



**CYFARFOD BWRDD PRIFYSGOL IECHYD
UNIVERSITY HEALTH BOARD MEETING**

DYDDIAD Y CYFARFOD: DATE OF MEETING:	27 July 2023
TEITL YR ADRODDIAD: TITLE OF REPORT:	Implementing the 'A Healthier Mid and West Wales' Strategy
CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:	Lee Davies, Director of Strategy and Planning
SWYDDOG ADRODD: REPORTING OFFICER:	Eldeg Rosser, Head of Capital Planning Helen Morgan Howard, Head of Engagement and Transformation Programme Office

Pwrpas yr Adroddiad (dewiswch fel yn addas)

Purpose of the Report (select as appropriate)

Er Sicrwydd/For Assurance

**ADRODDIAD SCAA
SBAR REPORT**

Sefyllfa / Situation

The report provides an update to the information presented to the Board in May 2023.

Cefndir / Background

As previously reported, following the meeting held in October 2022 with Welsh Government (WG) colleagues to discuss the next steps regarding our Programme Business Case (PBC) for a Healthier Mid and West Wales, the following four key areas of work have been progressed:

- Clinical Strategy Review - to align with the governance of other major schemes across NHS Wales, WG is commissioning an independent review of our clinical strategy as this underpins the Programme Business Case and is required to be satisfactorily completed as a condition of WG endorsement for the PBC.
- Strategic Outline Case - to ensure a consistent approach for all major capital schemes across Wales, WG has requested that a Strategic Outline Case (SOC) be prepared. WG has agreed that a single Strategic Outline Case (SOC) will be acceptable to cover the new urgent and planned care hospital build, Glangwili Hospital and Withybush Hospital.
- Technical Work in support of Land Selection Process - surveys and other planning and commercial activities.
- Land Consultation - on 4 August 2022, the Hywel Dda Board agreed to undertake a public consultation to gather views from the public, staff and stakeholders on the three shortlisted sites for the new urgent and planned care hospital. The public consultation was launched on 23 February 2023 and closed on 19 May 2023.

The AHMWW Programme also includes a number of community schemes. In this report an update is provided on the status of the schemes currently being progressed as part of the programme.

Asesiad / Assessment

Clinical Strategy Review

Due to procurement challenges, there has been a delay to the start of the clinical strategy review. The Nuffield Trust has now been commissioned by Welsh Government to undertake the review and an initial meeting was held on the 23 June 2023. An internal Steering Group has been established to support the preparation for the review. The group is chaired by the Medical Director/Deputy Chief Executive and has multi-disciplinary clinical representation. The Nuffield Trust is expected to report by mid-August 2023. The initial list of background papers has been issued to the Nuffield Trust and the planning for the interview schedule is underway.

The expectation is that the completion of the Clinical Strategy Review will enable WG to endorse the 'A Healthier Mid and West Wales' Programme Business Case.

Producing the Strategic Outline Case (SOC)

Work has progressed on the SOC production, with a range of meetings held to inform the content of the five-case model and appendices. Draft Strategic, Economic, Management and Commercial cases have been completed for review and the draft financial case will be available by the end of July 2023. The final version of the SOC will need to reflect the output from the Clinical Strategy Review. Once the PBC receives WG endorsement, the SOC will be presented to public Board for approval and onward submission to WG. In advance of this, the draft SOC will be shared with WG colleagues to ensure the UHB addresses any documentation or Programme concerns they may have.

Technical Work in support of Land Selection Process

Technical work is continuing on all three shortlisted sites. Engagement and commercial negotiations with landowners and their agents are also continuing. The UHB does not currently own or have any agreement with the landowners of the sites identified. This does create a risk that one or more of the sites could become unavailable in the future. The UHB has written to the Minister and Director General with regard to the process of land identification and a reply is awaited. Discussions with Welsh Government colleagues on the timing of any decision to reduce the number of shortlisted sites from the current three to either a shortlist of two or a preferred site and the consequences of this for the next stages of the programme are continuing.

Land consultation

Now that the consultation is closed, work is being undertaken by Opinion Research Services (ORS) to analyse the consultation questionnaire responses along with the notes taken from meetings, engagement activities and messages received throughout the consultation.

Initial review of the findings show that 842 responses were received, these were obtained from:

- 26 Welsh online questionnaires
- 706 English online questionnaires
- 97 paper questionnaires
- 15 alternative version questionnaires

The feedback will be presented as a report which will give an indication of peoples' views on each site, as well as summarising the questions and concerns raised by various groups throughout the consultation. This will be used to support the revision of the Equality and Health Impact Assessment (EHIA) and action plan.

The Consultation Institute (tCI) will be carrying out their last quality assurance gateway review once the draft report is ready to consider how the findings are presented, after which they will confirm the final quality assurance status for the whole consultation.

Once the final report has been received, there will then be a series of sessions carried out internally and externally to consider the findings from the consultation. This will be presented to Board in September with a revised Equality and Health Impact Assessment (EHIA) and action plan. This information should enable the Board to carry out their own conscientious consideration.

Community Schemes Update

Work is progressing on the development of our Community Schemes under the umbrella of the AHMWW Programme. The timeline for the Cross Hands development has been included, however for the other schemes the timelines are currently less defined and are the subject of further discussion and update to the Board. Please note, the Cylch Caron Scheme is the subject of a separate report to July Board.

Cross Hands Health and Wellbeing Centre

The Health Board has received confirmation of funding to progress with the development of the Full Business Case through the Integration and Rebalancing Capital Fund (IRCF). We have re-engaged with the supply chain and are working with them to update the timeline. Payment of the deposit for the land was made at the end of March 2023. The current timeline for the Full Business Case completion remains January 2024.

Fishguard Health and Wellbeing Centre

Business case writers have been appointed to work with the UHB to develop a single Strategic Outline Case (SOC)/Outline Business Case (OBC). An application for IRCF funding to progress with the development of a SOC/OBC has been approved by the West Wales Regional Partnership Board for submission to WG.

Aberystwyth Integrated Care Centre

Business case writers have been appointed to work with the UHB to develop a single Strategic Outline Case (SOC)/Outline Business Case (OBC).

Llandovery Community Hub

A project launch event was held in Llandovery on 5 December 2022. Stakeholders from the wider community, service providers and other UHB staff were invited to participate. Business case writers have been appointed to work with the UHB to develop the Strategic Outline Case (SOC)/Outline Business Case (OBC).

Carmarthen Hwb

The Local Authority (LA) have appointed a Principle Contractor and a Project Manager. The UHB have provided detailed feedback on Stage 3 design. The LA have an approved planning application for the development. The Regional Partnership Board approved a bid for submission to Integration and Rebalancing Capital Fund (IRCF) for the capital costs not included within the original Levelling up funding bid. Funding has been approved for the partners to develop a Business Justification Case (BJC) for the additional capital required. Work is also being undertaken to confirm the revenue costs of occupying this building which are likely to be significantly in excess of original estimates.

Pentre Awel

Building contract target completion is Autumn 2024 and work has commenced on site. Internal meetings with service users are underway to finalise the service model and space requirements. Heads of terms for the lease of the buildings are being progressed with Carmarthenshire County Council.

Update for September 2023 Board

The current workplan anticipates that an update to the Board will be available for September 2023 on the:

- Clinical Strategy Review and PBC status
- Development of the Strategic Outline Case (SOC) for the new Urgent and Planned Care Hospital, Glangwili and Withybush Hospitals
- Land selection process - technical work
- Land selection process - outcome of the public consultation

Argymhelliad / Recommendation

The Board is requested to:

- **NOTE** the update on the Clinical Strategy Review
- **NOTE** the progress being made on the Strategic Outline Case (SOC)
- **NOTE** the continuing technical work and commercial discussions in support of the land selection process
- **NOTE** the public consultation has closed and the preparation of conscientious consideration is taking place
- **NOTE** the update on the Community Schemes

Amcanion: (rhaid cwblhau)

Objectives: (must be completed)

Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Risk 1196 - Insufficient investment in facilities/equipment/digital infrastructure (risk score 16)
Parthau Ansawdd: Domains of Quality Quality and Engagement Act (sharepoint.com)	7. All apply
Galluogwyr Ansawdd: Enablers of Quality: Quality and Engagement Act (sharepoint.com)	6. All Apply
Amcanion Strategol y BIP: UHB Strategic Objectives:	All Strategic Objectives are applicable
Amcanion Cynllunio Planning Objectives	All Planning Objectives Apply

Amcanion Llesiant BIP: UHB Well-being Objectives: Hyperlink to HDdUHB Well-being Objectives Annual Report 2021-2022	9. All HDdUHB Well-being Objectives apply
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Gwybodaeth Ychwanegol: Further Information:	
Ar sail tystiolaeth: Evidence Base:	Contained in the body of the report
Rhestr Termiau: Glossary of Terms:	Contained in the body of the report
Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y Cyfarfod Bwrdd Iechyd Prifysgol: Parties / Committees consulted prior to University Health Board:	Welsh Government

Effaith: (rhaid cwblhau) Impact: (must be completed)	
Ariannol / Gwerth am Arian: Financial / Service:	The PBC sets out both the revenue and capital funding assumptions for the programme including a detailed Financial Case section in the PBC
Ansawdd / Gofal Claf: Quality / Patient Care:	Implicit within the PBC. This is an integral part of the PBC case for change
Gweithlu: Workforce:	Implicit within the PBC. This is an integral part of the PBC case for change and is the subject of Workforce Appendix in support of the PBC
Risg: Risk:	Risk 1196 Insufficient investment in facilities/equipment/digital infrastructure
Cyfreithiol: Legal:	Implicit within the PBC
Enw Da: Reputational:	Implicit within the PBC
Gyfrinachedd: Privacy:	Implicit within the PBC
Cydraddoldeb: Equality:	There is an Equality & Health Impact Assessment which will remain 'live' through the duration of the programme