national and local objectives and development of the partnership agenda at national, regional and local levels.</p> <p>Ensuing that the Board is sighted on key areas of its business, and on national strategic priorities and issues, is essential to assurance processes and related risks.</p>
Cyfreithiol: Legal:	Any issues are identified in the report
Enw Da: Reputational:	Any issues are identified in the report
Gyfrinachedd: Privacy:	Not Applicable
Cydraddoldeb: Equality:	<ul style="list-style-type: none"> • Has EqIA screening been undertaken? Not on the Report • Has a full EqIA been undertaken? Not on the Report

Appendix A - Register of Sealings from 4th May 2022 – 15th July 2022

Entry Number	Details	Date of Sealing
366	Form of Agreement by Deed relating to Confirmation Notice No.1 Glangwili General Hospital Fire Precautions Works Phase 1 between Hywel Dda University Health Board and Lee Wakemans Limited	08/06/2022
367	Form of Agreement by Deed relating to Confirmation Notice No.1 Glangwili General Hospital Fire Precautions Works Phase 1 between Hywel Dda University Health Board and Mace Limited	08/06/2022
368	Form of Agreement by Deed relating to Confirmation Notice No.1 Glangwili General Hospital Fire Precautions Works Phase 1 between Hywel Dda University Health Board and Integrated Health Projects (IHP)	08/06/2022
369	Tenancy Relating to: Unit 7 The Beacon Centre for Enterprise, Dafen, Llanelli between (1) Carmarthenshire County Council (2) Hywel Dda University Health Board	08/06/2022
370	Call off Contract for Regional Project Manager for Fire Precautions Upgrade Works at Withybush General Hospital, Haverfordwest, Phase 2 between Hywel Dda University Local Health Board and Mace Limited	05/07/2022
371	Call off Contract for Regional Supply Chain Partner for Fire Precautions Upgrade Works at Withybush General Hospital, Haverfordwest, Phase 2 between Hywel Dda University Local Health Board and Integrated Health Projects (IHP)	05/07/2022
372	Provision of NEC3 Professional Supervisor Services for Phase 1, Glangwili General Hospital, Fire Precautions Upgrade Scheme between Hywel Dda University Local Health Board and DRAC Consulting Limited	05/07/2022
373	Framework Agreement 2 for the Provision of Construction Works up to £200K for Hywel Dda (Region B) between Hywel Dda University Health Board and Lewis Construction Building Contractors Wales Ltd	05/07/2022

Appendix A - Register of Sealings from 4th May 2022 – 15th July 2022

374	Framework Agreement 2 for the Provision of Construction Works between £200K - £2M for Hywel Dda (Region B) between Hywel Dda University Health Board and Lewis Construction Building Contractors Wales Ltd	05/07/2022
375	Framework Agreement 2 for the Provision of Construction Works up to £200K for Hywel Dda (Region B) between Hywel Dda University Health Board and T. Richard Jones (Betws) Limited	05/07/2022
376	Framework Agreement 2 for the Provision of Construction Works between £200K - £2M for Hywel Dda (Region B) between Hywel Dda University Health Board and T. Richard Jones (Betws) Limited	05/07/2022
377	Framework Agreement 2 for the Provision of Construction Works between £200K - £2M for Hywel Dda (Region B) between Hywel Dda University Health Board and John Weaver (Contractors) Limited	05/07/2022
378	Framework Agreement 2 for the Provision of Construction Works up to £200K for Hywel Dda (Region B) between Hywel Dda University Health Board and Edmunds Webster Limited	05/07/2022

Appendix B: Consultations Update Status Report up to 15th July 2022

Ref No	Name of Consultation (hyperlink included for online consultations)	Consulting Organisation	Consultation Lead	Received On	CLOSING DATE	Response Sent
484	Liberty Protection Safeguards	Welsh Government	Andrew Carruthers, Liz Carroll, Sarah Roberts, Madeleine Peters, Stewart Mills, Chris Sayer, Ceri Jones	25.03.2022	07.07.2022	Online response submitted 01.07.2022
485	Policy for the development, review and update of WHSSC policies: Policy for Policies, CPL-024 and WHSSC Equality Impact Assessment Policy (EQIA), CPL-025	Welsh Health Specialised Services Committee	Lisa Gostling, Anna Bird, Helen Sullivan, Kathryn Cobley	16.03.2022	26.04.2022	26.04.2022
486	Trauma-informed Wales Framework - A Societal Approach to understanding, preventing and supporting the impacts of Trauma and Adversity	The Adverse Childhood Experiences (ACE) Support Hub and Traumatic Stress Wales	Mandy Rayani, Jo McCarthy, Dawn Davies, Mandy Nichols-Davies, Bethan Lewis, Angela Lodwick	23.03.2022	17.06.2022	16.06.2022
487	All Wales Guidance for Prescribing Intervals	All Wales Therapeutics and Toxicology Centre	Jill Paterson, Jenny Pugh-Jones, Robert Bevan	11.04.2022	12.05.2022	28.04.2022

Appendix B: Consultations Update Status Report up to 15th July 2022

Ref No	Name of Consultation (hyperlink included for online consultations)	Consulting Organisation	Consultation Lead	Received On	CLOSING DATE	Response Sent
488	CP174, Paediatric Epilepsy Surgery Commissioning Policy	Welsh Health Specialised Services Committee	Prof Phil Kloer, Dr Damitha Ratnasinghe, Dr Prem Pitchaikani, Nick Davies	11.05.2022	08.06.2022	17.06.2022
489	Monitoring and reporting strategy for the new Liberty Protection Safeguards	Healthcare Inspectorate Wales	Andrew Carruthers, Madeleine Peters - lead, Stewart Mills, Chris Sayer, Ceri Jones	12.05.2022	07.07.2022	01.07.2022
490	The Corporate Joint Committee (General) (No.2) (Wales) Regulations 2022	Welsh Government	Sian-Marie James, Joanne Wilson	29.03.2022	23.05.2022	23.05.2022
491	Changes to requirements on providers of certain regulated social care services	Welsh Government	Jill Paterson, Vicki Broad, Kelvin Barlow	25.05.2022	18.07.2022	Joint Response via RPB
492	Proposed Service Specification for Adult Specialised Endocrinology Services for people resident in Wales	NHS Wales Health Collaborative	Sam Rice	06.06.2022	08.07.2022	contribution via the working group
493	Shaping Wales' Future: Using National Milestones to measure	Welsh Government	Lisa Gostling, Huw Thomas, Lee Davies, Jo McCarthy, Catherine Evans, Helen Sullivan	21.06.2022	12.09.2022	

Appendix B: Consultations Update Status Report up to 15th July 2022

Ref No	Name of Consultation (hyperlink included for online consultations)	Consulting Organisation	Consultation Lead	Received On	CLOSING DATE	Response Sent
	our Nation's progress (wave two)					
494	Dentistry	Welsh Parliament	Jill Paterson, Mary Owen, Rhian Bond, Amanda Whiting	12.07.2022	16.09.2022	
495	Mental Health support in Higher Education	Welsh Parliament	Andrew Carruthers, Liz Carroll, Karen Amner	15.07.2022	07.11.2022	