

**CYFARFOD BWRDD PRIFYSGOL IECHYD
UNIVERSITY HEALTH BOARD MEETING**

DYDDIAD Y CYFARFOD: DATE OF MEETING:	25 May 2023
TEITL YR ADRODDIAD: TITLE OF REPORT:	Implementing the 'A Healthier Mid and West Wales' Strategy
CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:	Lee Davies, Director of Strategy and Planning
SWYDDOG ADRODD: REPORTING OFFICER:	Eldeg Rosser, Head of Capital Planning Helen Morgan Howard, Head of Engagement and Transformation Programme Office

Pwrpas yr Adroddiad (dewiswch fel yn addas)

Purpose of the Report (select as appropriate)

Er Sicrwydd/For Assurance

**ADRODDIAD SCAA
SBAR REPORT**

Sefyllfa / Situation

The report provides an update to the information presented to the Board in March 2023.

Cefndir / Background

As previously reported, at the meeting held in October 2022 with Welsh Government (WG) colleagues to discuss the next steps regarding our Programme Business Case (PBC) for a Healthier Mid and West Wales, the following four key areas of work have been progressed:

- Clinical Strategy Review - to align with the governance of other major schemes across NHS Wales, WG is commissioning an independent review of our clinical strategy as this underpins the Programme Business Case.
- Strategic Outline Case - to ensure a consistent approach for all major capital schemes across Wales, WG has requested that a Strategic Outline Case (SOC) be prepared. WG has agreed that a single Strategic Outline Case (SOC) will be acceptable to cover the new urgent and planned care hospital build, Glangwili Hospital and Withybush Hospital.
- Technical Work in support of Land Selection Process - surveys and other planning and commercial activities.
- Land Consultation - on 4 August 2022, the Hywel Dda Board agreed to undertake a public consultation to gather views from the public, staff and stakeholders on the three shortlisted sites for the new urgent and planned care hospital. The public consultation was launched on 23 February 2023 and runs until 19 May 2023.

Asesiad / Assessment

Clinical Strategy Review

WG are now finalising arrangements for the commissioning of the review. At the time of preparing this report the timeline for completion remains uncertain. Once the timeline is clear, an assessment can be made on the implications for the timing of the endorsement of the PBC by WG and following this the Strategic Outline Case (SOC) completion.

Producing the Strategic Outline Case (SOC)

Work is progressing on the SOC production, with a range of meetings set up to inform the content of the five case model and appendices. As previously reported, a draft SOC will be available by the end of June 2023; however a final version will need to reflect the output from the Clinical Strategy Review and will be completed in line with revised timeline for this work.

Technical Work in support of Land Selection Process

A draft Planning Partnership Agreement has been agreed with Carmarthenshire County Council. This is a single agreement covering all the sites which sets out how the Council and Health Board will interact during the planning process and the charging methodology for services utilised. Technical work is continuing on all three sites, with topographical surveys currently underway. Engagement and commercial negotiations with landowners and their agents are continuing.

Land consultation

A mid-point review of the consultation took place on 27 March 2023 to evaluate how well the consultation was proceeding, in addition to being part of the formal quality assurance process. During the session, consideration was given to the level of responses received to date, where they had been received from and the demographic information provided by respondents.

As a result of the review, it was agreed to arrange four additional in-person public drop-in events (Goodwick, Milford Haven, Llandovery, Lampeter) and one additional online public event.

A closing point review meeting took place on 5 May 2023. This session focused on how the findings of consultation will be presented to Board and fed back to those who took part, as well as considering whether there were any final adjustments needed for the consultation project plan. It also considered responses received to date by demographic breakdown and whether this was reflective of the consultation plan and our population.

The Consultation Institute has advised the Health Board that it has completed the following stages to date in the following quality assurance process:

- Pre-consultation
- Scoping and governance
- Project planning, documentation
- Mid-point review

A final decision on our quality assurance award will not be confirmed until all quality assurance stages are completed, and any outstanding actions are completed. The remaining stage to take place is the report review, which will consider how the findings are presented to Board.

The current workplan anticipates that an update to the Board will be available in the summer of 2023 on the:

- Clinical Strategy Review

- Development of the Strategic Outline Case (SOC) for the new Urgent and Planned Care Hospital, Glangwili and Withybush Hospitals
- Land selection process - technical work
- Land selection process - outcome of the public consultation

Argymhelliad / Recommendation

The Board is requested to:

- **NOTE** the update on the Clinical Strategy Review
- **NOTE** the progress made on the development of the Strategic Outline Case (SOC)
- **NOTE** the progress made in relation to the technical work and public consultation relating to identifying a site for the new Urgent and Planned Care Hospital

Amcanion: (rhaid cwblhau)

Objectives: (must be completed)

Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Risk 1196 - Insufficient investment in facilities/equipment/digital infrastructure (risk score 16)
Parthau Ansawdd: Domains of Quality Quality and Engagement Act (sharepoint.com)	7. All apply
Galluogwyr Ansawdd: Enablers of Quality: Quality and Engagement Act (sharepoint.com)	6. All Apply
Amcanion Strategol y BIP: UHB Strategic Objectives:	All Strategic Objectives are applicable
Amcanion Cynllunio Planning Objectives	All Planning Objectives Apply
Amcanion Llesiant BIP: UHB Well-being Objectives: Hyperlink to HDdUHB Well-being Objectives Annual Report 2021-2022	9. All HDdUHB Well-being Objectives apply

Gwybodaeth Ychwanegol:

Further Information:

Ar sail tystiolaeth: Evidence Base:	Contained in the body of the report
Rhestr Termiau: Glossary of Terms:	Contained in the body of the report

Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y Cyfarfod Bwrdd Iechyd Prifysgol: Parties / Committees consulted prior to University Health Board:	Welsh Government
---	------------------

Effaith: (rhaid cwblhau) Impact: (must be completed)	
Ariannol / Gwerth am Arian: Financial / Service:	The PBC sets out both the revenue and capital funding assumptions for the programme including a detailed Financial Case section in the PBC
Ansawdd / Gofal Claf: Quality / Patient Care:	Implicit within the PBC. This is an integral part of the PBC case for change
Gweithlu: Workforce:	Implicit within the PBC. This is an integral part of the PBC case for change and is the subject of Workforce Appendix in support of the PBC
Risg: Risk:	Risk 1196 Insufficient investment in facilities/equipment/digital infrastructure
Cyfreithiol: Legal:	Implicit within the PBC
Enw Da: Reputational:	Implicit within the PBC
Gyfrinachedd: Privacy:	Implicit within the PBC
Cydraddoldeb: Equality:	There is an Equality & Health Impact Assessment which will remain 'live' through the duration of the programme