



GIG
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NHS
WALES

Bwrdd Iechyd Prifysgol
Hywel Dda
University Health Board

Cyfarfod Cyhoeddus y Bwrdd/ Public Board Meeting

DYDDIAD Y CYFARFOD: DATE OF MEETING:	24 September 2026
TEITL YR ADRODDIAD: TITLE OF REPORT:	Report of the Chair
CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:	Dr Neil Wooding CBE, Chair
SWYDDOG ADRODD: REPORTING OFFICER:	Dr Neil Wooding CBE, Chair

Pwrpas yr Adroddiad (dewiswch fel yn addas)

Purpose of the Report (select as appropriate)

Ar Gyfer Penderfyniad/For Decision

ADRODDIAD SCAA SBAR REPORT

Sefyllfa / Situation

To provide an update to the Board on relevant matters undertaken by the Chair of Hywel Dda University Health Board (the Health Board) since the previous Board meeting.

Cefndir / Background

This overarching report highlights the key areas of activity and strategic issues engaged in by the Chair and also details topical areas of interest to the Board.

Asesiad / Assessment

Delegated Authority Decision - Planned Care Delivery and Sustainability Plan 2026/27

Following the Board meeting held on 30 July 2026, delegated authority was granted to the Chair and Chief Executive to approve final amendments to the Planned Care Delivery and Sustainability Plan 2026/27, prior to submission to Welsh Government. A delegated authority meeting was subsequently held on 31 July 2026, at which the revised Plan was approved for submission on behalf of the Board. The amendments reflected further development of the proposals, including a revised £15.5m recovery investment to strengthen the radiology pathway through additional diagnostic capacity, five mobile scanners and an insourcing solution; inclusion of a £4.1m bid to support cancer pathway delivery; strengthened reporting and assurance arrangements; and updated regional sustainability proposals. Approval was granted, subject to confirmation within the covering letter of the scrutiny undertaken through the Board's governance processes. The Board is asked to ratify the delegated authority decision.

Board Seminar 6 August 2026

NHS Wales Joint Commissioning Committee (NWJCC) Annual Catch Up

Members received an overview of the role and work of the NHS Wales Joint Commissioning Committee (NWJCC), including its responsibility for commissioning national and specialist

services on behalf of the seven Health Boards in Wales. The update highlighted delivery of the 2026/27 Annual Plan, performance and assurance arrangements, financial and activity information, future strategy and Integrated Medium Term Plan (IMTP) development, and the importance of collaborative commissioning to ensure equitable, safe and sustainable services across Wales.

Mental Health and Wellbeing Strategy

Members considered the Welsh Government's [The Mental-Health-and-Wellbeing-Strategy-2025-to-2035](#), which sets out a long-term vision for improving mental health and wellbeing through prevention, early intervention, recovery-focused community support and high-quality, timely services. Discussion referenced the development of national clinical models, reducing inequalities, improving access and outcomes, and strengthening partnership working to deliver sustainable mental health services across Wales.

Key Meetings

I have attended the following meetings and engagement events:

Service and Community Engagement

- Withybush Hospital visit
- Bladder, Bowel and Pelvic Health Service visit
- Pulmonary Rehabilitation Team visit
- Eisteddfod Round Table discussions
- Arts and Health Launch

Regional, National and Partnership Working

- NHS Chairs' Well-Led Workshop
- Chairs' Peer Group
- Regional Joint Committee Joint Meeting with University Vice Chancellors
- Mid Wales Joint Committee
- Chair and CEO joint meeting with Cabinet Minister for Health and Care

Governance, Recruitment and Recognition

- Swansea Bay UHB Independent Member (Community) Interviews
- Chairs' Commendation Awards

Celebrating Success/Awards

NHS Wales Awards 2026 Finalists

The Health Board has been recognised nationally with **four projects shortlisted as finalists in the NHS Wales Awards 2026**, celebrating innovation, improvement and collaboration across NHS Wales. The shortlisted projects are: *Making Data More Accessible for Data-Led Improvement* (NHS Wales Information Award); *Rebuilding Trust in Finance: A Cultural Change Journey with Lasting Impact* (NHS Wales Team Culture Award); *Improving Timely Identification of Patients with Learning Disabilities in Acute Care through Purple Dot Use* (NHS Wales Timely Care Award); and *Lessons in Asthma: Improving the Management of Respiratory Conditions in Primary School Children* (NHS Wales Whole Systems Award). The finalists reflect the breadth of improvement work being undertaken across the Health Board and demonstrate the organisation's continuing commitment to enhancing patient care, staff experience and service performance. Winners will be announced at the NHS Wales Awards ceremony on 12 November 2026.

Chairs Commendation Awards

In my absence due to other commitments, the Chair's Commendation Awards were hosted by Eleanor on my behalf. The Chair's Commendation Awards continue to recognise colleagues and teams who demonstrate the Health Board's values through outstanding compassion, collaboration, innovation and service excellence. The most recent awards recognised the following winners:

Category	Winners
Collaboration Award	Michelle Hickin and the Digital Inclusion Team
Collaboration Award	A & E Volunteers, Withybush Hospital
Development & Innovation Award	Steven McMorran
Compassion Award	Caroline Lloyd
Compassion Award	Marie Burton
Collaboration Award	Heart Failure, Clinical Nurse Specialists
Collaboration Award	Nicola O'Toole

Health Visiting Service Commended for Progress Towards Baby Friendly Gold Accreditation.

The Health Board's Health Visiting Service is commended for its Gold assessment submission and for the progress made in embedding and developing care aligned with the Baby Friendly standards. The service has progressed at pace since its last assessment, with a clear commitment to having this progress recognised.

This award recognises services that maintain core standards while embedding effective processes across four key areas: leadership, culture, monitoring and progression. The Health Visiting Service is the first in Wales to work towards this award and, subject to completing the remaining actions, aims to achieve it within 6–12 months of the assessment date.

Pembrokeshire College Apprenticeship Award

Congratulations to Jack Crimlis, Withybush Hospital, on receiving an Apprenticeship Award in Clinical Health by Pembrokeshire College. The award recognises Jack's dedication, resilience and commitment, together with his passion for learning and high-quality patient care.

Associate Member Update

Jonathan Arthur, Chair of the Healthcare Professionals Forum, is retiring from the Health Board. The Board expresses its appreciation and thanks for Jonathan's dedicated service and valuable contribution to the work of the Health Board. A new Chair will be sourced from the Forum membership and, following approval by the Cabinet Secretary for Health and Social Care, will be communicated to the Board.

Argymhelliad / Recommendation

The Board is asked to:

- **RATIFY** the Delegated Authority Decision - Planned Care Delivery and Sustainability Plan 2026/27
- **SUPPORT** the work engaged in by the Chair since the previous meeting and note the topical areas of interest.

Amcanion: (rhaid cwblhau) Objectives: (must be completed)	
Cyfeirnod Cofrestr Risg Datix, Teitl a Sgôr Risg Cyfredol: Datix Risk Register Reference and Score:	Not applicable
Parthau Ansawdd: Domains of Quality Quality and Engagement Act (sharepoint.com)	Not Applicable
Galluogwyr Ansawdd: Enablers of Quality: Quality and Engagement Act (sharepoint.com)	1. Leadership 2. Culture and valuing people
Amcanion Strategol y BIP: UHB Strategic Objectives:	Not Applicable
Nodau Cynllunio 2026/27 Planning Goals 2026/27	Not Applicable
Hypergyswllt i Amcanion Llesiant HDdUHB 2026 Hyperlink to HDdUHB Well-being Objectives 2026	10. Not Applicable
Model Cymdeithasol ar gyfer Iechyd a Llesiant : (wedi'i gwblhau ar gyfer newid strategol a/neu newidiadau sylweddol i wasanaethau) A Social Model for Health and Wellbeing : (complete for strategic change and/or significant service changes)	Not Applicable
Gwybodaeth Ychwanegol: Further Information:	
Ar sail tystiolaeth: Evidence Base:	Chairman's Diary and Correspondence

Rhestr Termau: Glossary of Terms:	Included within the body of the Report
Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y cyfarfod hwn: Parties / Committees consulted prior to this meeting:	Chairman

Effaith: (rhaid cwblhau) Impact: (must be completed)	
Ariannol / Gwerth am Arian: Financial / Service:	No direct impact
Ansawdd / Gofal Claf: Quality / Patient Care:	Not applicable
Gweithlu: Workforce:	Not applicable
Tegwch Iechyd: Health Equity:	Not applicable
Risg: Risk:	Not applicable
Cyfreithiol: Legal:	Not applicable
Enw Da: Reputational:	Not applicable
Gyfrinachedd: Privacy:	Not applicable
Cydraddoldeb: Equality:	Not applicable