

CYFARFOD BWRDD PRIFYSGOL IECHYD UNIVERSITY HEALTH BOARD MEETING

DYDDIAD Y CYFARFOD: DATE OF MEETING:	28 July 2022
TEITL YR ADRODDIAD: TITLE OF REPORT:	Statutory Partnerships Update
CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:	Jill Paterson, Director of Primary Care, Community and Long Term Care Lisa Gostling, Director of Workforce and OD Dr Joanne McCarthy, Deputy Director of Public Health
SWYDDOG ADRODD: REPORTING OFFICER:	Anna Bird, Assistant Director - Strategic Partnerships, Diversity and Inclusion

Pwrpas yr Adroddiad (dewiswch fel yn addas)

Purpose of the Report (select as appropriate)

Ar Gyfer Trafodaeth/For Discussion

ADRODDIAD SCAA SBAR REPORT

Sefyllfa / Situation

Hywel Dda University Health Board (HDdUHB) is a statutory member of Public Services Boards (PSBs) in Carmarthenshire, Ceredigion and Pembrokeshire and the West Wales Regional Partnership Board (RPB).

The purpose of this report is to provide an update to the Board in respect of the recent work of these respective governance structures.

Cefndir / Background

PSBs were established under the Well-being of Future Generations (Wales) Act 2015 (the Act), with the purpose of improving the economic, social, environmental and cultural well-being of populations within their geographic areas by strengthening joint working across all public services in Wales. The effective working of PSBs is subject to overview and scrutiny by the Well-being of Future Generations Commissioner and Audit Wales, as well as by designated Local Authority overview and scrutiny committees.

The Well-being of Future Generations (Wales) Act 2015 requires each local authority area in Wales to establish a Public Services Board (PSB). HDdUHB is therefore a member of the relevant PSBs, and is represented by the Chair, the Deputy Chief Executive/Medical Director and the Director of Public Health.

The WFGA places a collective well-being duty on each Board to improve the economic, social, environmental, and cultural well-being of its area through its contribution to meeting seven national Well-being Goals established by Welsh Government. In broad terms the well-being duty means that a PSB must:

1. Assess the state of well-being in its area (i.e. prepare and produce a “Local Assessment of Well-being”). The first Assessments were published in May 2017 and must be refreshed at least once in every electoral cycle.
2. Set local objectives (i.e. “Well-being Objectives”) to maximise its contribution within its area to achieving the national Well-being Goals.
3. Prepare and publish a plan (i.e. “Well-being Plan”) setting out its local objectives and the steps it proposes to take to meet them.
4. Take all reasonable steps to meet its objectives.

Regional Partnership Boards, based on Local Health Board footprints, became a legislative requirement under Part 9 of the Social Services and Wellbeing (Wales) Act 2014 (SSWBWA). Their core remit is to promote and drive the transformation and integration of health and social care within their areas. RPBs have planning responsibilities, including the duty to undertake Population Needs Assessments, Market Stability Assessments and to develop Area Plans. RPBs also have a central function in relation to funding allocations to support integration, particularly with respect to the current Welsh Government Regional Integration Fund (RIF). The Regional Partnership Board relevant to the Hywel Dda area is known as the West Wales Care Partnership.

Carmarthenshire Public Services Board (PSB)

The PSB meeting took place on-line on 8th March 2022 and the substantive agenda item was to review of the final version of the Well-being Assessment. This was subsequently approved by PSB members, subject to minor changes, and the Assessment has now been published on the PSB’s website (details below) along with a range of supporting documents:

- Consultation and Involvement report
- Data source document, Environment
- Climate Change Analysis
- Community Well-being profiles for each of the six 6 Upper Super Output Areas in the county
- Case studies showing interventions implemented in response to the challenges identified in the Assessment

The PSB agreed the timescales for the various stages to develop its Well-being Plan in order to meet the deadline for publication by May 2023. A workshop has since been held with partners to inform the development of the new well-being objectives and these are to be formally agreed at the PSB’s next meeting on 12th July 2022.

The other main topic of PSB discussion at its meeting in March was on the implications of NRW’s Phosphate Guidance for Land Use. An overview was given of the damaging effects of phosphates in rivers and the impacts these have upon local communities. Solutions and next steps were outlined, along with actions taken to date by the County Council.

Further agenda items for the PSB’s next meeting in July include the PSB’s annual report for 2021/22 and presentations on funding opportunities from the Council’s Regeneration Team and future community engagement, working with the Co-Production Network.

A link to the Carmarthenshire PSB website is provided below, where copies of agenda and meeting papers are available to review:

<http://www.thecarmarthenshirewewant.wales/meetings/>

Ceredigion PSB

The PSB met on-line on 7th March 2022 and the substantive agenda item was to review of the final version of the Assessment of Local Well-being. This was subsequently approved by PSB members. The published document is now available here: [Ceredigion Assessment of Local Well-being 2022](#)

The Assessment has been instrumental in the subsequent development of the following four Wellbeing Objectives, which will form the foundation of the 2023-28 Local Wellbeing Plan:

1. We will work together to achieve a sustainable economy that benefits local people and builds on the strengths of Ceredigion.
2. We will work together to reduce inequalities in our communities and use social and green solutions to improve physical and mental health.
3. We will work together to deliver decarbonisation initiatives within Ceredigion to protect and enhance our natural resources.
4. We will work together to enable communities to feel safe and connected and will promote cultural diversity and increase opportunities to use the Welsh language.

Engagement took place during May and June 2022 to gather views as to what the PSB should do to achieve the four objectives. Resulting information is being collated to help inform the draft Local Wellbeing Plan 2023-2028. It is proposed that the Plan will be consulted upon in September 2022.

A link to the agenda and papers of Ceredigion PSB is provided below:

<https://www.ceredigion.gov.uk/your-council/partnerships/ceredigion-public-services-board/public-services-board-meetings/>

Pembrokeshire PSB

The PSB met on-line on 15th March to review and agree the final version of Pembrokeshire's Well-being Assessment. This was subsequently approved by PSB members subject to some minor changes prior to publication (See: <https://www.pembrokeshire.gov.uk/public-services-board>).

A further meeting of the PSB was held on 17th May and incorporated a workshop session at which the PSB considered the key findings from the Assessment and started the process of identifying its statutory Well-being Objectives which will set the framework for the next Well-being Plan.

The Objectives are highlighted below and are currently subject to further engagement with key stakeholders and citizens with a view to identifying the detailed activity which can support delivery.

1. Support growth, jobs and prosperity and enable the transition to a more sustainable and greener economy (WBO 1)
2. Work with our communities to reduce inequalities and improve well-being (WBO 2)
3. Promote and support initiatives to deliver decarbonisation, manage climate adaptation and tackle the nature emergency (WBO 3)
4. Enable safe, connected, resourceful and diverse communities (WBO 4)

The PSB met again on 28th June and held another workshop session to support the production of a 'Pembrokeshire 2040' vision. This visioning work will set the direction for the next Well-being Plan and ensure all partners have a shared purpose around the type of

place we want Pembrokeshire to be over the longer term and that collective action can be directed towards achieving that future state. Further visioning workshops are planned over the summer with key stakeholder / thematic groups (e.g., business community, third sector, climate change, health and well-being, young people etc) and will be complemented by 'grass roots' community and citizen engagement work to ensure a bottom-up, co-produced approach to the development of the Well-being Plan.

The PSB continues to receive updates from its constituent working groups - currently focussing on key issues such as poverty and climate change.

A link to the agenda and papers of Pembrokeshire PSB is provided below:
<https://www.pembrokeshire.gov.uk/public-services-board/psb-agendas-and-minutes>

Regional Partnership Board (RPB) Update

Since the last report submission deadline, the RPB met on 16th May; the meeting included discussion on the following substantive items:

- Accelerated Cluster Development
- Dementia Strategy
- Regional Health and Social Care Integration Fund (RIF)
- Intermediate Care Fund (ICF) end of year/ programme

Meeting notes will be available upon translation on the West Wales Care Partnership Website: [West Wales Care Partnership \(wwcp.org.uk\)](http://West%20Wales%20Care%20Partnership%20(wwcp.org.uk))

West Wales Care Partnership Team

West Wales Care Partnership Team support the Regional Partnership Board (RPB) in meeting their responsibilities as set out in: [part-9-statutory-guidance-partnership-arrangements.pdf \(gov.wales\)](#) Their responsibilities include:

- The production of strategic documents including the Population Assessment, Market Stability Report and Area Plan
- The provision of strategic programme and project management capacity in relation to grant funded initiatives which have included the Integrated Care Fund (ICF) and Transformation Fund (TF)
- The support and facilitation of a range of regional strategic initiatives
- Supporting the governance of the RPB, its executive group and infrastructure of working groups

The core team is hosted by Carmarthenshire County Council on behalf of the partnership. In addition, specific partnership posts are hosted by Hywel Dda University Health Board and Ceredigion County Council. The team has been funded through the local authority Delivering Transformation fund. Additional capacity has been provided through the ICF & TF. These grants have now ended and are superseded by the Regional Integration Fund (RIF). The team has evolved, developing incrementally, linked to the availability of funding. This has been similar throughout Wales. The RIF now provides additional dedicated resource through the 'Regional Infrastructure Fund' element which will enable us to consolidate the existing team and create additional capacity.

A review has been undertaken by the Regional Partnership Programme Manager and a proposal developed to:

1. Confirm the existing structure of the team and associated posts
2. Consider the Role and Identity of the team
3. Outline issues in relation to individual posts within the team for decision
4. Confirm the funding available and agree a budget for 2022-23
5. Propose a structure for 2022 onwards

This will be considered by the IEG (Integrated Executive Group) of the RPB in July 2022.

Partnership Governance

The Regional Partnership Board governance structure in West Wales requires review. This review commenced in 2021 and a short discussion paper was produced by IPC to propose a revised structure. This was produced prior to the Regional Integration Fund (RIF) Guidance being published by Welsh Government, which sets out their expectations to develop 6 National Models of Care: <https://gov.wales/health-and-social-care-regional-integration-fund>

In parallel to the RIF guidance, the policy guidance which has been developed by Welsh Government in respect of Urgent and Emergency Care and Accelerated Cluster Development:

[Six goals for urgent and emergency care: policy handbook for 2021 to 2026 | GOV.WALES](#)

[Accelerated Cluster Development Toolkit - Primary Care One \(nhs.wales\)](#)

A common theme within the guidance is the need to integrate systems between secondary care, primary care, social care and community services. There is an inherent tension between the delivery at local authority/cluster/community level and the regional plans and programmes required by Welsh Government. The Regional Partnership Board is increasingly seen as the vehicle for managing these tensions and coordinating effective planning.

A review has been undertaken by the Regional Programme Manager and proposes a structure of working groups which build upon and streamline existing arrangements. The paper was produced following a series of discussions with IEG members, organisational and workstream leads. This will be considered by the IEG (Integrated Executive Group) of the RPB in July 2022.

Health and Social Care Regional Integration Fund

As reported to the last Board, the Health and Social Care Regional Integration Fund (the RIF) replaces and builds upon the progress made under the previous Integrated Care Fund (ICF) and Transformation Fund (TF). The RIF is a 5-year fund to deliver a programme of change from April 2022 to March 2027 and will seek to create sustainable system change through the integration of health and social care services. The key features of RIF, including national guidance and regional arrangements for hosting and decision making, were comprehensively reported to the 31st March Board meeting. The national guidance can be found here:

<https://gov.wales/health-and-social-care-regional-integration-fund>

A detailed Investment Proposal was submitted to Welsh Government on 11th June, setting out our 6 Regional Integrated Programmes. The RIF will enable us to deliver against our

ambitions for Integrated Health and Social Care in West Wales. This is a transitional year and we have confirmed our intention to deliver 6 Regional Programmes, in line with Welsh Government's National Models of Care. These are:

1. Community based care – prevention and community coordination
2. Community based care – complex care closer to home
3. Promoting good emotional health and well-being
4. Supporting families to stay together safely, and therapeutic support for care experienced children
5. Home from hospital services
6. Accommodation based solutions

The programmes have been developed this year through a collaborative process which has brought together county based and regional projects into this new framework. This has resulted in an over-commitment in each county against the RIF funding available. However, this has been agreed on the basis that, as this is a new programme, there will need to be slippage and the over-commitment will need to be reduced and managed in-year.

Argymhelliad / Recommendation

The Board is asked to:

- **NOTE** the updates provided in relation to the work of the PSBs, including that relating to Wellbeing Assessments, Wellbeing Objectives and Wellbeing Plans
- **NOTE** the update on recent activity of the RPB

Amcanion: (rhaid cwblhau)

Objectives: (must be completed)

Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfreol: Datix Risk Register Reference and Score:	Not applicable
Safon(au) Gofal ac Iechyd: Health and Care Standard(s):	Governance, Leadership and Accountability
Amcanion Strategol y BIP: UHB Strategic Objectives:	All Strategic Objectives are applicable
Amcanion Cynllunio Planning Objectives	All Planning Objectives Apply
Amcanion Llesiant BIP: UHB Well-being Objectives: Hyperlink to HDdUHB Well-being Objectives Annual Report 2018-2019	4. Improve Population Health through prevention and early intervention, supporting people to live happy and healthy lives 8. Transform our communities through collaboration with people, communities and partners

Gwybodaeth Ychwanegol: Further Information:	
Ar sail tystiolaeth: Evidence Base:	Well-being of Future Generations (Wales) Act 2015 Social Services and Well-being (Wales) Act 2014
Rhestr Termau: Glossary of Terms:	Contained within the body of the report.
Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y Cyfarfod Bwrdd Iechyd Prifysgol: Parties / Committees consulted prior to University Health Board:	Not applicable

Effaith: (rhaid cwblhau) Impact: (must be completed)	
Ariannol / Gwerth am Arian: Financial / Service:	HDdUHB staff time to support progression of PSB project and delivery group meetings being established to drive forward implementation of the Well-being Plans. The Regional Partnership Board is working collaboratively to deliver A Healthier West Wales. Welsh Government are transitioning from Transformation Funding and Integrated Care Funding to a new Health and Social Care Regional Integration Fund (RIF). This funding will flow into the Health Board but its use must be agreed through the RPB. Guidance issued in relation to the new fund also identifies a requirement to identify an element of match-funding in order to be eligible for RIF funding.
Ansawdd / Gofal Claf: Quality / Patient Care:	Improving the well-being of the population is at the forefront of the two key pieces of legislation that provide a focus for PSBs and RPBs. "A Healthier West Wales: Transformation proposal by the West Wales Regional Partnership Board" embraces a "through-age" model which will support people in Starting and Developing Well; Living and Working Well; and Growing Older Well.
Gweithlu: Workforce:	Implementing the five ways of working required under the Well-being of Future Generations (Wales) Act 2015 should lead to increased collaboration and integration between services, professionals and communities. "A Healthier West Wales: Transformation proposal by the West Wales Regional Partnership Board" includes a key programme of work focused on "an asset-based workforce". This work will be refreshed as part of the development of new proposals to implement the requirements of the new Regional Integration Fund.
Risg: Risk:	Whilst each PSB Well-being Plan is different, there are consistent themes of activity. There is a risk that whilst addressing local need, there may be some inconsistency in approach between counties for our wider population. We have a duty as PSB members to encourage consistency of approach where appropriate in order to minimise inequity. Resourcing the project and delivery groups of PSBs could be considered an "add on"

	<p>responsibility by staff and the synergy with achieving HDdUHB's goals need to be understood.</p> <p>Transition from the current RPB funding streams (ICF and Transformation) to the new Health and Social Care Regional Integration Fund will require risk consideration, in particular to manage any requirements of projects which don't meet the new criteria or which require evidence of match funding.</p>
Cyfreithiol: Legal:	<p>It is a statutory duty for each PSB to produce a Well-being Plan and Area Plan and for the UHB as named statutory partners to work with the PSBs and RPB to support the development and delivery of the actions within the Plan.</p>
Enw Da: Reputational:	<p>There is a statutory requirement for HDdUHB to contribute to the work of the PSBs and RPB. There is a statutory duty for the UHB to work in partnership with its three partner local authorities to transform health and social care delivery. The RPB Governance arrangements for an essential framework to support operational action.</p>
Gyfrinachedd: Privacy:	Not applicable
Cydraddoldeb: Equality:	<p>The focus of equality runs throughout the work of the PSBs and the RPB and aligns to a number of the Well-being goals: A More Equal Wales, A Healthier Wales, A More Prosperous Wales, A Wales of Cohesive Communities. This is an update paper therefore no EqIA screening has been undertaken.</p>