

HYWEL DDA UNIVERSITY HEALTH BOARD – WORK PLAN MARCH 2026 – MARCH 2027

The Board meets in public bi-monthly. The following table sets out the Board's business for 2026/27, including standing agenda items (denoted by *); items denoted by ** are those that are reported to the Board as and when required.

AGENDA ITEM/ISSUE	LEAD	OFFICER	26 Mar 2026	28 May 2026	25 Jun 2026	30 Jul 2026	24 Sep 2026	26 Nov 2026	28 Jan 2027	25 Mar 2027
INTRODUCTION AND APOLOGIES										
Apologies*	Chair	CM	✓	✓	✓	✓	✓	✓	✓	✓
Declaration of Interests*	Chair	All	✓	✓	✓	✓	✓	✓	✓	✓
PRELIMINARY MATTERS										
Minutes from previous meeting*	Chair	CM	✓	✓		✓	✓	✓	✓	✓
Matters Arising and Table of Actions*	Chair	CM	✓	✓		✓	✓	✓	✓	✓
Report of the Chair*	Chair	JW	✓	✓		✓	✓	✓	✓	✓
Report of the Chief Executive*	PK	JW	✓	✓		✓	✓	✓	✓	✓
• Register of Sealings			✓	✓		✓	✓	✓	✓	✓
• Consultations Update			✓	✓		✓	✓	✓	✓	✓
• Executive Team Discussions			✓	✓		✓	✓	✓	✓	✓
• Escalation Arrangements/ Targeted Intervention			✓	✓		✓	✓			
• AHMWW (incl Strategy Refresh)			✓			✓	✓			
• Clinical Services Plan			✓				✓			
• Board Assurance Framework			✓							
• Social Model for Health and Wellbeing (SMfHW)/Centre for Social Innovation			✓							
• WG Scrutiny Session			✓							
• PHW Test and Post Incident			✓							
• Radiology Digital Programme			✓							
• ESR2			✓							
• Direct Payments			✓							

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Minutes from Corporate Trustee	Chair	CM	✓	✓		✓		✓		✓
Minutes from Annual General Meeting (AGM)	Chair	CM					✓			
Board Effectiveness Report	PK	JW			✓					
HDdUHB Annual Report	Chair	EDs			✓					
Performance Report	HT	TP			✓					
Accountability Report	PK	JW			✓					
Final Accounts	HT	HT			✓					
Audit Wales ISA 260 and Letter of Representation	AW	HT			✓					
Committee Annual Reports	JW	JW			✓					
Duty of Candour Annual Report	SD	CS			✓					
Audit Wales Annual Audit Report and Structured Assessment	AW	JW							✓	
DELIVERING ON OUR PURPOSE – QUALITY, SAFETY AND PERFORMANCE										
Annual Plan	LD	SA/DW	✓	✓		✓	✓	✓	✓	✓
• Long Term Agreement (LTA) financial values	HT		✓							
Annual Plan – Closure Report	LD	SA/DW		✓						
Financial Report	HT	AS/JT	✓	✓ (M1&12)		✓	✓	✓	✓	✓
Integrated Performance Assurance Report (IPAR)	HT	HT	✓	✓ (M1&12)		✓	✓	✓	✓	✓
Routemap to Financial Balance	HT						✓			
Board Assurance Framework	PK	JW	✓			✓		✓		✓
Implementing/Refreshing the A Healthier Mid and West Wales (AHMWW) Strategy (incl PBC)	LD	ER	✓	✓		✓	✓	✓	✓	✓
Clinical Services Plan	LD/MH		✓	✓		✓	✓	✓	✓	✓
Stroke Consultation	LD/MH			✓		✓		✓		
PPH Minor Injury Unit/Urgent Care Centre	AC		✓							

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Mental Health Service Provision: Ceredigion	AC		✓							
Local Community Action for Health and Wellbeing	AC		✓							
Centre for Social Innovation/ Social Model for Health and Wellbeing	AG		✓							
Property Leases	LD		✓				✓			
PSOW Public Interest Report	SD		✓							
Ombudsman Letter/Reports**	SD	LO'C	✓							
Update on Radiology Digital Programme	HT		✓							
Improving Experience Report	SD	LO'C		✓				✓		
Nurse Staffing Levels (Wales) Act Compliance	SD	HH		✓				✓		
Public Health Wales Test and Post Incident	AG			✓						
Meddygfa'r Sarn	AC			✓			✓			
Continuing Healthcare (CHC) and Funded Nursing Care (FNC) Contract Uplifts	AC			✓						
Community by Design: Integrated Neighbourhoods	AC			✓						
Planned Care Recovery	AC					✓				
Mental Health S136 Facilities Public Engagement	AC	LC				✓			✓	
Building a Positive Workforce Culture	LG					✓				
Strategic Approach to Value Based Health Care (VBHC)	MH						✓			
Transport and Accessibility Plan	LD						✓			
Connected Communities	AC							✓		

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Penrhyn Practice Engagement	AC/AHM							✓		
Obstetrics SLA Engagement	SD/AHM							✓		
Macmillan Cancer Support Community Investment Partnership Business Case	AG							✓		
Patient Services Centre Business Case	HT	AT						✓		
Clinical Care Group (CCG) Reports	AC							✓	✓	✓
SWW Cellular Pathology Programme	AC	DJ							✓	
ANNUAL REPORTS										
Nurse Staffing Levels (Wales) Act Annual Report	SD			✓						
Internal Audit: Annual Governance Statement Review	JW				✓					
Head of Internal Audit Annual Report and Opinion	JW				✓					
Strategic Equality Plan Annual Report	LG	AB					✓			
HDdUHB Director of Public Health Annual Report	AG						✓			
Organ Donation Annual Report	AC								✓	
MAINTAINING GOOD GOVERNANCE										
Report of the Audit and Risk Assurance Committee	RE	JW	✓	✓		✓	✓	✓	✓	✓
• Standing Orders/Standing Financial Instructions/Scheme of Delegation	JW	CW	✓	✓						
Report of the Quality, Safety and Experience Committee	AL	SD	✓	✓		✓	✓	✓	✓	✓

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- Draft Quality Improvement Strategic Framework 2026-29 - Duty of Candour Annual Report	SD			✓		✓				
Report of the Finance and Performance Committee	MI	HT	✓	✓		✓	✓	✓	✓	✓
- Procurement Report - Macmillan Cancer Support Community Investment Partnership (Strategic Intent)	HT AG		✓	✓		✓	✓	✓	✓	✓
Report of the Strategy and Planning Committee	WW	LD	✓	✓		✓	✓	✓	✓	✓
- Climate Adaptation Plan - Discretionary Capital Programme - Wellbeing Objectives Review - GGH Fire Phase 2 BJC - TEF Projects: GGH/WGH Second Generators - SWWCC – 5th Linac/6th Bunker Business Case - Wellbeing of Future Generations Annual Report - Winter Respiratory Vaccination Plan - Pharmaceutical Needs Assessment - Perinatal Strategic Plan - Climate Response Plan - SWWCC – 6th/7th Bunker Business Case	AG HT AG LD JS LD AG AG AC AC AG LD		✓ ✓ ✓ ✓	✓		✓		✓ ✓ ✓		✓

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Report of the People, Organisational Development and Culture Committee	EM	LG	✓	✓		✓	✓	✓	✓	✓
• Statutory Partnership Duty Annual Report	LG							✓		
Report of the Health and Safety Committee	AM	JS	✓	✓		✓	✓	✓	✓	✓
• Major Incident Plan	AG	SH				✓				
Report of the Charitable Funds Committee	TBC	SD	✓	✓		✓	✓	✓	✓	✓
Report of the Digital, Data and Innovation Committee	MD	HT	✓	✓		✓	✓	✓	✓	✓
• TriTech Business Plan	MH		✓							
• Managed Service – IT	AC							✓		
• Workforce Asset Scheduling Outline Business Case	LG							✓		
• Digital Maturity Report	HT								✓	
Report of the Regional Joint Committee	Chair		✓	✓				✓	✓	✓
Board Level Committees:	Chairs	JW	✓	✓		✓	✓	✓	✓	✓
• Ethics Panel										
• Mental Health Legislation Committee										
• Remuneration and Terms of Service Committee										
In-Committee Board	Chair	JW	✓	✓		✓	✓	✓	✓	✓
HDdUHB Advisory Groups:	Chairs	JW	✓	✓		✓	✓	✓	✓	✓
• Healthcare Professionals Forum										
• Health Board Partnership Forum										
• Stakeholder Reference Group										

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WORKING IN PARTNERSHIP										
HDdUHB Joint Committees and Collaboratives: - Joint Commissioning Committee (JCC) - NHS Wales Shared Services Partnership (NWSSP) - Mid Wales Joint Cttee for Health and Social Care (MWJC)	PK	CM	✓	✓		✓	✓	✓	✓	✓
Statutory Partnerships Update (incl Public Services Boards)	AC/AG		✓	✓		✓	✓	✓	✓	✓
FOR INFORMATION										
Board Annual Workplan	JW	CM	✓	✓		✓	✓	✓	✓	✓
Healthcare Inspectorate Wales (HIW) Annual Report	HIW							✓		
Llais Regional/Annual Report	Llais			✓				✓		

Initials

AB – Anna Bird AC – Andrew Carruthers AG – Ardiana Gjini AHM – Alwena Hughes Moakes AM – Ann Murphy AS – Andrew Spratt AT – Anthony Tracey AW – Audit Wales CM – Clare Moorcroft CP – Chantal Patel CS – Cathie Steele CW – Charlotte Wilmshurst DW – Dan Warm DJ – Dylan Jones EDs – Executive Directors	EM – Eleanor Marks GS – Gareth Skye HH – Helen Humphreys HIW – Healthcare Inspectorate Wales HT – Huw Thomas ER – Eldeg Rosser IT – Iwan Thomas JS – James Severs JT – Jennifer Thomas JW – Joanne Wilson LC – Liz Carroll LD – Lee Davies LG – Lisa Gostling LO’C – Louise O’Connor	MD – Maynard Davies MH – Mark Henwood MI – Michael Imperato NLI – Nicola Llewellyn NP – Neil Prior NW – Neil Wooding PK – Philip Kloer RB – Rhian Bond RE – Rhodri Evans SA – Shaun Ayres SD – Sharon Daniel SH – Sam Hussell TP – Tracy Price WW – Winston Weir
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