

CYFARFOD BWRDD PRIFYSGOL IECHYD
UNIVERSITY HEALTH BOARD MEETING

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| DYDDIAD Y CYFARFOD: DATE OF MEETING: | 09 June 2022 |
| TEITL YR ADRODDIAD: TITLE OF REPORT: | Implementing the Healthier Mid and West Wales Strategy – Technical appraisal of the shortlisted sites for the new Urgent & Planned Care Hospital. |
| CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR: | Lee Davies, Director of Strategic Development & Operational Planning |
| SWYDDOG ADRODD: REPORTING OFFICER: | Paul Williams, Assistant Director of Strategic Planning (Programme Manager) |

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| Pwrpas yr Adroddiad (dewiswch fel yn addas) Purpose of the Report (select as appropriate) |
| Ar Gyfer Penderfyniad/For Decision |

ADRODDIAD SCAA
SBAR REPORT

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| <p><u>Sefyllfa / Situation</u></p> <p>The purpose of this report is to request Board endorsement of the weighted criteria determined through a workshop held on 25th May 2022 for the technical appraisal of the shortlisted sites for the new Urgent & Planned Care Hospital.</p> |
| <p><u>Cefndir / Background</u></p> <p>The Board has discussed and endorsed the recommended shortlist of five sites (appraisal process and methodology) at:</p> <ul style="list-style-type: none"> • Public Board Meeting on 31st March 2022 • In-Committee Board on 31st March 2022 • Board Seminar on 7th April 2022 <p>As previously reported, this includes one site in Narberth, and two sites in each of Whitland and St Clears.</p> <p>Four appraisal workstreams have been established as follows:</p> <ul style="list-style-type: none"> • Technical • Clinical • Workforce • Financial and Economic <p>Communication and Engagement and Equalities sub-groups are also established, working alongside the appraisal workstreams.</p> <p>This report only relates to the technical appraisal workstream.</p> |

Technical Appraisal Workstream

The technical appraisal process previously endorsed by Board included an evaluation criteria workshop, held on 26th April, 2022, to debate and discuss the proposed technical appraisal criteria for the evaluation of the shortlisted sites. The outcome of this workshop was endorsed by the Board on 26th May 2022. A workshop was held on 25th May, 2022 to weight those evaluation criteria, which included 52% public representation, with the remaining 48% comprising of UHB invited participants (staff) and other stakeholders. The outcome of the workshop is set out in the Assessment section of this report.

Asesiad / Assessment

On 25th May 2022, a virtual workshop was held with the public, staff, key stakeholders and expert advisers to 'weight' or assign priority of the relative importance of the technical criteria to be used in the evaluation of the shortlisted sites.

The workshop was hosted by the Assistant Director of Planning and independently facilitated by the Consultation Institute.

Voting was limited to the public and qualifying staff members. To achieve the 'balanced room', votes from public stakeholders were in the majority, consistent with the commitment previously endorsed by the Board.

In preparation for the workshop, efforts were made to ensure sufficient public representation across a range of characteristics and geographical areas. Whilst the workshop was extremely positive and there was good input from the public delegates, some participants withdrew a few days before and on the day, meaning that the representation was not as comprehensive as planned. A report is being completed which details the efforts made over the period leading up to the workshop to ensure geographic representation and representation from those with protected characteristics under equalities legislation. The key issue to note, however, was that the desired 52% / 48% split of public representation to staff was achieved.

The structure of the workshop included:

- The background and context, with opportunity for question and answers
- Presentation of the technical criteria, with opportunity for question and answers
- Weighting of the technical criteria by the public and staff representatives through an online system 'Mentimeter'.

There were 22 public and 20 staff votes received, resulting in 52.38% public representation in the vote.

Main themes and questions included:

- How the process has come together in considering the technical appraisal alongside the other appraisal workstreams, including how issues from a public perspective such as workforce considerations should be treated in the technical appraisal
- The balance of representation amongst the public attending the two workshops and how this was derived
- Nuances between the criteria and perception of any overlap between criteria
- Methodologies and/or definition used when collecting information in support of the technical appraisal, ie types of population data used
- Clarity on whether specific considerations concerned with geographical areas have been included as part of the land appraisal process

There were also a number of observations from participants who included their views as part of the 'chat' facility.

The workshop output scoring pattern is shown below:

| Criteria | Frequency of Score Provided | | | | | | | | | | Total Number Scoring |
|--|-----------------------------|---|---|---|---|----|----|----|----|----|----------------------|
| | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | |
| Site conditions | 4 | 2 | 5 | 3 | 7 | 10 | 2 | 3 | 3 | 3 | 42 |
| Infrastructure, Access & Active Travel | 1 | 1 | 2 | 1 | 3 | 2 | 9 | 16 | 2 | 5 | 42 |
| Environment and Ecology | 2 | 2 | 6 | 2 | 9 | 11 | 4 | 4 | 1 | 1 | 42 |
| Efficiency of Design | 1 | 1 | 0 | 3 | 5 | 5 | 12 | 11 | 3 | 1 | 42 |
| Sustainability | 0 | 1 | 2 | 1 | 5 | 7 | 8 | 10 | 5 | 3 | 42 |
| Acquisition & Planning | 6 | 2 | 5 | 7 | 4 | 3 | 6 | 5 | 1 | 3 | 42 |
| Transport – Accessibility | 0 | 0 | 0 | 0 | 1 | 2 | 1 | 8 | 10 | 20 | 42 |

When considered by individual votes for the weighting of each criterion:

- The table above shows the number votes provided in the range 1-to-10
- All criterion were ranked by all voting participants (42)
- Individual votes were provided anonymously
- The distribution of votes shows a consistent spread of opinion, with those criteria viewed as most important ('Transport-Accessibility') attracting the highest level of 9 and 10 scores
- There does not appear to be any evidence of 'extreme scoring' in which participants might consistently score 1 for all criteria except for their preferred option where they provide a score of 10

Weighted Scores:

| Criteria | Weighted Average Score | Weight |
|-----------------------------------|------------------------|----------------|
| Site Conditions | 5.35714 | 11.81% |
| Infrastructure, Access and Travel | 7.11905 | 15.70% |
| Environment and Ecology | 5.28571 | 11.65% |
| Efficiency of Design | 6.64286 | 14.65% |
| Sustainability | 6.90476 | 15.22% |
| Acquisition and Planning | 5.04762 | 11.13% |
| Transport - Accessibility | 9.0000 | 19.84% |
| TOTAL | 45.3571 | 100.00% |

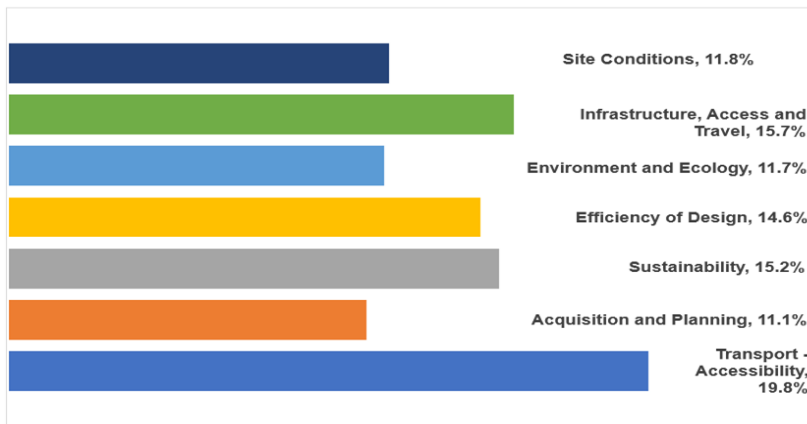
The weighted average score* of each of the seven criteria has been used to produce the weighting which will be applied to options appraisal

In order of weighting (rounded) the criteria are:

1. Transport - Accessibility 20%
2. Infrastructure, Access and Travel 16%
3. Sustainability 15%
4. Efficiency of Design 15%
5. Site Conditions 12%
6. Environment and Ecology 12%
7. Acquisition and Planning 11%

* These figures have been adjusted to take account of a transposition error made in inputting the scores of one participant who could not access Mentimeter directly due to local security settings.

Weightings for each criteria are also shown in the chart below:



The presentation used to support the workshop can be seen at Appendix 1. Details of those attending the workshop can be seen at Appendix 2.

The output report from the workshop is provided at Appendix 3.

Next steps:

- A review of lessons learned in planning and delivering the workshop.
- Plan and conduct a workshop on 28th June 2022, which will score the 5 shortlisted sites against the weighted technical evaluation criteria. This workshop will also target a minimum 52% public representation in the scoring process.

Argymhelliad / Recommendation

The Board is requested to **ENDORSE** the technical criteria weightings to carry forward into the workshop on 28th June 2022, where the weighted criteria will be scored for each shortlisted site, noting that this will result in a rank order of preference from a technical perspective to be set alongside the outputs from the parallel appraisal workstreams.

| Amcanion: (rhaid cwblhau) Objectives: (must be completed) | |
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| Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score: | Risk 1196 - Insufficient investment in facilities/equipment/digital infrastructure (risk score 16) |
| Safon(au) Gofal ac Iechyd: Health and Care Standard(s): | 1.1 Health Promotion, Protection and Improvement |
| Amcanion Strategol y BIP: UHB Strategic Objectives: | All Strategic Objectives are applicable |

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| Amcanion Cynllunio Planning Objectives | 5C_22 Business Cases for A Healthier Mid and West Wales 3M Communications 4T Continuous engagement implementation |
| Amcanion Llesiant BIP: UHB Well-being Objectives: Hyperlink to HDdUHB Well-being Objectives Annual Report 2018-2019 | 9. All HDdUHB Well-being Objectives apply |

| Gwybodaeth Ychwanegol: Further Information: | |
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| Ar sail tystiolaeth: Evidence Base: | Contained in the body of the report. |
| Rhestr Termiau: Glossary of Terms: | Contained in the body of the report. |
| Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y Cyfarfod Bwrdd Iechyd Prifysgol: Parties / Committees consulted prior to University Health Board: | None. |

| Effaith: (rhaid cwblhau) Impact: (must be completed) | |
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| Ariannol / Gwerth am Arian: Financial / Service: | The PBC sets out both the revenue and capital funding assumptions for the programme including a detailed Financial Case section in the PBC. |
| Ansawdd / Gofal Claf: Quality / Patient Care: | Implicit within the PBC. This is an integral part of the PBC case for change. |
| Gweithlu: Workforce: | Implicit within the PBC. This is an integral part of the PBC case for change and is the subject of Workforce Appendix which is being finalised for submission to WG in support of the PBC. |
| Risg: Risk: | Risk 1196 Insufficient investment in facilities/equipment/digital infrastructure |
| Cyfreithiol: Legal: | Implicit within the PBC |
| Enw Da: Reputational: | Implicit within the PBC |
| Gyfrinachedd: Privacy: | Implicit within the PBC |
| Cydraddoldeb: Equality: | Included within the PBC is Equality & Health Impact Assessment which will remain 'live' through the duration of the programme |