



## HYWEL DDA UNIVERSITY HEALTH BOARD – WORK PLAN MARCH 2026 – MARCH 2027

The Board meets in public bi-monthly. The following table sets out the Board’s business for 2026/27, including standing agenda items (denoted by \*); items denoted by \*\* are those that are reported to the Board as and when required.

AGENDA ITEM/ISSUE	LEAD	OFFICER	26 Mar 2026	28 May 2026	25 Jun 2026	30 Jul 2026	24 Sep 2026	26 Nov 2026	28 Jan 2027	25 Mar 2027
<b>INTRODUCTION AND APOLOGIES</b>										
Apologies*	Chair	CM	✓	✓	✓	✓	✓	✓	✓	✓
Declaration of Interests*	Chair	All	✓	✓	✓	✓	✓	✓	✓	✓
<b>PRELIMINARY MATTERS</b>										
Minutes from previous meeting*	Chair	CM	✓	✓		✓	✓	✓	✓	✓
Matters Arising and Table of Actions*	Chair	CM	✓	✓		✓	✓	✓	✓	✓
Report of the Chair*	Chair	JW	✓	✓		✓	✓	✓	✓	✓
Report of the Chief Executive*	PK	JW	✓	✓		✓	✓	✓	✓	✓
• Register of Sealings			✓	✓		✓	✓	✓	✓	✓
• Consultations Update			✓	✓		✓	✓	✓	✓	✓
• Executive Team Discussions			✓	✓		✓	✓	✓	✓	✓
• Clinical Services Plan			✓							
• AHMWW Strategy Refresh			✓							
• Board Assurance Framework			✓							
• Social Model for Health and Wellbeing (SMfHW)/Centre for Social Innovation			✓							
• WG Scrutiny Session			✓							
• PHW Test and Post Incident			✓							
• Radiology Digital Programme			✓							
• ESR2			✓							
• Direct Payments			✓							
Standing Orders/Standing Financial Instructions	JW	CW		✓						

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Scheme of Delegation	<b>JW</b>	<b>CW</b>		✓						
Committee Terms of Reference	<b>JW</b>	<b>CW</b>		✓						
Minutes from Corporate Trustee	<b>Chair</b>	<b>CM</b>	✓	✓		✓		✓		✓
Minutes from Annual General Meeting (AGM)	<b>Chair</b>	<b>CM</b>					✓			
Board Effectiveness Report	<b>PK</b>	<b>JW</b>			✓					
HDdUHB Annual Report	<b>Chair</b>	<b>EDs</b>			✓					
Performance Report	<b>HT</b>	<b>TP</b>			✓					
Accountability Report	<b>PK</b>	<b>JW</b>			✓					
Final Accounts	<b>HT</b>	<b>HT</b>			✓					
Audit Wales ISA 260 and Letter of Representation	<b>AW</b>	<b>HT</b>			✓					
Committee Annual Reports	<b>JW</b>	<b>JW</b>			✓					
Audit Wales Annual Audit Report and Structured Assessment	<b>AW</b>	<b>JW</b>							✓	
<b>DELIVERING ON OUR PURPOSE – QUALITY, SAFETY AND PERFORMANCE</b>										
Annual Plan	<b>LD</b>	<b>SA/DW</b>	✓	✓		✓	✓	✓	✓	✓
• Long Term Agreement (LTA) financial values	<b>HT</b>		✓							
Annual Plan – Closure Report	<b>LD</b>	<b>SA/DW</b>		✓						
Financial Report	<b>HT</b>	<b>AS/JT</b>	✓	✓ (M1&12)		✓	✓	✓	✓	✓
Integrated Performance Assurance Report (IPAR)	<b>HT</b>	<b>HT</b>	✓	✓ (M1&12)		✓	✓	✓	✓	✓
Board Assurance Framework	<b>PK</b>	<b>JW</b>	✓			✓		✓		✓
Implementing/Refreshing the A Healthier Mid and West Wales (AHMWW) Strategy (incl PBC)	<b>LD</b>	<b>ER</b>	✓	✓		✓	✓	✓	✓	✓
Clinical Services Plan	<b>LD/MH</b>		✓	✓		✓	✓	✓	✓	✓
PPH Minor Injury Unit/Urgent Care Centre	<b>AC</b>		✓							
Mental Health Service Provision: Ceredigion	<b>AC</b>		✓							

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Local Community Action for Health and Wellbeing	<b>AC</b>		✓							
Centre for Social Innovation/ Social Model for Health and Wellbeing	<b>AG</b>		✓							
Property Leases			✓							
PSOW Public Interest Report			✓							
Ombudsman Letter/Reports**	<b>SD</b>	<b>LO'C</b>	✓							
Update on Radiology Digital Programme	<b>HT</b>		✓							
Improving Experience Report	<b>SD</b>	<b>LO'C</b>		✓				✓		
Nurse Staffing Levels (Wales) Act Compliance	<b>SD</b>	<b>HH</b>		✓				✓		
Public Health Wales Test and Post Incident	<b>AG</b>			✓						
Meddygfa'r Sarn	<b>AC</b>			✓						
Continuing Healthcare (CHC) and Funded Nursing Care (FNC) Contract Uplifts	<b>AC</b>			✓						
Community by Design: Integrated Neighbourhoods	<b>AC</b>			✓						
Mental Health S136 Facilities Public Engagement	<b>AC</b>	<b>LC</b>				✓				
Clinical Care Group (CCG) Reports	<b>AC</b>						✓	✓	✓	✓
Patient Service Centre	<b>HT</b>	<b>AT</b>					✓			
<b>ANNUAL REPORTS</b>										
Nurse Staffing Levels (Wales) Act Annual Report	<b>SD</b>			✓						
Internal Audit: Annual Governance Statement Review	<b>JW</b>				✓					
Head of Internal Audit Annual Report and Opinion	<b>JW</b>				✓					

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HDdUHB Director of Public Health Annual Report	<b>AG</b>						✓			
Organ Donation Annual Report	<b>AC</b>								✓	
<b>MAINTAINING GOOD GOVERNANCE</b>										
Report of the Audit and Risk Assurance Committee	<b>RE</b>	<b>JW</b>	✓	✓		✓	✓	✓	✓	✓
• Standing Orders/Standing Financial Instructions/Scheme of Delegation	<b>JW</b>	<b>CW</b>	✓	✓						
• Risk Mgmt Framework and Risk Mgmt Strategy	<b>JW</b>						✓			
Report of the Quality, Safety and Experience Committee	<b>AL</b>	<b>SD</b>	✓	✓		✓	✓	✓	✓	✓
• Draft Quality Improvement Strategic Framework 2026-29	<b>SD</b>			✓						
Report of the Finance and Performance Committee	<b>MI</b>	<b>HT</b>	✓	✓		✓	✓	✓	✓	✓
• Procurement Report	<b>HT</b>		✓	✓		✓	✓	✓	✓	✓
Report of the Strategy and Planning Committee	<b>WW</b>	<b>LD</b>	✓	✓		✓	✓	✓	✓	✓
• Climate Adaptation Plan	<b>AG</b>		✓							
• Discretionary Capital Programme	<b>HT</b>		✓							✓
• Wellbeing Objectives Review	<b>AG</b>		✓							
• GGH Fire Phase 2 BJC	<b>LD</b>		✓							
• TEF Projects: GGH/WGH Second Generators	<b>JS</b>			✓						
• SWWCC – 5th LINAC/6th Bunker Business Case	<b>LD</b>					✓				
• Maternity Services Strategic Plan	<b>AC</b>					✓				
• Wellbeing of Future Generations Annual Report	<b>AG</b>						✓			

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• Transport Strategy	<b>LD</b>	<b>GS</b>					✓			
Report of the People, Organisational Development and Culture Committee	<b>EM</b>	<b>LG</b>	✓	✓		✓	✓	✓	✓	✓
• Strategic Equality Plan Annual Report	<b>LG</b>	<b>AB</b>					✓			
• Social Partnership Duty Annual Report	<b>LG</b>							✓		
Report of the Health and Safety Committee	<b>AM</b>	<b>JS</b>	✓	✓		✓	✓	✓	✓	✓
• Major Incident Plan	<b>AG</b>	<b>SH</b>				✓				
Report of the Charitable Funds Committee	<b>TBC</b>	<b>SD</b>	✓	✓		✓	✓	✓	✓	✓
Report of the Digital, Data and Innovation Committee	<b>MD</b>	<b>HT</b>	✓	✓		✓	✓	✓	✓	✓
• TriTech Business Plan	<b>MH</b>		✓							
Report of the Regional Joint Committee	<b>Chair</b>		✓	✓		✓	✓	✓	✓	✓
Board Level Committees:	<b>Chairs</b>	<b>JW</b>	✓	✓		✓	✓	✓	✓	✓
• Ethics Panel										
• Mental Health Legislation Committee										
• Remuneration and Terms of Service Committee										
In-Committee Board	<b>Chair</b>	<b>JW</b>	✓	✓		✓	✓	✓	✓	✓
HDdUHB Advisory Groups:	<b>Chairs</b>	<b>JW</b>	✓	✓		✓	✓	✓	✓	✓
• Healthcare Professionals Forum										
• HB Partnership Forum										
• Stakeholder Reference Group										
<b>WORKING IN PARTNERSHIP</b>										
HDdUHB Joint Committees and Collaboratives:	<b>PK</b>	<b>CM</b>	✓	✓		✓	✓	✓	✓	✓

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<ul style="list-style-type: none"> <li>Joint Commissioning Committee (JCC) NHS Wales Shared Services Partnership (NWSSP)</li> <li>Mid Wales Joint Cttee for Health and Social Care (MWJC)</li> </ul>										
Statutory Partnerships Update (incl Public Services Boards)	<b>AC/AG</b>		✓	✓		✓	✓	✓	✓	✓
<b>FOR INFORMATION</b>										
Board Annual Workplan	<b>JW</b>	<b>CM</b>	✓	✓		✓	✓	✓	✓	✓
Healthcare Inspectorate Wales (HIW) Annual Report	<b>HIW</b>							✓		
Llais Regional/Annual Report	<b>Llais</b>			✓				✓		

### Initials

<b>AB – Anna Bird</b> <b>AC – Andrew Carruthers</b> <b>AG – Ardiana Gjini</b> <b>AHM – Alwena Hughes Moakes</b> <b>AM – Ann Murphy</b> <b>AS – Andrew Spratt</b> <b>AT – Anthony Tracey</b> <b>AW – Audit Wales</b> <b>CM – Clare Moorcroft</b> <b>CP – Chantal Patel</b> <b>CW – Charlotte Wilmshurst</b> <b>DW – Dan Warm</b> <b>EDs – Executive Directors</b> <b>EM – Eleanor Marks</b>	<b>GS – Gareth Skye</b> <b>HH – Helen Humphreys</b> <b>HIW – Healthcare Inspectorate Wales</b> <b>HT – Huw Thomas</b> <b>ER – Eldeg Rosser</b> <b>IT – Iwan Thomas</b> <b>JS – James Severs</b> <b>JT – Jennifer Thomas</b> <b>JW – Joanne Wilson</b> <b>LC – Liz Carroll</b> <b>LD – Lee Davies</b> <b>LG – Lisa Gostling</b> <b>LO’C – Louise O’Connor</b> <b>MD – Maynard Davies</b>	<b>MH – Mark Henwood</b> <b>MI – Michael Imperato</b> <b>NLI – Nicola Llewellyn</b> <b>NP – Neil Prior</b> <b>NW – Neil Wooding</b> <b>PK – Philip Kloer</b> <b>RB – Rhian Bond</b> <b>RE – Rhodri Evans</b> <b>SA – Shaun Ayres</b> <b>SD – Sharon Daniel</b> <b>SH – Sam Hussell</b> <b>TP – Tracy Price</b> <b>WW – Winston Weir</b>
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