

## COMMITTEE UPDATE REPORT/ ADRODDIAD DIWEDDARU'R PWYLLGOR - STRATEGIC DEVELOPMENT & OPERATIONAL DELIVERY COMMITTEE

Date of last meeting/ Dyddiad y cyfarfod diwethaf: 19 December 2024

Quoracy/ Cworwm: Met

Report by/ Adroddiad gan: Mr Maynard Davies, Chair

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### KEY DISCUSSION POINTS AND MATTERS TO BE ESCALATED FROM THE DISCUSSION AT THE MEETING/ PWYNTIAU TRAFOD ALLWEDDOL A MATERION I'W HUWCHGYFEIRIO O'R DRAFODAETH YN Y CYFARFOD:

**Alert**<sup>1</sup> (may require discussion)/ **Rhybuddio** (efallai y bydd angen trafodaeth)

The Strategic Development and Operational Delivery Committee (SDODC) wish to **alert** members of the Board that:

- **Cancer performance** is still below the target set in Targeted Intervention (TI) criteria and, although the Committee received assurance regarding future expectations, the current performance is unacceptable. The Board is requested to seek solutions to improve the position.
- The **Ophthalmology Getting It Right First Time (GIRFT)** recommendations outline deadlines of 31 January 2027 due to the lack of estates capacity to expand clinics. This issue is linked to the work on the Clinical Services Plan (CSP). The Committee has requested that the Integrated Quality, Financial Performance and Delivery (IQFPD) group investigates the position to ascertain if further action can be undertaken more immediately to improve the situation; and requests that the Board monitors the situation.
- The **Integrated Performance Assurance Report (IPAR)** continues to be closely monitored due to concerns regarding **Cancer** and **Child Neurodevelopmental** waiting lists. An in-depth Mental Health and Learning Disability Update report is scheduled for the Committee meeting on 27 February 2025. The Board is requested to consider what further action the Health Board could take in response to the Neurodevelopmental position and raise the matter with WG emphasising the need for national solutions.
- The **Capital Programme for 2024/25 and Capital Governance Update Report** indicated that delivery of the Hywel Dda University Health Board (HDdUHB) Strategy is dependent upon adequate community facilities being available. Further work and discussions are ongoing with Welsh Government following the conclusion of a feasibility study to consider reduced floorspace required to progress the refresh of the Cross Hands Health and Wellbeing Centre Full Business Case (FBC). The Board is requested to pursue options within the revised WG funding envelope. The progression of **A Healthier Mid and West Wales (AHMWW) infrastructure Strategic Outline Case (SOC)** remains delayed due to the WG steer that the Health Board consider "the widest possible

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<sup>1</sup> There is a lack of confidence that any action in place is sufficient to address the issue satisfactorily and/or within the scope of the operational team or executive to resolve. Engagement, action or intervention required.

options” for the SOC. This has led to a pause in the development of the SOC, as further clarification is sought on the scope of SOC options and the implications for the work undertaken to date. It is anticipated that the HDdUHB will return to the Infrastructure Investment Board (IIB) with a view to agreeing the options for inclusion within the SOC.

### **Advise<sup>2</sup> (to monitor)/ Cyngchori (i fonitro)**

SDODC wish to **advise** members of the Board that:

- The **West Wales Regional Partnership Board Update (Regional Integration Fund Update)** indicated that current funding was coming to an end, necessitating a review of currently funded projects to consider either mainstreaming, in which case a clear business case would be required, or discontinuing.

### **Assure<sup>3</sup> (to note)/ Sicrhau (i nodi)**

SDODC wish to **assure** members of the Board that:

- The **SDODC Self-Assessment Outcome Report 2023/24 – Progress Update** provided assurance that progress had been made against the actions undertaken to improve the Committee’s effectiveness. Progress is being made against the **Planning Objective 10 - Population Health** and that the Public Health Directorate continues to explore the impact of objectives on **population health** and actions for further improvement.
- Assurance was provided that the Health Board will advance the Social Model for Health and Wellbeing in alignment with the Annual Plan 2024-25, by supporting its definition and principles.

### **Review of Risks/ Adolygiad o Risgiau**

Two corporate risks were reviewed with the risk scores considered, noting that the risk score for **Risk 1350 - Risk of not meeting the 75% Single Cancer Pathway (SCP) waiting times target for 2022 - 2026 due to diagnostics capacity and delays at tertiary centre** had increased to 16 due to a revision of the SCP trajectory.

SDODC received assurance that:

- All identified controls are in place and working effectively
- All planned actions will be implemented within stated timescales and will reduce the risk further and/or mitigate the impact, if the risk materialises

### **Sharing of learning/ Rhannu dysgu**

Not applicable

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<sup>2</sup> There are areas of concern where assurance has been taken on actions in place but requires close monitoring. An early warning of an emerging and potentially serious concern.

<sup>3</sup> There is confidence that actions are robust and will be sufficient to address the issue or generally operating effectively. Routine monitoring.

### **Recommendation/ Argymhelliad**

The Board is asked to **APPROVE** the appended report 'Embedding a Social Model for Health and Wellbeing'.

The Board is asked to **respond** to the items the Committee is alerting them to, **note** the items the Committee is advising them of and **take assurance** from the items that the Committee is providing assurance on.

Agenda, papers and minutes are available on our website/ Mae agenda, papurau a chofnodion ar gael ar ein gwefan: <https://hduhb.nhs.wales/about-us/governance-arrangements/board-committees/strategic-development-and-operational-delivery-committee-sdodc/>