



Cyfarfod Cyhoeddus y Bwrdd/ Public Board Meeting

DYDDIAD Y CYFARFOD: DATE OF MEETING:	24 September 2026
TEITL YR ADRODDIAD: TITLE OF REPORT:	Joint Committees and Collaboratives Update Report
CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:	Professor Phil Kloer, Chief Executive
SWYDDOG ADRODD: REPORTING OFFICER:	Clare Pearce, Committee Services Officer

Pwrpas yr Adroddiad (dewiswch fel yn addas)

Purpose of the Report (select as appropriate)

Ar Gyfer Trafodaeth/For Discussion

ADRODDIAD SCAA SBAR REPORT

Sefyllfa / Situation

The purpose of this report is to provide an update to the Board in respect of recent Joint Committee and Collaborative meetings to include the following:

- NHS Wales Joint Commissioning Committee (JCC)
- NHS Wales Shared Services Partnership Committee (NWSSPC)
- Mid Wales Joint Committee for Health and Care (MWJC)

Cefndir / Background

The Hywel Dda University Health Board (HDdUHB) has approved Standing Orders in line with Welsh Government guidance, in relation to the establishment of the JCC and NWSSPC. In line with its Standing Orders, these have been established as Joint Committees of HDdUHB, the activities of which require reporting to the Board.

The confirmed and unconfirmed minutes, agendas and additional reports from JCC and NWSSPC meetings are available from each Committee's websites via the following links:

[NHS Wales Joint Commissioning Committee Website](#)

[NHS Wales Shared Services Partnership Website](#)

The MWJC was established in March 2015 following a study of healthcare in Mid Wales commissioned by Welsh Government and undertaken by the Welsh Institute for Health and Social Care (WIHSC) (*ref: Mid Wales Healthcare Study, Report for Welsh Government, WIHSC – University of South Wales, September 2014*). In March 2018, the Mid Wales Healthcare Collaborative transitioned to the [Mid Wales Joint Committee for Health and Care](#) whose role will have a strengthened approach to planning and delivery of health and care services across Mid Wales and will support organisations in embedding collaborative working within their planning and implementation arrangements.

Asesiad / Assessment

The following Joint Committee and Collaborative updates are attached for the Board's consideration:

Joint Commissioning Committee (JCC)

- The JCC will next report to the November 2026 Board meeting.

NHS Wales Shared Services Partnership Committee (NWSSPC)

- Summary of key matters considered by NWSSPC, and any related decisions made at its meeting held on 16 July 2026.

Mid Wales Joint Committee for Health and Care (MWJC)

- Update report from the MWJC, outlining progress against priorities and recent activity.

Argymhelliad / Recommendation

The Board is asked to **RECEIVE** the updates in respect of recent Joint Commissioning Committee (JCC), NHS Wales Shared Services Partnership Committee (NWSSPC) and Mid Wales Joint Committee for Health and Care (MWJC) meetings.

Amcanion: (rhaid cwblhau)

Objectives: (must be completed)

Cyfeirnod Cofrestr Risg Datix, Teitl a Sgôr Risg Cyfredol: Datix Risk Register Reference and Score:	Not applicable
Parthau Ansawdd: Domains of Quality Quality and Engagement Act (sharepoint.com)	7. All apply
Galluogwyr Ansawdd: Enablers of Quality: Quality and Engagement Act (sharepoint.com)	6. All Apply
Amcanion Strategol y BIP: UHB Strategic Objectives:	All Strategic Objectives are applicable
Nodau Cynllunio 2026/27 Planning Goals 2026/27	All Planning Goals Apply

Hypergyswllt i Amcanion Llesiant HDdUHB 2026 Hyperlink to HDdUHB Well-being Objectives 2026	6. Work with partners and communities to nurture and support everyone to achieve their best well-being
Model Cymdeithasol ar gyfer lechyd a Llesiant: (wedi'i gwblhau ar gyfer newid strategol a/neu newidiadau sylweddol i wasanaethau) A Social Model for Health and Wellbeing: (complete for strategic change and/or significant service changes)	4. Collaborations with partners will be strengthened and developed to make the most of the building blocks of health and wellbeing, with the goal of enabling individuals and communities to build resilience and improve health equity
Gwybodaeth Ychwanegol: Further Information:	
Ar sail tystiolaeth: Evidence Base:	Link to JCC Website Link to NWSSP Website Link to MWJC Website
Rhestr Termau: Glossary of Terms:	Included within the body of the report
Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y cyfarfod hwn: Parties / Committees consulted prior to this meeting:	Joint Commissioning Committee NHS Wales Shared Services Partnership Committee Mid Wales Joint Committee for Health and Care

Effaith: (rhaid cwblhau) Impact: (must be completed)	
Ariannol / Gwerth am Arian: Financial / Service:	Explicit within the individual Joint Committee and Collaborative reports where appropriate.
Ansawdd / Gofal Claf: Quality / Patient Care:	Not Applicable
Gweithlu: Workforce:	Not Applicable
Tegwch lechyd: Health Equity:	Not Applicable
Risg: Risk:	The Board has approved Standing Orders in relation to the establishment of the JCC and NWSSP Joint Committees, and Terms of Reference for the MWJC.
Cyfreithiol: Legal:	In line with its Standing Orders, the Health Board has established JCC and NWSSP Joint Committees, the activities of which require reporting to the Board.
Enw Da: Reputational:	Not Applicable

Gyfrinachedd: Privacy:	Not Applicable
Cydraddoldeb: Equality:	Not Applicable

ASSURANCE REPORT

NHS WALES SHARED SERVICES PARTNERSHIP COMMITTEE

Reporting Committee	Shared Services Partnership Committee (SSPC)
Chaired by	Dr Susan Barnes, Chair
Lead Executive	Neil Frow OBE, Managing Director, NWSSP
Author and Contact Details	Roxann Davies, Corporate Services Manager
Date of Meeting	16 July 2026
Summary of key matters including achievements and progress considered by the Committee and any related decisions made	
Managing Director's Update Report – The Managing Director presented an update on key NWSSP developments since the previous meeting to complement the overarching report, with particular focus on two strategic programmes: Transforming Access to Medicines Service (TrAMS) and the Future Workforce Solution (FWS). The TrAMS South East Hub Full Business Case has been completed and was progressing through the formal approval routes within individual organisations. Construction of the South East Radiopharmacy facility had been completed, with commissioning, validation and operational readiness activities continuing. Programme momentum remained positive across all hub developments, with continued oversight required in relation to commissioning timelines, workforce capacity, funding dependencies and service continuity during transition. In relation to FWS, the Committee noted that the Managing Director had written to the NHS Business Services Authority (NHSBSA) in June raising concerns regarding programme clarity, scope, timelines and implementation expectations. Members were advised that the go-live date remained under review by NHSBSA and Infosys through the contract review process, with further formal communication anticipated and assurances received on improved communication and benefits realisation. Members discussed the implications of a revised timeline for early adopters, later implementation waves and funding arrangements, noting that year zero and year one funding had been approved under the previous administration, with further remapping required once the revised plan was agreed. Given the scale, complexity and multi-organisational impact of FWS, Members emphasised the need for appropriate programme assurance, including Internal Audit involvement at key staging and readiness points, subject to receipt of the revised plan. A further update would be brought to the September 2026 meeting. The Committee NOTED and DISCUSSED the Managing Director's Update Report.	
Deep Dive Presentation	
Foundational Economy - The Committee received a detailed presentation on the Foundational Economy programme and its contribution to wider procurement priorities, including decarbonisation, value for money, supply chain resilience, waiting list support and compliance with an increasingly complex legislative framework. Procurement activity	

continued to be underpinned by a focus on patient outcomes and value.

Enhanced analytical capabilities, including new Power BI and contract pipeline reporting tools, were highlighted, providing improved visibility of supplier spend, location and future procurement opportunities. Welsh-headquartered suppliers continued to account for 42.93% of NHS Wales expenditure, with spend increasing from just over £1bn in 2019/20 to more than £2.3bn in the latest year. Members noted that around £1.1bn of contracts were due for renewal during the year, presenting opportunities to further support foundational economy objectives where market conditions allowed.

Members welcomed the improved intelligence and discussed NWSSP's role in supporting delivery of the Social Partnership and Public Procurement (Wales) Act 2023 through a collaborative all-Wales approach. Discussion focused on the need to refine measures of economic impact beyond supplier headquarters location, alongside continued supplier engagement, support for SMEs and micro-businesses, and consideration of wider economic and employment benefits. The Committee recognised NWSSP's strategic procurement role and potential to further contribute to economic growth through innovative commercial approaches and partnership models.

The Committee **NOTED** the update provided in relation to Foundational Economy.

Items for Approval

Scan for Safety Wales Programme – The Committee considered the three-year extension of the Scan for Safety Programme, noting forthcoming regulatory requirements for enhanced traceability of implantable medical devices and Wales' comparatively advanced position. The programme will support compliance requirements and further development of inventory management capabilities, including exploration of artificial intelligence to optimise stock management across NHS Wales. The Committee **APPROVED** the extension of the Scan for Safety Programme and its supporting Inventory Management Contract with Omnicell by utilising the 36 months available as per the original Full Business Case and current contract terms.

Student Awards Bursary System – The Committee considered the proposed three-year contract extension for the Student Awards Bursary System, recognising the need to maintain continuity of support for students whilst Welsh Government continues to review bursary arrangements. The Committee **APPROVED** the Student Bursary Award System contract extension for three (3) years with effect from 1 April 2027 to 31 March 2030 with a total cost of £382,515.

Material Handling Equipment Lease, Hire and Maintenance – The Committee considered proposals to award a five-year contract for material handling equipment and received assurance regarding procurement, supplier due diligence and risk mitigations, including consideration of the single tender response received. The Committee **APPROVED** the award of the contract to Toyota Material Handling UK Limited, up to a maximum estimated value of £1.04m excluding VAT over the full five-year term, and **NOTED** the demand-led nature of the agreement, the associated risks and mitigations, and that progression remained subject to all required approvals and procurement requirements being completed.

NWSSP Annual Review 2025-26 – The Committee received the Annual Review 2025-26, which reflected NWSSP's 15-year anniversary on 1 April 2026 and provided an overview of organisational achievements, governance arrangements, performance and future priorities. The Committee **APPROVED** the Annual Review.

Digital Strategy – The Committee considered the refreshed Digital Strategy, designed to support organisational priorities through strengthened digital foundations, workforce capability, data maturity, cyber resilience and innovation. Discussion highlighted alignment with national digital priorities, workforce readiness and future investment requirements. The Committee **APPROVED** the refreshed Digital Strategy.

Opportunities Pipeline – The Committee received an update on the Opportunities Pipeline, setting out existing, emerging and longer-term opportunities through which NWSSP could further support NHS Wales in response to financial and service challenges. Members endorsed the strategic direction, emphasising the importance of partnership working, governance and stakeholder sponsorship. Some members of the Committee were keen to explore NWSSP's ability to take forward initiatives on a local and regional basis and not be constrained by consensus on all-Wales approaches every time. The Committee **NOTED** the update on the NWSSP Opportunities Pipeline, including initiatives already in hand for 2026/27, and **APPROVED** the proposed approach to undertaking discovery work on medium to longer-term opportunities before any final decision on development and implementation.

NHS Wales Preparedness, Resilience and Response Annual Report 2025-26 – The Committee received assurance regarding the maturity of NWSSP's emergency preparedness, resilience and response arrangements and the organisation's contribution to wider NHS Wales planning and collaboration. AR commented that NWSSP would be working with the Welsh Government in response to the recently published COVID Inquiry Module 5 report on PPE Procurement. The Committee **APPROVED** the Annual Report for submission to NHS Performance and Improvement.

Items for Noting

Welsh Risk Pool Assurance Programme – The Committee received an update on the Welsh Risk Pool Assurance Programme, including work to strengthen forecasting, financial mitigation and learning from clinical negligence claims. Members noted ongoing engagement with NHS Wales organisations and external partners to support continuous improvement and future risk reduction. The Committee **NOTED** the update.

Finance, Performance, People, Programme and Governance Updates

Finance Report – The Committee received the Finance Report as at 31 May 2026, noting a year-to-date surplus of £813k, delivery of Cost Improvement Programme savings, continued vacancy controls and no agency expenditure reported in the year to date. Key risks related to digital programme funding, Future Workforce Solution implementation, Radiopharmacy transition costs and energy price volatility. The Committee also noted capital programme progress, Welsh Risk Pool expenditure monitoring and the ongoing grip and control improvement programme.

People and Organisational Development Report – The Committee received an update on workforce performance, noting improved staff turnover, stable sickness absence and continued targeted interventions in areas of higher absence. Strong mandatory training compliance, ongoing workforce planning activity and a positive Internal Audit review of attraction and retention were highlighted. Members also noted NWSSP's achievement of silver status under the Armed Forces Employer Recognition Scheme.

Performance Information Report – The Committee received the latest performance report, noting continued delivery of professional influence benefits of £57m and generally

positive organisational performance. A small number of targets remained below target relating to procurement savings delivery and timely responses to audit recommendations, with corrective actions underway. Improvements in recruitment performance were also noted.

Outcome Measures Report – The Committee received an update on performance against NWSSP’s strategic outcomes, noting positive performance across key measures including employee satisfaction, customer satisfaction, professional influence benefits, decarbonisation and foundational economy objectives.

Transformation Management Office (TMO) Update Report – The Committee received an update on the transformation portfolio, comprising 21 programmes, projects and initiatives across NHS Wales and NWSSP. Progress was reported across a number of schemes, including projects reaching completion and continued strengthening of reporting, assurance and benefits realisation arrangements.

Integrated Medium-Term Plan (IMTP) Quarter 4 Report 2025-26 – The Committee received the year-end IMTP performance report, prior to its submission to Welsh Government, noting that the majority of objectives had either been completed or remained on track. Areas of slippage and external dependency were being managed through the 2026-27 planning cycle.

NWSSP Annual Governance Statement (AGS) 2025-26 – The Committee received the final Annual Governance Statement, noting its prior consideration and approval through the Audit Committee and inclusion within the annual accounts process.

NWSSP Corporate Risk Register – The Committee received the Corporate Risk Register, noting the current risk profile, of which there were eight red and ten amber risks for action. No new risks had been escalated, although key programme risks had been refined to improve oversight. Ongoing review of risk targets and organisational risk appetite was also noted.

The Committee **DISCUSSED** and **NOTED** the above Reports.

Items for Information

The Committee received several items for information, covering items 7.1 to 7.4 of Part A and items 1.1 to 1.9 of Part A2. These comprised the Finance Monitoring Returns for Months 1 and 2 of 2026-27, the Personal Protective Equipment (PPE) Report, the NWSSP Audit Committee Assurance Report from 28 April 2026, and the SSPC Forward Plan 2026-27, together with a suite of annual reports covering Audit Committee, Local Counter Fraud Services, Concerns and Complaints, Declarations of Interest and Gifts, Hospitality and Sponsorship, Health and Safety, Welsh Language, Duty of Quality, Medical Examiners Service and Surgical Materials Testing Laboratory.

Part B – Private

Transforming Access to Medicines Service (TrAMS) South East Hub Full Business Case – The Committee considered the Full Business Case for the South East TrAMS Hub, which forms part of the national programme to modernise aseptic medicines manufacturing services across Wales. Members noted the case for change, including infrastructure, regulatory and workforce challenges, and that the proposal sought £21.7m capital investment to develop a regional hub at Imperial Park (IP5). The Committee acknowledged extensive stakeholder engagement and the strategic importance of the

programme in delivering a sustainable all-Wales service model. The Committee **APPROVED** the Full Business Case, subject to remaining organisational approvals and submission to Welsh Government.

Transforming Access to Medicines Service (TrAMS) Clean Room Design and Build Contract Change Approval – The Committee considered proposed contract changes associated with the South East TrAMS Hub development, noting that progression remained contingent upon approval of the Full Business Case, Welsh Government approval and confirmation of capital funding. Assurance was provided regarding cost validation, governance oversight, risk management and lessons learned arrangements. The Committee **APPROVED** the clean room design and build contract changes. Trust Board approval consideration to follow on 30 July 2026.

Aseptic Isolators for the South East Transforming Access to Medicines Service (TrAMS) Project – The Committee considered the procurement of 15 aseptic isolators required to support operations within the proposed South East Hub. Members noted that the purchase formed an essential component of the overall TrAMS infrastructure programme and remained subject to Full Business Case approval, Welsh Government approval and confirmation of capital funding. The Committee **APPROVED** the purchase of the isolators. Trust Board approval consideration to follow on 30 July 2026.

Matters requiring Board/Committee level consideration and/or approval

The Board is asked to **NOTE** the work of the Shared Services Partnership Committee.

Date of Next Meeting

Tuesday 15 September 2026, 10.00am to 12.00pm

<i>Cyd-bwyllgor Iechyd a Gofal y Canolbarth ar gyfer Iechyd a Gofal / Mid Wales Joint Committee for Health and Care</i>	
<i>Cadeirydd Arweiniol / Lead Chair</i>	Dyfed Edwards, Chair, Betsi Cadwaladr University Health Board In the absence of Dyfed Edwards, Dr Neil Wooding, Chair of Hywel Dda University Health Board, chaired the Mid Wales Joint Committee meeting on 1 September 2026
<i>Prif Weithredwr Arweiniol / Lead Chief Executive</i>	Prof. Phil Kloer, Chief Executive, Hywel Dda University Health Board
<i>Cyfarwyddwr y Rhaglen / Programme Director</i>	Keith Jones, Director of Operational Planning and Performance, Hywel Dda University Health Board
<i>Dyddiad y Cyfarfod Diwethaf / Date of Last Meeting</i>	1 September 2026
<i>Cyfnod Adrodd / Reporting Period</i>	May to September 2026
<i>Penderfyniadau allweddol a Materion a ystyriwyd gan y Cyd-bwyllgor / Key Decisions and Matters considered by the Joint Committee</i>	
Strategic Review of the Mid Wales Joint Committee (MWJC) A strategic review of the Mid Wales Joint Committee (MWJC) has been undertaken to assess its continuing role, purpose and contribution more than a decade after publication of the Mid Wales Healthcare Study and subsequent establishment of the Joint Committee. The review recognised that the MWJC has played a significant role in strengthening collaboration between partner organisations, supporting the sustainability of key services and maintaining a collective focus on the needs of rural communities across Mid Wales. However, the health and care landscape has evolved considerably during this period, with the emergence of Regional Partnership Boards and other regional partnership arrangements, increasing workforce and financial pressures, and the growth of digital models of care. The review concluded that, whilst many of the original ambitions of the Mid Wales Healthcare Study have been achieved, there remains a strong case for continued collaboration across Mid Wales. Key challenges identified include workforce sustainability, rural health inequalities, access to services, digital exclusion, service resilience and increasing complexity within the partnership landscape. Stakeholders also highlighted the need for greater clarity regarding the distinct role, purpose and added value of the MWJC, as well as its relationship with existing regional partnership structures. Six potential future options were considered as part of the review. Overall, the strongest support emerged for a hybrid model that brings together the key features of the Refocused Strategic Partnership and Rural Health and Wellbeing Partnership options. The associated SWOT (Strengths, Weaknesses, Opportunities, Threats) analysis also identified this as the strongest option overall, balancing strategic ambition with deliverability and continuity. This approach would build on the strengths and relationships developed through the MWJC whilst repositioning the Committee as a more strategic, outcome-focused partnership with an enhanced role in addressing rural health and wellbeing challenges.	

The emerging preferred direction would see the MWJC transition from its current operational planning focus towards a strategic leadership, influencing and partnership role. This would provide a stronger focus on areas where collective action can deliver measurable benefits for rural communities, including workforce sustainability, reducing health inequalities, digital innovation and inclusion, research and evidence, strategic advocacy, policy influence and cross-border service planning. The proposed approach would also strengthen the Joint Committee's role in championing the needs of rural communities and promoting innovation and best practice across Mid Wales.

Members of the MWJC support this direction of travel and recognise the opportunity to build on the Joint Committee's established strengths while responding to the changing health and care environment. Members have also emphasised the importance of maintaining a strong focus on the specific challenges faced by Mid Wales communities whilst contributing to wider national discussions on rural health and wellbeing. Subject to further engagement with Welsh Government, the next phase of work will focus on developing detailed proposals for future governance arrangements, operating principles and revised implementation timescales, which will inform the future role of the MWJC and its contribution to improving outcomes and reducing inequalities for rural populations.

Mid Wales Priorities and Delivery Plan 2026/27 – Up until July 2026 (Appendix A)

The Mid Wales Planning and Delivery Executive Group (MWPDEG) oversees the delivery of the Mid Wales Priorities and Delivery Plan. The plan for 2026/27 comprises 7 priorities supported by 15 workstreams. Overall progress remains positive, with the majority of workstreams progressing in line with agreed timescales. Of the 15 workstreams, 12 are rated Green (on track), two are rated Amber (mainly on track) and one is rated Blue (completed).

- The Endodontics workstream has been completed, with the new service pathway operational as from 20 July 2026. This enables Hywel Dda University Health Board (HDdUHB) patients from the 'SY' postcode area to access endodontic treatment at Llandrindod Wells Hospital, provided by Powys Teaching Health Board (PTHB).
- Two interdependent Ophthalmology workstreams are currently rated Amber (mainly on track): the PTHB Nurse-Led Wet Age-Related Macular Degeneration (AMD) Service and Networking Opportunities and Joint Pathway Development. The original target completion date of 30 June 2026 has not been achieved due to delays in PTHB staff visits to the HDdUHB North Road Clinic, Aberystwyth. These delays have resulted from a combination of factors, including honorary contract approval processes, sickness absence affecting key personnel, and a review of Intravitreal Therapy (IVT) treatment protocols. Mitigating actions have been implemented, including a meeting between PTHB and HDdUHB in August 2026, and a visit to the North Road Clinic is now scheduled for October 2026. A revised completion date of 30 November 2026 will be considered by the Mid Wales Planning and Delivery Executive Group (MWPDEG) at its meeting on 21 September 2026.

The MWPDEG has agreed to formally close the Ophthalmology Clinical Lead workstream. This is in response to advice from the Mid Wales Ophthalmology Group that the workstream is no longer required in its current form as its objectives have been overtaken by national, regional and local developments. However, to strengthen strategic leadership and accountability, MWPDEG has recommended the identification of a designated Senior Responsible Officer (SRO) for the Ophthalmology priority. A further report will be presented to MWPDEG on 21 September 2026 seeking agreement in principle to assign a named SRO to each Mid Wales priority and their associated workstream(s). This approach will strengthen organisational ownership, accountability and oversight of delivery across the programme.

Mid Wales Clinical Advisory Group (MWCAG)

The Mid Wales Clinical Advisory Group (MWCAG) has continued to refine its approach, with an increased focus on targeted, task-and-finish activities commissioned by the Mid Wales Planning and Delivery Executive Group. This approach has enabled clinical expertise to be directed towards areas of greatest need and has improved the Group's ability to deliver meaningful outcomes and recommendations that support the Mid Wales priorities.

During 2025/26, the Group established a multidisciplinary Mid Wales Stroke Service Change Group to assess the impact of actual and proposed changes to stroke services across the region. The group's work has informed partner organisations' engagement and consultation activities and reinforced the importance of regional planning arrangements, while also highlighting the value of a coherent national approach to stroke care in ensuring equitable access to services for rural communities. In June 2026, a request was received from the HDdUHB Transformation Team to engage with the Mid Wales Planning and Delivery Executive Group (MWPDEG) and the Mid Wales Clinical Advisory Group (MWCAG) on the HDdUHB Phase 2 Consultation on Stroke Services.

- On behalf of MWCAG, the Mid Wales Stroke Service Change Group was identified as the appropriate forum for engagement with the HDdUHB Transformation Team. The Mid Wales Stroke Service Change Group met on 10 July 2026 to receive a presentation on the HDdUHB Phase 2 Consultation on Stroke Services. This was followed by discussion and feedback, the outcomes of which were collated into a collective response. The response was approved by the Chair of MWCAG on behalf of the Group and subsequently submitted to HDdUHB.
- Also at its meeting on 20 July 2026, MWPDEG received a presentation on the proposed consultation options, followed by discussion and feedback. The outcomes were collated into a collective response and subsequently submitted to HDdUHB.

MWCAG has also maintained oversight of other major strategic service change programmes across the region, including PTHB's Better Together Programme and BCUHB's Tywyn Hospital Review. The Group has also received updates on the North Powys Wellbeing Programme and the Rural Health and Care Wales Virtual Rural Healthcare Project, recognising their potential contribution to workforce sustainability, service transformation and improved access to care. These discussions have supported a broader understanding of service developments and provided opportunities to consider their collective impact on the Mid Wales population.

A key theme arising from the Group's work is the importance of clearly understanding the respective roles of local organisations, regional partnerships and national programmes in service planning and delivery. This learning is helping to inform future work programmes and support more effective use of clinical time and expertise. Whilst attendance continues to be challenging given competing clinical priorities, the targeted approach to programme delivery has proved effective in securing engagement from the most relevant clinical stakeholders and supporting focused, outcome-driven discussions.

The Group also recognised the importance of ensuring that the needs of rural communities continue to be reflected in emerging national clinical planning arrangements. Members emphasised that consideration should extend beyond urgent and emergency care pathways to include rehabilitation and community-based services, which are particularly important in supporting equitable outcomes for people living in rural areas.

Rural Health and Care Wales (RHCW)

The MWPDEG and RHCW Stakeholder Group have continued to oversee delivery of the RHCW Work Programme for 2026/27. Significant achievements include:

- Completion and dissemination of the Macmillan Rural Cancer Patient Experience Research programme, which identified a range of inequalities experienced by rural cancer patients and generated recommendations to improve access, experiences and outcomes. The findings have been presented at national conferences and formally launched through a Mid Wales symposium. The research is informing ongoing discussions with partner organisations and potential funding bodies regarding actions to improve the experience of rural cancer patients and to inform the development of NHS Wales' future cancer strategy.
- Completion of the review of the community pharmacy provision across Mid Wales, alongside the production of bilingual resources to improve public awareness of available pharmacy services.
- The programme has also advanced work relating to dementia, community resilience and workforce development. The Mid Wales Dementia Friendly Communities report has been completed, supported by engagement events across Powys, Ceredigion and Gwynedd, with further case study work underway. A community resilience toolkit, based on the LiCoSS (Listen, Connect, Support and Sustain), has been developed to help communities support vulnerable residents to remain independent within their own homes and is now being piloted within Mid Wales communities.
- Successful completion of the Sustainable Communities Project in Lampeter, with additional funding secured to support the replication of this community resilience model in other rural communities across Ceredigion.
- Completion of research and engagement work examining primary care provision and transport accessibility across Mid Wales, providing valuable intelligence to inform future service planning and improvements in access to care.
- Continued support for workforce development through initiatives promoting careers in medicine and rural healthcare, alongside support for new research focused on addressing health inequalities experienced by rural populations.
- Ongoing exploration of opportunities for the Virtual Rural Healthcare model. While there continues to be strong support for the underlying principles and potential benefits of a collaborative digital approach across Mid Wales, the complexity of the programme, rapidly evolving technological landscape and differing organisational priorities have affected progress. Further work is being undertaken to refine the scope and ensure that any future model is deliverable, sustainable and aligned with emerging local, regional and national developments.
- A recurring theme across several projects has been the impact of transport and accessibility on health and wellbeing outcomes in rural areas. Research undertaken during the year has highlighted the importance of addressing transport barriers to improve access to health and care services, and further regional work is planned with partner organisations during 2027.
- Workforce and research initiatives have continued to support the sustainability of rural services. Engagement with 27 GP practices across Mid Wales has informed research into the challenges facing primary care, while collaboration with Swansea University has promoted opportunities through the Graduate Entry Medicine (GEM) programme and a new route into medicine for school leavers. In addition, Rural Health and Care Wales has supported new research programmes, including work focusing on women's health in rural communities.

Materion sydd angen eu cytuno new trafod ymhellach gan y Bwrdd /
Items to be referred to the Board for agreement or discussion

The Board is asked to **NOTE** the update on the work of the MWJC including the:

- Strategic Review of the MWJC.
- Mid Wales Priorities and Delivery Plan.
- RHCW Work Programme.

Dyddiad y Cyfarfod Nesaf /
Date of Next Meeting

Time and date of the next meeting of the MWJC to be confirmed.

Agenda, papers and minutes of the Mid Wales Joint Committee meeting are available on its website: English - <https://mwjc.nhs.wales>, Welsh - <https://cbbc.gig.cymru>

Acronyms / Glossary of Terms	
AMD	Age-Related Macular Degeneration
BCUHB	Betsi Cadwaladr University Health Board
GA	General Anaesthesia
GEM	Graduate Entry Medicine
HB	Health Board
HEIW	Health Education and Improvement Wales
HDdUHB	Hywel Dda University Health Board
IVT	Intravitreal Therapy
LICoSS	Listen, Connect, Support and Sustain
MDT	Multidisciplinary Team
MWCAG	Mid Wales Clinical Advisory Group
MWJC	Mid Wales Joint Committee
MWPDEG	Mid Wales Planning and Delivery Executive Group
PSA	Prostate-Specific Antigen
PTHB	Powys Teaching Health Board
RHCW	Rural Health and Care Wales
SRO	Senior Responsible Officer
SWDP	Support Worker Development Programme
SWOT	Strengths, Weaknesses, Opportunities, Threats
WAST	Welsh Ambulance Services University NHS Trust

APPENDIX A

Mid Wales Priorities 2026/27			
Priority	Workstream	Aim	Status (as at 31/07/26)
Ophthalmology	Powys Teaching Health Board (PTHB) nurse led wet age-related macular degeneration (AMD) service.	Progress the proposal for a PTHB nurse led wet AMD service in North Powys (Newtown) with Hywel Dda University Health Board (HDdUHB) medical oversight / District General Hospital pathway.	Mainly on track with some minor issues
	Networking opportunities and joint pathway development	Develop opportunities for PTHB staff to work at the North Road clinic in order to inform PTHB pathway development and repatriation opportunities with eyecare Multidisciplinary Team (MDT) in Powys.	Mainly on track with some minor issues
	Mid Wales Clinical Leadership	Develop a proposal for clinical leadership for Mid Wales ophthalmology services.	On track
	Primary care eye care services for the South Gwynedd area	Explore options to strengthen primary care eye care provision in the South Gwynedd area.	On track
Cancer	Radiotherapy pathway	Identify opportunities to improve access to radiotherapy across Mid Wales by minimising unnecessary travel for patients and ensuring that suitable transport and accommodation options are available when treatment closer to home is not possible.	On track
	Chemotherapy pathway	Identify opportunities to improve access to, and increase provision of, chemotherapy services across Mid Wales.	On track
Dental	Endodontic services	Develop a pathway enabling HDdUHB Ceredigion patients residing in the Mid Wales catchment area to access endodontic treatment delivered by PTHB at Llandrindod Wells Hospital.	Complete
	Paediatric General Anaesthesia (GA) service	Explore the feasibility of establishing an integrated Paediatric GA service for Mid Wales.	On track
Strategic Service Change programmes	Strategic Service Change programmes	Review pathways affected by organisational Strategic Service Change programmes and support the development of regional and cross-border solutions.	On track
Colorectal	Colorectal service development and expansion	Explore the opportunities for expanding the HDdUHB colorectal service to include patients from other areas of PTHB and Betsi Cadwaladr University Health Board (BCUHB).	On track
Dermatology	Dermatology	Review the current Dermatology service provision across Mid Wales and identify opportunities to increase capacity and improve access.	On track

APPENDIX A

Mid Wales Priorities 2026/27			
Priority	Workstream	Aim	Status (as at 31/07/26)
Rural Health and Care workforce	Support Worker Development Programme (SWDP)	Expand the Mid Wales SWDP beyond the initial Health Board (HB) partnership, enabling full regional integration and cross-sector participation.	On track
	Cross-Sector Population Health, Wellbeing and Prevention Capability Development	Establish a baseline position across Mid Wales of workforce capabilities in prevention, population health and community-based wellbeing support, to identify opportunities for collaboration.	On track
	Workforce Health, Wellbeing and Psychological Support	Establish a regional baseline position of workforce health, wellbeing and psychological support needs across Mid Wales Health Boards (HB), enabling improved access, reduced duplication and strengthened resilience for staff.	On track
	National Management & Leadership Competency Framework	Support early development activity related to the national Management & Leadership Competency Framework in partnership with Health Education and Improvement Wales (HEIW), ensuring that emerging proposals are aligned across Mid Wales and duplication is avoided between the three Mid Wales HBs.	On track