

**CYFARFOD BWRDD PRIFYSGOL IECHYD  
UNIVERSITY HEALTH BOARD MEETING**

<b>DYDDIAD Y CYFARFOD: DATE OF MEETING:</b>	28 July 2022
<b>TEITL YR ADRODDIAD: TITLE OF REPORT:</b>	Implementing the Healthier Mid and West Wales Strategy - Programme Business Case Update
<b>CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:</b>	Lee Davies, Director of Strategic Development & Operational Planning
<b>SWYDDOG ADRODD: REPORTING OFFICER:</b>	Paul Williams, Assistant Director of Strategic Planning (Programme Manager)

**Pwrpas yr Adroddiad (dewiswch fel yn addas)**

**Purpose of the Report (select as appropriate)**

Er Gwybodaeth/For Information

**ADRODDIAD SCAA  
SBAR REPORT**

**Sefyllfa / Situation**

The purpose of this paper is to provide an update on the progress made in respect of implementing the Healthier Mid & West Wales Strategy – Programme Business Case (PBC) in advance of discussions at Public Board on the 4<sup>th</sup> August, 2022 where the Board will be considering the next steps in the process to identify a preferred site for the new urgent and planned care hospital.

**Cefndir / Background**

At the January 2022 Public Board meeting, the Programme Business Case (PBC) to support the delivery of our strategy - *A Healthier Mid & West Wales* (AHMWW) was approved for submission to Welsh Government (WG) and was submitted to WG on 2<sup>nd</sup> February 2022.

This report provides an update on the work undertaken since the submission of the PBC building on the last report to Board on 9<sup>th</sup> June, 2022.

Throughout the PBC process, the UHB has been working closely with the Consultation Institute (a not-for-profit organisation that sets the standards for best practice in public engagement and consultation).

The Board is asked to note the current position and to discuss any emerging issues which will need to be managed by the Programme Group.

**Asesiad / Assessment**

**Programme Business Case Update**

The current position remains that the UHB has approved the Programme Business Case in January, 2022 Board Meeting, and that this was submitted to Welsh Government on 2<sup>nd</sup> February 2022. WG scrutiny questions were returned on 26<sup>th</sup> April 2022. UHB representatives attended the WG Infrastructure Investment Board (IIB) meeting on 27<sup>th</sup> May, 2022 to discuss

the Programme Business Case and the strategic case for change. Feedback is awaited from Welsh Government on the next steps of development of the Programme.

### **Land Selection**

An important element for the implementation of the Health and Care Strategy is the development of a new urgent and planned care hospital in the zone between Narberth and St Clears. Work has been progressing to conclude four appraisal workstreams to inform the Board discussion at the 4<sup>th</sup> August 2022 Public Board meeting. These are:

- Technical Appraisal
- Clinical Appraisal
- Workforce Appraisal
- Financial and Economic Appraisal

The outcome reports for each workstream are being drafted to form part of the papers for the meeting of the Public Board on 4<sup>th</sup> August 2022.

#### *Technical Appraisal*

The process and methodology has been the subject of previous reporting to the Board. The final stage in the technical appraisal process was a workshop on 28<sup>th</sup> June 2022 to score the technical appraisal criteria. This workshop was facilitated by a representative from the Consultation Institute.

In accordance with commitments previously given by Board, the public participants in this workshop represented a majority of 52% of the final scoring in relation to the shortlist of 5 potential sites, these being one in Narberth and two sites in each of Whitland and St Clears.

The UHB has now put into the public domain details of the location of each site and the technical information used in support of the scoring workshop.

#### *Clinical Appraisal*

A comprehensive clinical engagement process was established to undertake the clinical appraisal in support of the site identification. This was led by a Project Group with oversight from an Executive Steering Group

The clinical appraisal has undertaken an objective assessment of the clinical implications of siting the new hospital at the east, west and central locations of the agreed zone for the following:

- Paediatric, obstetric, and neonatal care services
- Stroke services

A range of engagement activities took place with supporting evidence and information.

#### *Workforce Appraisal*

A comprehensive workplan was developed to undertake the workforce appraisal. This included:

- Travel time analysis
- Alignment to other streams of work and defining boundaries
- Stakeholder mapping
- Clear identification of Risks, Assumptions and Issues
- Development of a clear methodology to use robust data and analysis
- Identifying areas of further work / exploration as the programme matures

The output report provides information on the assessment of implications on workforce for the geographic locations of the shortlist of sites and for the categories of workforce explored.

### *Finance and Economic Appraisal*

The work of the group has primarily been in relation to the assessment of the following key issues:

- Comparison of the differential capital cost assessments for the development of each site including any known site abnormal costs
- Identification of any significant additional revenue costs that differentiate between sites
- To assess at a high level if there are differential economic benefits/disbenefits of each site option

### **Quality Assurance Certification**

The process followed by the UHB has been the subject of quality assurance certification review by the Consultation Institute. Interim feedback is positive and a formal letter on completion of the appraisal reporting process will follow.

### **Equality and Health Impact Assessment (EHIA)**

The Equality and Health Impact Assessment has been part of the appraisal workstreams and this information is being utilised to update the EHIA report which was submitted as part of the Programme Business Case papers and will form part of the pack for the August 2022 Board meeting. Key actions undertaken include:

- An online focus group with the public independently facilitated by the Consultation Institute held to consider actual or potential equality impacts.
- A public questionnaire “Help us to understand how the location of the new urgent and planned care hospital may affect you” conducted between 1<sup>st</sup> and 14<sup>th</sup> June 2022.

### **Argymhelliad / Recommendation**

The Board is asked to **NOTE** the work underway which will be reported to Public Board on 4<sup>th</sup> August 2022

<b>Amcanion: (rhaid cwblhau) Objectives: (must be completed)</b>	
Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Risk 1196 - Insufficient investment in facilities/equipment/digital infrastructure (risk score 16)
Safon(au) Gofal ac Iechyd: Health and Care Standard(s):	1.1 Health Promotion, Protection and Improvement
Amcanion Strategol y BIP: UHB Strategic Objectives:	All Strategic Objectives are applicable
Amcanion Cynllunio Planning Objectives	All Planning Objectives Apply

Amcanion Llesiant BIP: UHB Well-being Objectives: <a href="#">Hyperlink to HDdUHB Well-being Objectives Annual Report 2018-2019</a>	9. All HDdUHB Well-being Objectives apply
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<b>Gwybodaeth Ychwanegol: Further Information:</b>	
Ar sail tystiolaeth: Evidence Base:	Contained in the body of the report.
Rhestr Termiau: Glossary of Terms:	Contained in the body of the report.
Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y Cyfarfod Bwrdd Iechyd Prifysgol: Parties / Committees consulted prior to University Health Board:	Land Workstream Programme Group Strategic Development & Operational Delivery Committee Executive Team

<b>Effaith: (rhaid cwblhau) Impact: (must be completed)</b>	
<b>Ariannol / Gwerth am Arian: Financial / Service:</b>	The PBC sets out both the revenue and capital funding assumptions for the programme including a detailed Financial Case section in the PBC.
<b>Ansawdd / Gofal Claf: Quality / Patient Care:</b>	Implicit within the PBC. This is an integral part of the PBC case for change.
<b>Gweithlu: Workforce:</b>	Implicit within the PBC. This is an integral part of the PBC case for change and is the subject of Workforce Appendix which is being finalised for submission to WG in support of the PBC.
<b>Risg: Risk:</b>	Risk 1196 Insufficient investment in facilities/equipment/digital infrastructure
<b>Cyfreithiol: Legal:</b>	Implicit within the PBC
<b>Enw Da: Reputational:</b>	Implicit within the PBC
<b>Gyfrinachedd: Privacy:</b>	Implicit within the PBC
<b>Cydraddoldeb: Equality:</b>	Included within the PBC is Equality & Health Impact Assessment which will remain 'live' through the duration of the programme