

CYFARFOD BWRDD PRIFYSGOL IECHYD UNIVERSITY HEALTH BOARD MEETING

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| DYDDIAD Y CYFARFOD: DATE OF MEETING: | 30 March 2023 |
| TEITL YR ADRODDIAD: TITLE OF REPORT: | Statutory Partnerships Update and Public Services Board Well-being Plans |
| CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR: | Jill Paterson, Director of Primary Care, Community and Long Term Care Jo McCarthy, Deputy Director of Public Health |
| SWYDDOG ADRODD: REPORTING OFFICER: | Jo McCarthy, Deputy Director of Public Health Kelvin Barlow, Regional Partnership Board Programme Manager |

Pwrpas yr Adroddiad (dewiswch fel yn addas)

Purpose of the Report (select as appropriate)

Ar Gyfer Penderfyniad/For Decision

ADRODDIAD SCAA SBAR REPORT

Sefyllfa / Situation

Hywel Dda University Health Board (HDdUHB) is a statutory member of Public Services Boards (PSBs) in Carmarthenshire, Ceredigion and Pembrokeshire and the West Wales Regional Partnership Board (RPB).

The purpose of this report is to provide an update to the Board in respect of the recent work of the three PSBs and the RPB.

Cefndir / Background

PSBs were established under the Well-being of Future Generations (Wales) Act 2015, with the purpose of improving the economic, social, environmental and cultural well-being of populations within their geographic areas by strengthening joint working across all public services in Wales. The effective working of PSBs is subject to overview and scrutiny by the Well-being of Future Generations Commissioner and Audit Wales, as well as by designated Local Authority overview and scrutiny committees.

The Well-being of Future Generations (Wales) Act 2015 requires each local authority area in Wales to establish a Public Services Board (PSB). HDdUHB is therefore a member of Carmarthenshire, Ceredigion and Pembrokeshire PSBs, and is represented on these strategic partnerships by the Deputy Chief Executive/Medical Director and the Director of Public Health (currently the Deputy Director of Public Health while the Director post is empty).

The WFGA places a collective well-being duty on each Board to improve the economic, social, environmental and cultural well-being of its area through its contribution to meeting seven national Well-being Goals established by Welsh Government. In broad terms the well-being duty means that a PSB must:

1. Assess the state of well-being in its area (i.e. prepare and produce a "Local Assessment of Well-being"). The first Assessments were published in May 2017 and must be refreshed at least once in every electoral cycle. The last cycle was in 2022.

2. Set local objectives (i.e. “Well-being Objectives”) to maximise its contribution within its area to achieving the national Well-being Goals.
3. Prepare and publish a plan (i.e. “Well-being Plan”) setting out its local objectives and the steps it proposes to take to meet them.
4. Take all reasonable steps to meet its objectives.

Asesiad / Assessment

Local Well-being Plans

Throughout 2022, the three Hywel Dda area PSBs worked in partnership to establish a joint methodology framework and joint engagement plan to support the county based work to refresh Well-being Assessments. Producing a robust and accurate assessment of well-being, which placed the views and needs of the residents of Hywel Dda at the forefront, was critical. The Assessments also provided valuable insights to the Health Board to support its own strategic planning, operational delivery and transformation agenda. The Assessments sought to capture a broad spectrum of economic, social, environmental and cultural factors that impact on people’s daily lives. This included identifying the strengths, assets, challenges and opportunities that citizens in each local authority area face. Well-being Assessments formed the basis on which to build the 2023-2028 Well-being Plans, which have recently been out to public consultation and are currently in the process of being scrutinised and approved.

Carmarthenshire Public Services Board (PSB)

Carmarthenshire assessed the key themes identified from the Well-being Assessment according to the level of priority and their certainty of happening. This then informed the discussion around areas to be focussed upon by PSB partners working collaboratively. The agreed priorities were:

- The high number of households continuing to live in poverty
- In-work poverty
- The increasing cost of living
- The comparatively high suicide rate among adults
- Climate change and the nature emergency
- Water pollution from nitrates and phosphates
- The projected significant increase of dementia

A number of key themes were also identified which need further consideration and research including levels of childhood and adult obesity; the concerns of young people around bullying, cyber bullying and domestic violence; levels of drinking alcohol among adults; increasing referrals for domestic violence; levels of homelessness and those at risk of homelessness; higher rates of fly tipping; loss of public transport and high costs of residential and nursing care.

Based on the discussions that followed on these key themes, the following 5 objectives were agreed:

- Ensuring a sustainable economy and fair employment
- Improving well-being and reducing health inequalities
- Responding to the climate and nature emergencies
- Tackling poverty and its impacts
- Helping to create safe and diverse communities and places

The PSB then engaged with communities, key stakeholders and others such as Welsh Government, the Future Generations Commissioner and PSB partners to get views on the draft objectives and Plan. Actions to support the delivery of objectives above have been drafted in conjunction with PSB partners.

Table 1: Summary of objectives, key steps and phases, taken from Carmarthenshire Well-being Plan.

| Objective | Key steps | Phase 1 2023-24 | Phase 2 2024-26 | Phase 3 2026 – beyond |
|--|---|--------------------|--------------------|-----------------------------|
| Ensuring a sustainable economy and fair employment | To plan for our future workforce by working collectively to promote work and career opportunities in the public sector. | → | | |
| | To prepare and publish a Carmarthenshire Food Strategy. | → | → | |
| | To increase Real Living Wage Accreditation amongst PSB members and promote Real Living Wage locally. | → | → | |
| | To improve the provision and skills to support the growing low carbon industry, building on current work through the Regional Skills Partnership. | → | → | → |
| | To work towards developing an integrated local food system. | → | → | → |
| Improving well-being and reducing health inequalities | To create a resilient relationship between the Public Services Board and the Regional Partnership Board in order to improve collaboration and integration on areas of common interest including prevention. | → | | |
| | To support the delivery of the Healthy Weight, Healthy Wales programme. | → | → | |
| | To embed the vision of the Health and Well-being Framework and move to a Social Model of Health and Well-being. | → | → | |
| | To develop a partnership approach to addressing multi-agency issues relating to Adverse Childhood Experiences. | → | → | → |
| | To support delivery and share learning from the Health Board's 10,000 well-being conversations programme. | → | → | → |
| Responding to the climate and nature emergencies | To increase collaboration on Electric Vehicle (EV) Charging infrastructure at public sector venues. | → | | |
| | To systematically review the risks identified in the Climate Change Risk Assessment (CCRA3) Evidence Report – | → | | |

| Objective | Key steps | Phase 1 2023-24 | Phase 2 2024-26 | Phase 3 2026 – beyond |
|--|---|--------------------|--------------------|-----------------------------|
| | summary for Wales and develop a partnership response. | | | |
| | To embed a partnership approach to developing Green and Blue infrastructure* in the county. *Green and blue infrastructure (GBI) is all the individual parcels of natural space and features within both our urban and rural spaces that when connected, deliver quality of life and environmental benefits for communities and the nature that thrives within them as a result. | → | | |
| | To develop a demand analysis of PSB member estate and assets in order to reduce our future carbon footprint. | → | | |
| | To identify opportunities for collaboration across public sector organisations to achieve the Net Zero Wales declaration. | → | | |
| Tackling poverty and its impacts | To identify and action opportunities for PSB organisation staff to Make Every Contact Count (MECC) with improved signposting and referral to support services. | → | | |
| | To build on current advice and support provision to residents through the Council's Hwb, by developing opportunities for collaboration across PSB organisations. | → | | |
| | To further develop the 'Claim What's Yours' campaign on a multi-agency basis, with consistent messaging on support for residents. | → | | |
| | To build live data in terms of fuel poverty and ensure promotion of home energy efficiency improvements. | → | | |
| Helping to create bilingual, safe and diverse communities | To prepare a Carmarthenshire Volunteering Strategy. | → | | |
| | To assess current arrangements and prepare a multi-agency plan for further developing community resilience. | → | | |
| | To support the implementation, further development and monitoring of the Welsh language Promotion Strategy. | → | | |

The draft plan has been published and the 12-week consultation period, from October 2022 to January 2023, completed.

Ceredigion Public Services Board (PSB)

Over the summer of 2022, a task and finish group, including the Public Health team and Health Board, worked to agree key actions under these four objectives, with the draft plan submitted to Welsh Government at the beginning of September 2022. The place-based approach which the PSB has adopted over the last year or so will continue in the Wellbeing Plan. Some useful mapping across to partner organisations' objectives was undertaken, including to the Health Board's Planning Objectives.

The 4 main objectives for the Ceredigion Local Well-being Plan for 2023-28 sit under 4 pillars of well-being, with tackling hardship and poverty as a cross-cutting theme across the objectives and ambitions.

Table 2: Overview of Ceredigion Well-being Plan:

SUMMARY OF THE OBJECTIVES AND AMBITIONS OF THIS PLAN:

| CROSS-CUTTING | TACKLING HARDSHIP AND POVERTY | | | |
|------------------|--|--|--|--|
| | Working together to deliver shared ambitions for tackling poverty and inequalities in Ceredigion, as these have the potential to impact across the four wellbeing pillars - economic, social, environmental, and cultural wellbeing | | | |
| Wellbeing Pillar | 1. Economic Wellbeing | 2.Social Wellbeing | 3.Environmental Wellbeing | 4. Cultural wellbeing |
| Objectives | Work together to achieve a sustainable economy that benefits local people and builds on the strengths of Ceredigion. | Work together to reduce inequalities in our communities and use social and green solutions to improve physical and mental health. | Work together to deliver decarbonisation initiatives within Ceredigion to protect and enhance our natural resources. | Work together to enable communities to feel safe and connected and will promote cultural diversity and increase opportunities to use the Welsh language. |
| Ambitions | <p>Work of the Regional Skills Partnership is supported to ensure local needs and skill gaps are identified and addressed</p> <p>Future funding opportunities are maximised for delivery against the PSB objectives</p> <p>Innovative ways are explored to make supply chains more efficient whilst supporting the local economy</p> <p>Organisations of the PSB drive more inclusive participation in fair, sustainable work as part of efforts to develop a well-being economy</p> | <p>Geographical inequalities are addressed through place- based work that is embedded within the community in order to ensure long term empowerment</p> <p>Improve unequal access to healthy food and work to improve the sustainability of the food system in Ceredigion</p> <p>Social, green, and blue prescribing, provided by well-coordinated services, is seen as a normal and accepted referral mechanism for health improvement</p> <p>Opportunities are maximised to improve and promote the potential of digital connectivity.</p> | <p>Seek to deliver decarbonisation activity within communities</p> <p>To achieve Net Zero status by 2030</p> <p>Upskill and re-train for a green recovery</p> <p>Prepare for impacts of climate change</p> | <p>Ceredigion is a place where cultural diversity and Welsh Language are celebrated.</p> <p>The community are involved to allow people to feel empowered and informed, to ensure they feel safe in their communities</p> <p>Ceredigion is a welcoming, safe place with an accessible, healthy outdoor environment used and enjoyed by all.</p> |

The draft plan has been published and the 12-week consultation period, from November 2022 to February 2023, is complete.

Pembrokeshire Public Services Board (PSB)

Pembrokeshire PSB began development of their wellbeing objectives at a workshop in May 2022 and collaborated with Ceredigion and Carmarthenshire to try to coordinate regionally. The four objectives shown below were kept at a high level to allow ongoing development including mapping of existing work and more detailed plans for execution of future work.

At a PSB meeting on 27 September 2022, comments received during the engagement process were considered, links to existing activity and strategic intent/funded programmes were scoped, and leads for each of the objectives were discussed. There are already working groups in place which can pick up the lead for most of the objectives and priority areas.

Table 3: Priority areas Pembrokeshire Well-being Plan

| Wellbeing Objective | Priority focus/sub groups |
|--|---|
| 1.Support growth, jobs and prosperity and enable the transition to a more sustainable and greener economy | Skills and training Transition to green economy Procurement and local spend |
| 2.Work with our communities to reduce inequalities and improve well-being | Poverty, child poverty, cost of living Prevention and early intervention |
| | Healthy behaviours Green and social prescribing |
| 3.Promote and support initiatives to deliver decarbonisation, manage climate adaptation and tackle the nature emergency | Net Zero Carbon by 2030 Climate adaptation |
| | Nature emergency/ Biodiversity |
| 4.Enable safe, connected, resourceful and diverse communities | Participation, involvement and democracy |

| | |
|--|---------------------------------------|
| | Resourceful and resilient communities |
| | Community safety and cohesion |
| | Welsh language/culture |

Table 4: Matrix outlining how proposed actions links to the areas well-being objectives has been produced, taken from Pembrokeshire Well-being Plan 2023-28

The following matrix identifies the contributions of our proposed actions to our Well-being Objectives;

| | <i>Support growth, jobs and prosperity and enable the transition to a more sustainable and greener economy</i> | <i>Work with our communities to reduce inequalities and improve well-being</i> | <i>Promote and support initiatives to deliver decarbonisation, manage climate adaptation and tackle the nature emergency</i> | <i>Enable safe, connected, resourceful and diverse communities</i> |
|---|--|--|--|--|
| Develop a suite of short-term actions for Pembrokeshire to respond to the cost of living crisis | ✓ | ✓ | | ✓ |
| Develop a longer term strategy to effect lasting change, informed by local and national data and the experiences of those in poverty in Pembrokeshire | ✓ | ✓ | | ✓ |
| Build a better understanding of our communities using data and local insights to develop an evidence base to inform future PSB work | ✓ | ✓ | ✓ | ✓ |
| Increase engagement and involvement across Pembrokeshire's communities | ✓ | ✓ | ✓ | ✓ |
| Build the confidence, capacity and capability of communities | ✓ | ✓ | ✓ | ✓ |
| Raise the profile of and change the way we think about acting for biodiversity, and the role that all PSB partners have in tackling the nature crisis | ✓ | ✓ | ✓ | ✓ |

| | <i>Support growth, jobs and prosperity and enable the transition to a more sustainable and greener economy</i> | <i>Work with our communities to reduce inequalities and improve well-being</i> | <i>Promote and support initiatives to deliver decarbonisation, manage climate adaptation and tackle the nature emergency</i> | <i>Enable safe, connected, resourceful and diverse communities</i> |
|--|--|--|--|--|
| Work collaboratively to deliver actions identified in the Nature Recovery Action Plan (NRAP) for Pembrokeshire | ✓ | ✓ | ✓ | ✓ |
| Monitor and support the implementation of the Climate Adaptation Plan for Pembrokeshire | ✓ | ✓ | ✓ | ✓ |
| Work together to share good practice, deliver carbon reduction actions and reduce carbon use to net zero by 2030 | ✓ | ✓ | ✓ | ✓ |
| Monitor and support delivery of the Pembrokeshire Local Area Energy Plan (LAEP) | ✓ | ✓ | ✓ | ✓ |

The draft plan has been published and the 12-week consultation period, from December 2022 to March 2023, is complete.

Copies of all three final well-being plans have been appended for Board consideration. Hywel Dda UHB Board should be aware that, as statutory partners of the PSBs, Health Board colleagues have been fully embedded in development of the plans, with scrutiny from the Hywel Dda Public Health team and leads who sit on the PSBs. The draft plans were scrutinised by the Strategic Development & Operational Delivery Committee (SDODC) in February 2023.

West Wales Regional Partnership Board (RPB) Update March 2023

The RPB met on 23 January 2023. The meeting was held virtually, with the aim of resuming in person meetings for future dates.

1. 'Further, Faster' – Our mission to build an Integrated Community Care Service for Wales

Welsh Government Officials attended the meeting to provide an overview of their recent policy paper 'Further, Faster.' This paper sets out an ambitious agenda to build a stronger web of support to give people a better quality of life. It means going further, faster, building on recent progress. It will need the whole system to jointly develop, agree and put in place a community care service and workforce model. This must consolidate current activity, rather than add another layer. The intention is to make a significant positive impact on our system ahead of Winter 2023/24.

This presents an opportunity to align existing policy and planning arrangements and develop integrated models of delivery across health and social care. In relation to 'Further, Faster', Welsh Government envisage RPBs playing a key role in providing leadership in delivering these changes.

Under Social Services and Well-being (Wales) Act 2014 Codes and guidance: Part 9 Statutory Guidance (Partnership Arrangements) Local Authorities and Health Boards have a duty to cooperate as RPBs. Welsh Government colleagues advised that this will be further strengthened within the review of the existing guidance.

2. West Wales Advocacy Strategy

The West Wales Advocacy Strategy was presented to the RPB by Mrs Chris Harrison (Head of Strategic Joint Commissioning for Pembrokeshire and Carmarthenshire County Councils)

The provision of Independent Professional Advocacy (IPA) is a legislative requirement under Part 10 of the Social Services and Wellbeing (Wales) Act (SSWBA) 2014. This type of advocacy is provided in circumstances such as where a citizen's access to care and support services is in question. Advocacy itself can be seen on a continuum, and, while IPA provision is specifically mandated, other types are to be encouraged, building on individual and community capacity.

This strategy is based on an extended period of engagement with citizens, especially those who engage with health and social care services, advocacy organisations, health and social care practitioners, statutory commissioners and other relevant stakeholders.

This Adult Advocacy Strategy has five priority areas, all aimed at improving outcomes for people who need advocacy. The priorities have been defined in the light of co-productive activity to date, engagement, the Regional Population Assessment, and in response to legislative requirements. They include:

- Priority 1. Maintain and develop further our co-productive approach
- Priority 2. Raise awareness of, and understanding of, advocacy
- Priority 3. Ensure advocacy is easily accessible and equitably available
- Priority 4. Ensure advocacy is of a consistently high standard of quality
- Priority 5. Maintain specialisms and non-statutory forms of advocacy

The strategy was endorsed by the RPB and will now be implemented through our joint Commissioning Programme Board.

3. Strategic Capital Workshop

Alongside our Area Plan, the RPB is required to develop a 10 Year Integrated Capital Strategy. This will set out how we will address the priorities identified following our Market Stability Report and Population Assessment. This will not replace existing organisational strategies but will aim to maximise collaboration and integration and utilise funding allocated via the RPB.

A second workshop was held on 14 February 2023, facilitated by the Institute of Public Care, Oxford Brookes University. This allowed all stakeholders to meet and:

- A. Understand the baseline of capital projects across region - bring together existing capital programmes
- B. Agree a Vision
- C. Agree key (design) principles for allocation of future projects

A further workshop is scheduled for 3 April 2023. This will allow us to finalise the vision and draft our strategy ready for consultation and agreement early next year.

4. RPB Annual Report 2021-22

The Social Services and Wellbeing Wales Act require RPBs to report annually on delivery against planned objectives. The report provides a demonstration to wider public audiences the work being done over the past year and acts as a springboard in the shaping of future planning.

The report follows similar formats to previous years, taking a concise approach in highlighting the work being done across the regional partnership remit. The report covers the final year highlights from the Integrated Care Fund (ICF) and Transformation Fund delivery, along with the integrated Winter plan. The report summarises the 2021-22 highlights for priority population groups including:

| | |
|-------------------------|--|
| Children & Young People | Violence Against Women, Domestic Abuse and Sexual Violence (VAWDASV) |
| Autism | Dementia |
| Learning Disabilities | Older People |
| Mental Health | Sensory Impairment |
| Unpaid Carers | |

In addition, the report highlights the work being done by the Research Innovation & Coordination (RIC) Hub, how the region is developing a high performing & sustainable workforce and then finally the work being done surrounding continuous engagement & co-production.

The Annual Report was endorsed by the RPB and, once translated, will be published on the RPB website.

5. Arrangements for development RPB Area Plan 2023-2027

The RPB is required to develop an Area Plan, which acts as a statement of our shared strategic priorities. This does not replace existing organisational plans and will be supplemented by an annual delivery plan.

Our draft strategic priorities are:

1. Support People to Manage their own Wellbeing
2. Support People to stay closer to home
3. Have the right services available to meet demand
4. Have a Stable and Resilient Workforce
5. Plan and deliver our services with people who use them

Our plans will reflect the existing objectives which are being delivered through our integrated planning structures at a county and regional level. We are currently consulting with PSBs and Healthier County Boards to ensure that plans are synchronised.

We will publish a final plan for agreement by the RPB in April 2023.

Argymhelliad / Recommendation

The Board is asked to:

- **NOTE** the update on recent activity of the PSBs and RPB
- **APPROVE** PSB Local Well-being plans 2023-28, following the 2022 Well-being assessments

Amcanion: (rhaid cwblhau)

Objectives: (must be completed)

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|---|---|
| Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score: | Not applicable |
| Safon(au) Gofal ac Iechyd: Health and Care Standard(s): | Governance, Leadership and Accountability |
| Amcanion Strategol y BIP: UHB Strategic Objectives: | All Strategic Objectives are applicable |
| Amcanion Cynllunio Planning Objectives | 4J Regional Well-being Plans |
| Amcanion Llesiant BIP: UHB Well-being Objectives: Hyperlink to HDdUHB Well-being Objectives Annual Report 2018-2019 | 9. All HDdUHB Well-being Objectives apply |

| Gwybodaeth Ychwanegol: Further Information: | |
|--|--|
| Ar sail tystiolaeth: Evidence Base: | Well-being of Future Generations (Wales) Act 2015 Social Services and Well-being (Wales) Act 2014 |
| Rhestr Termau: Glossary of Terms: | Contained within the body of the report |
| Partion / Pwyllgorau â ymgynhorwyd ymlaen llaw y Cyfarfod Bwrdd Iechyd Prifysgol: Parties / Committees consulted prior to University Health Board: | Strategic Development and Operational Delivery Committee (SDODC) |

| Effaith: (rhaid cwblhau) Impact: (must be completed) | |
|---|---|
| Ariannol / Gwerth am Arian: Financial / Service: | <p>HDdUHB staff time to support progression of PSB Assessments of Local Well-being as well as supporting project groups established to deliver existing Well-being Plans.</p> <p>The Regional Partnership Board is working collaboratively to deliver A Healthier West Wales. Welsh Government are transitioning from Transformation Funding and Integrated Care Funding to a new Health and Social Care Regional Integration Fund (RIF). This funding will flow into the Health Board but its use must be agreed through the RPB. Guidance issued in relation to the new fund also identifies a requirement to identify an element of match-funding in order to be eligible for RIF funding.</p> |
| Ansawdd / Gofal Claf: Quality / Patient Care: | <p>Improving the well-being of the population is at the forefront of the two key pieces of legislation that provide a focus for PSBs and RPBs. "A Healthier West Wales: Transformation proposal by the West Wales Regional Partnership Board" embraces a "through-age" model which will support people in Starting and Developing Well; Living and Working Well; and Growing Older Well.</p> |
| Gweithlu: Workforce: | <p>Implementing the five ways of working required under the Well-being of Future Generations (Wales) Act 2015 should lead to increased collaboration and integration between services, professionals and communities. "A Healthier West Wales: Transformation proposal by the West Wales Regional Partnership Board" includes a key programme of work focused on "an asset-based workforce". This work will be refreshed as part of the development of new proposals to implement the requirements of the new Regional Integration Fund.</p> |
| Risg: Risk: | <p>Whilst each PSB Well-being Plan is different, there are consistent themes of activity. There is a risk that whilst addressing local need, there may be some inconsistency in approach between counties for our wider population. We have a duty as PSB members to encourage consistency of approach where appropriate in order to</p> |

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|------------------------------------|---|
| | <p>minimise inequity. Resourcing the project and delivery groups of PSBs could be considered an “add on” responsibility by staff and the synergy with achieving HDdUHB’s goals need to be understood.</p> <p>Transition from the current RPB funding streams (ICF and Transformation) to the new Health and Social Care Regional Integration Fund will require risk consideration, in particular to manage any requirements of projects which don’t meet the new criteria or which require evidence of match funding.</p> |
| Cyfreithiol: Legal: | It is a statutory duty for each PSB to produce a Well-being Plan and Area Plan and for the UHB as named statutory partners to work with the PSBs and RPB to support the development and delivery of the actions within the Plan. |
| Enw Da: Reputational: | There is a statutory requirement for HDdUHB to contribute to the work of the PSBs and RPB. There is a statutory duty for the UHB to work in partnership with its three partner local authorities to transform health and social care delivery. The RPB Governance arrangements provide a framework to support operational action. |
| Gyfrinachedd: Privacy: | Not applicable |
| Cydraddoldeb: Equality: | The focus of equality runs throughout the work of the PSBs and the RPB and aligns to a number of the Well-being goals: A More Equal Wales, A Healthier Wales, A More Prosperous Wales, A Wales of Cohesive Communities. This is an update paper therefore no EqIA screening has been undertaken. |